

386 BMW and Rover

●Where do they go from here? Page 17 ●How the deal was done Page 19 Reaction and profiles Pages 20-21



Surprise takeover of last UK volume carmaker is blow to 20 per cent shareholder Honda

**Hong Kong news** 



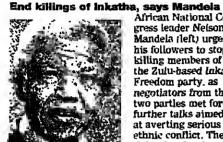
**Pancy footwork** Balladur's spur to spending

> SERIALS DIVISION

### FINANCIAL TIMES

### Fiat faces record L1,800bn loss, but forecasts recovery

Fiat, the vehicle and industrial group, issued preliminary figures for 1993 pointing to one of the higgest annual losses in Italian corporate history. The company is set to report a net loss of about Lt.800bn (\$1.06bn) when full figures are released in May. However, Gianni Agnelli, chair-uan, forecast that the group would break even in the current year. Page 19



African National Congress leader Nelson Mandela (left) urged his followers to stop killing members of the Zulu-based Inkatha Freedom party, as negotiators from the two partles met for further talks aimed at averting serious ethnic conflict. The rightwing freedom

alliance and the ANC said they would today consider their negotiating positions in a final attempt to amend the 1993 constitution to accommodate rightwing demands for regional autonomy, Page 4

Mirror pensioners get \$48m settlement: The Mirror Group Pension Scheme Trustees have received £32m (\$48m) from three securities houses in an out-of-court settlement to their legal dispute over assets lost during the Maxwell scandal. Page 18

Polish shares dip after sacking: Share prices fell sharply on the Warsaw stock exchange as investors reacted to the dismissal of the minister in charge of privatising the banks. Page 18

Sinn Féin president to press his case: Sinn Fein president Gerry Adams will today turn his back on the furious row which has erupted over his visit to the US and launch a concerted, 48-hour campaign to press home the Republican case for a political solution in Northern Ireland. Page 10: Joe Rogaly, Page 16

MasterCard International, second-largest US credit card association, appointed former top Midland Bank executive Eugene Lockhart as its new chief executive, just seven days after his predecessor unexpectedly resigned. Page 19

Lawson backed for OECD: The British government is backing Lord Lawson, the former chancellur, to be the next secretary-general of the Parls-based Organisation for Economic Co-operation and Development, Page 10

Crimeans vote to rejoin Russia: Yuri Meshkov became Crimea's president-elect after winning a landslide victory on a platform of reintegrating his republic into Russia. Page 3

SPD urges fresh wage talks: Leaders of the German opposition Social Democrats appealed for wage negotiations to resume as thousands of engineering workers across the country held protest strikes over pay increases. Page 3

Somali deaths as US troops open fire: At least five Somalls were reported killed and others wounded when US marines opened fire on gunmen who ambushed a convoy of US diolomatic cars in Mogadishu, a US official said. Page 6

Italian bank executives arrested: Milan magistrates issued arrest warrants for the too management of Cariolo, Italy's largest sayings bank and one of the country's leading financial institutions, on charges of corruption. Page 2

UK spending rise predicted: Consumer spending in the UK is expected to increase by 17 per cent in real terms over the next five years market research organisation Mintel says. Page 10

israeli health move deepens rifts: A special

session of Israel's cabinet approved a controversial health insurance proposal, deepening rifts in a fragile coalition government. Page 4 Bolivia plans far-reaching privatisation:

Bolivia's new government authorised the transfer of six state companies to private investors and to Bolivia's 3.2m people, in a scheme inspired hy eastern Europe's mass sell-offs. Page 6 Fire wrecks Barcelona opera house:

Barcelona's famed Liceo theatre, one of the world's largest opera houses, was destroyed by fire, its director Josep Caminal said. The 19th century hall was declared a total wreck.

French novelist Pierre Boulle dies: French novelist Pierre Boulle, whose novels Bridge on the Ruser Kicol and Planet of the Ages were turned into screen blockousters, has died aged \$1, his

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THE FINANCIAL TIMES LIMITED 1994 No 32,281 Week No 5

**BMW** buys Rover

TOPSULY FEHRUARY 1 1994

### for £800m from **British Aerospace**

Britain's last volume carmaker yesterday passed into foreign control when BMW of Germany acquired Rover from British Aerospace, the aircraft and defence group, which is selling its 80 per cent holding in the British company for £800m (\$1.2hn). The deal, which will create a

group producing more than 1m cars a year with 100,000 employees worldwide, took the world motor industry by surprise. It is a humiliating blow to Honda, the Japanese motor mauufacturer which holds a 20 per cent stake in Rover but was told of the bid

talks only on Friday. The takeover is the latest in a series of shake-ups over the past few years which have fundamentally reshaped the world motor

The deal, arrived at just 10 days after BMW made its formal offer in secret, was greeted with dismay by Honda, Rover's partner for 14 years, "Now our partner has been acquired by a coinpetitor we must start to reassess our entire operations in Europe.' Honda said in Tokyo.

The end of British-owned vol-ume car production also provoked a sharp reaction from British members of Parliament who claimed it showed Rover had been sold too coearly on its privatisation six years ago. BAe pald £150m for the whole of Rover group, and has since sold parts of it, including property and its share of Daf Trucks. BMW's chairman, Mr Bernd

Pischetsrieder, said in London that jobs at Rover would be safeguarded, provided volume went up, and also that some defunct Rover marques, such as Riley and Austin Healey, might be resurrected.

BAe said vesterday it was first approached by BMW in October. BMW also approached Honda,

PAGE 17 ■ Don't cry over Rover Editorial Comment

Lex Speedy deal Page 19 Honda plans wrecked Page 20 Prive to cut costs

hut met with no response. On January 19, BMW held an extraordinary meeting of the supervisory board - the first in its history - and agreed an offer to BAe. BMW executives said yesterday the decision was the most important taken by the board since the company's formation. The formal offer was delivered a week later, on January 26.

The BAe board met last Thursday and took less than five hours to accept the deal. By lunchtime it was decided that Rover chairman Mr George Simpson should fly immediately to Tokyo to Inform Honda. On Saturday Honda responded by offering to raise its stake in Rover to 47.5 Honda has consistently opposed taking a majority stake in Rover, initially because of polltical sen sitivity, arguing that the British car maker should remain inde-

Mr Simpson said yesterday "Honda's position has always been that it did not want to own Rover. BAe wanted to exit, so the position of the two was such that we had to find another way.

Mr Dick Evans, BAe's chief executive, said "the deal gives us the opportunity to focus on the strategy the board undertook two and a half years ago, to concentrate the husiness on defence and aerospace.

He rejected claims that Rover had made a large profit on the deal. "It's totally unreasonable to draw a direct comparison hetween the £150m and the £800m", he said. "Our total investment is many, many times £150m." Rover had invested up to £250m a year in its new model

programme, he added. In 1993 Rover made a pre-tax loss of 29m on sales of £4.3bn. Its net assets were 21.4bn.

Rover's revival has been based on Honda technology and working practices. Asked yesterday what would happen if Honda pulled out, Mr Simpson said "it depends how,

fast it happens. It would clearly be in ever body's interest if it Continued on Page 18



Dick Evans, chief executive of BAe (left), which is selling Rover to concentrate on its aerospace and defence businesses, and Bernd Pischetsrieder, chairman of BMW, which is acquiring the UK carmaker

### Europe's bourses set records

By John Pitt in London

European equity markets yesterday swept to record closing highs after an active day's trading.
Bullish sentiment was helped by a combination of factors; resulution of the political crisis in Tokyo; good inflation data from the US nn Friday; an agreement restricting world aluminium production; and strength in car stocks after the BMW-Ro-

Records were set in the UK with the FT-SE 100 index of leading companies rising 1.3 per cent, to tinish up 44.4 at 3.491.8, in France, where the CAC-40 index added 1 per cent, in Switzerland, the SMI index setting its fifth consecutive high, and in Holland, Italy, Spain and Stockholm. Only Germany failed to outstrip its previous best, although the Dax index gained 2 per cent.

With hopes raised for a cut in European interest rates - most analysts are looking for a move this month - further gains are expected this week. However, the fear of rising inflation in the US is keeping the longer-term picture more restrained. One strategist in London commented yesterday that he was advising clients to take profits now and to put mnney into cash, "The question is when will this recent flood of liquidity, mainly from the US, stop and allow the European markets an oppor-tunity to pause for breath. he said.

> London stock exchange, Page 29 World stock markets, Page 40

### Japanese market lifted by reform deal

By Emiko Terazono and William Dawkins in Tokyo

The Tokyo stock marke: yesterday posted its third largest daily rise as investor confidence was boosted by parliamentary agreement on political reform.

The weekend compromise reached by Mr Merihiro Hosokawa, prime minister, with the opposition Liberal Democratic party on changes to the country's scandul-prone electoral system will enable him to concentrate on stimulating the economy, including a much-awaited income tax cut. The Nikkel average soared 1.471.24 points, or 7.5 per cent, to 20,229.12, rising above 20,600 for ;

the first time in three months. The parliamentary passage of the reform bills before Mr Hosokawa's meeting with US president Bill Clinton next week will give the Japanese prime minister room to take a political initiative

But no sooner was the weekend's accord on political reform completed than Japan's sevenparty coalition was plunged into an internal raw on economic pol-

Mr Hirolaisa Fuju, finance munister, yesterday hit back sharply against a suggestion by Mr Masa-yoshi Takemura, chief cabinet secretary, that the government should out income takes in its nent economic sumulus package. expected on Thursday, but defer a decision on a rise in sales taxes. The government hopes to make an income tall cut the centreplete

of the package Mr Fujii said Mr Takemura's remark made it hard for him to fulfil his responsibilities and complained to Mr Hosokawa. The

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Continued on Page 18 International bonds. Page 25 Currencies, Page 36 World stocks. Page 40

Carrier Section

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### Greenspan says US interest rates will rise

v Michael Prowse in Washington

Mr Alan Greenspan, the Federal Reserve chairman, yesterday served notice that short-term US interest rates will be raised - but he gave no indication of when the Fed would begin to righten polley or by how much. "Short-term rutes are currently

abnormally low in real terms. At some point, absent an unexpected and prolonged weakening of economic activity, we will need to move them to a more neutral stance." he told members of the Joint Economic Committee of Congress.

Mr Greenspan delivered some of his most upbeat congressional testimony since assuming the

Fed chairmanship in 1987. He said the economic recovery. although still uneven, was now firmly established. With business investment rising strongly and inflationary pressures apparently still subdued, the long-term economic outlook was the best that he had seen in twn or three

decades. He spoke after the release of

ligures showing strong gains in personal income and consumption in December. On Wall Street, the Dow Jones Industrial Average rose strongly in early trading, gaining 35 points to 3,980.89 by early afternoon. Mr Greenspan said Fed gover-

nors and regional presidents meeting this week in Washington would discuss "the appropriate

time to move to a somewhat accommodative level sbort-term interest rates." The question was "bow long we can continue monetary accommodation without sowing the seeds of another bout of inflationary instability, accompanied by steeply rising long-term rates."

Continued on Page 18

### Tension in Bosnia increases as Serbs prepare to mobilise

By Gillian Tett and agencies

Fears that the war in Bosnia will escaiate were fuelled yesterday after Bosnian Serb leaders announced a full military mobilisation and Mr Vladimir Zhurinevsky, the nationalist Russian leader, encouraged the Serhs to ignore western threats of air

The army high command in the Serb-held region of Besma declared it was mobilising all the republic's available resources "that would lead to a successful end of the war".

All able-bodied citizens would be drafted and the economy placed on a war footing, the army command said.

Crising amid evidence that the Creat forces in the area have recently been bolstered by up to 12.500 Croatian regular troops. and signs that the peace talks are effectively stalled, the declarahas prompted concern that both the Croats anni Serbs are preparing for a final military carrie-up of Bosnia.

Mr François Léotard, the French defence minister, yester-day warned that the developments pointed to impending all-out war in Bosnia, and made fresh appeals for protective Nato-air strikes. Nato leaders indicated

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Forum Elements ... 30

eartier this month that air strikes could be used against the Serbs to open the airport at Tuzla or enable a convoy of Dutch troops to replace the Canadian troops currently based in Srebrenica, eastern Bosnia.

However, in a development that threatened to add a new level of tension into Nato's recent threat to use air strikes, the visiting Mr Zhirinovsky warned that Russia would avenge any air strikes carried out against the Serbs. "If a single bomb falls on the towns of Bosnia ... . 1 warn the western governments! that this means declaring war on Russia." Mr Zhirinovsky said. He was speaking to a crowd of 2,000 in the Serh stronghoid of Bijeljina. which he visited as part of a tour

of Serh areas. Nato officials in Brussels yesterday played down Mr Zhirinovsky's melodramatic comments. pointing out that Serb leaders had been assuing similar threats during the course of last year.
Although air strikes were

unlikely to occur in the coming days - not least because the United Nations is first committed to attempting a peaceful reconnaissance mission to Tuzla - the alliance remained prepared to use defensive our power, an alliance official said.

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UN SECURITION OF CORPUS CONTROL CONTRO

### Four top executives at Italian bank arrested

By Robert Graham in Rome

Milan magistrates yesterday issued arrest warrants for the top management of Cariplo, Italy's largest savings bank and one of the country's leading financial institutions, on charges of corruption.

The warrants were for Mr Roberto Mazzotta, chairman, Mr Carlo Polli, deputy chairman, and two senior executives, including the head of Cariplo's pension fund. This is the biggest stogle

judicial action against the senior management of a large Italian bank since the corruption scandals first broke two years ago.

It also underlines the way in which magistrates are begin-ning to direct their attention

Yesterday's move brings to 13 the number of senior bankers from seven different banks and savings institutions who are under investigation for various offences ranging from fraud and corruption to con-

The latest charges mainly relate to activities toyolving

to the activities of financial the sale and purchase of property by the Milan-based Cariplo's pension fund during the period 1985-92. Milan magistrates are reportedly investiga-ting allegations that up to Libn (£39m) had been paid to the Christian Democrat and Socialist parties in illicit funds camoutlaged by phoney property deals.

Christian Democrat deputy and one-time minister of regional affairs. Mr Polli was a Socialist senator in the outgoing parliament. Both were regarded as political appoin-tees - a reminder that top management in Italy's public-ly-owned financial institutions

have long owed their appoint-

ments to the leaders of the

Yesterday Mr Mazzotta was reported in London. Mr Polli, however, was arrested along with the two other Cariplo executives.

Apart from Cariplo, executives at the following financial institutions are involved in corruption allegations: San Paolo di Torino; Popolare di Novara; Banca Commerciale Italiana; Banca di Roma; party.

monte Modena. Turin magistrates are currently investiga ting allegations that Mr Gianni Zandano, chairman of the powerful San Paolo di Torino, was involved in the fraudulent bankruptcy of the Dominion finance group and inside the Christian Democrat

Cassa di Venezia; and Cari-

### Investors' interest wanes in Portugal

Portugal fell by 43 per cent to Es112bn (£427m) in the first seven months of last year, compared with the same period the 1992, according to the cen-

Total foreign investment over the period was Ex202bn but disinvestment rose to Es90bn. The financial and real estate sectors attracted 52 per cent of the total. Only 24 per cent went into manufacturing. Portuguese authorities say they do not fear growing competition from eastern and cen-tral Europe for inward investment because Portugal offers the bonus of European Union

membership. But the figures appear to indicate that some potential industrial investors are finding eastern Europe's lower wages and closer proximity to large markets more ettractive.

New corporate capital accounted for Es12bn of the total amount invested, capital increases for Es76bn and investment in securities for

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### Balladur gives France a petite push

### John Ridding on the prime minister's cautious little prod for the economy

**₹he French economy**, according to Mr Gérard Longuet, the minister for trade and industry, is on a razor's edge. "Now it is necessary to give a small push to send us on to the side of growth," he said in a radio

On Sunday Mr Edouard Balladur, the prime minister, announced the push. The measures he conjured up to revive the struggling economy were numerous and, in several cases, innovative. Car owners, for example, will be offered FFr5.000 (\$842) from the government if they trade in vehicles over 10 years old to buy a new one.

The aim of the measures is carefully to encourage French households to save less and spend more, and to curb an unemployment rate of 12 per cent and rising. But the prime minister's very resourcefulness demonstrated the dilemma his government faces in combining these goals with its commitment to anti-inflationary policies and a target of reducing the budget deficit to FFr300bn this year.

The limited room for manoeuvre forced the government to choose its targets carefully. The motor vehicle and property sectors, worst hit by recession and described by the government as "motors of the economy", were singled out for

special treatment. In addition to the FFr5,000 allowance for potential carFFr100,000 the annual amount by which companies can write down the value of their cars. The measures apply to all makes, but French manufacturers stand to benefit most as, according to Mr Balladur. three-quarters of company cars

in property, the government said it will cut from 6 per cent

### Limited room for manoeuvre forced him to pick targets

to 5.25 per cent the rate on deposits paid into savings schemes designed for house encourage individuals to spend, rather than save, such

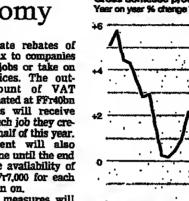
FFr5,000 will not buy a new car, and the cut in returns in property deposits will not spark a run on estate agents. To reinforce the measures, the government said it would ease rules on employee profit-shar-ing schemes, which represent about FF780bn. Employees will be able to spend their deposits before the usual five-year limit if they buy cars or spend at least FFr20,000 on property

The measures aimed at curb-

value added tax to companies if they create jobs or take on more apprentices. The outstanding amount of VAT rebates is estimated at FFr40bn and companies will receive FFr30,000 for each job they create in the first half of this year. The government will also extend from June until the end of the year the availability of state aid of FFr7,000 for each

apprentice taken on. The various measures will provide help to the sectors concerned. The car industry, which saw sales in France fall by 18.3 per cent last year to just 1.72m vehicles, welcomed the measures. "They are strong enough to persuade those hesitating," said Mr Louis Schweitzer, chairman of Renault, who predicted that the effects should show from the beginning of March.

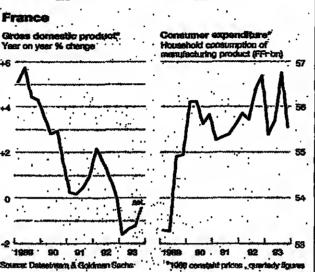
the effectiveness of the measures is less clear, "Because the measures are targeted they are also limited," said one economist in Paris. "There are still substantial obstacles to a marked and general upturn in growth," he said, describing the government's forecast of a 1.4 per cent rise in gross domestic product as optimistic. One such obstacle is the continued rise in unemployment. Mr Balladur claimed progress, pointing out that whereas the



terday showed a rise of just 4,300 in December, which kept the rate of unemployment stabie at about 12 per cent. But the trend is still

But for the broader economy, particularly short-term rates, remain too high. Overnight borrowing costs have been reduced to about 6.4 per cent,

just 2.1 per cent, real interest rates remain relatively high. "Economic activity has never revived without low number of unemployed rose by 200,000 in the first half of last short-term interest rates," said Mr Ernest-Antoine Sellière, year, it increased by just months. Figures published yes-



tion. He called for further cuts in borrowing costs to support the country's fragile recovery. Monetary policy is now out of the government's hands. But

suggests "a bias towards mone-

tary tightness both in 1994 and

upwards, and most economists predict several more months of the newly-independent Bank of France, eager to establish its anti-inflationary credentials. increasing joblessness until unemployment stabilises. Conhas shown little inclination to sumption will continue to be move quickly on lowering depressed by the threat of interest rates. According to Mr Jean-François Mercier, econounemployment and by the weak purchasing power of the mist at Salomon Brothers, the 3.29m people out of work. In addition, many industrialcentral bank's emphasis on the stability of the French franc Ists believe that interest rates, and its decision to set only a medium-term target for M3

but with annual inflation of Such a strategy is consistent with Mr Balladur's own belief in the need to create the conditions for long-term non-inflationary growth. When he reached into his bag of tricks on Sunday, he knew there

### **NEWS IN BRIEF**

### Slovenia and Croatia in pact

Slovenia and Croatia, the ex-Yugoslav neighbours at loggerheads over issues ranging from borders to banking, look set to establish normal ties, Reuter reports from Davos. Slovenia's prime minister, Mr Janez Drnovsek, said yesterday: "We will sign a trade agreement next week with Croatia. It seems we will normalise relations."

Mr Drnovsek, in Davos for the World Economic Forum of business and political leaders, had talks last week with his Croatian counterpart, Mr Nikica Valentic, in Linbljana, the Slovenian capital. These covered a jointly-owned nuclear power station in Slovenian Krsko, a dispute about the operations of Slovenia's biggest bank in the Croatian capital, Zagreb, and disagreements

Mr Drnovsek said the border disputes had not been settled and would have to be examined by an inter-state commission. But there were signs of a resolution to the other issues.

### RFE targets former Yugoslavia

US-funded Radio Free Europe yesterday started a news service to former Yugoslavia intended to counter what it called ethnic hatred and biased reporting in the state-run local media, Reuter reports from Bonn. The hour-long daily broadcasts would try to provide balanced

news about former Yugoslavia and encourage a public discussion of peace and reconciliation, an RFE spokeswoman said. Munich-based RFE and its sister station Radio Liberty have broadcast to eastern Europe and the former Soviet Union since the early 1950s but never had a service for the Yugoslav federa-

### Bulgaria deal for UK radio group

GWR Group, a big shareholder in Britain's Classic FM radio station, has bought a minority stake in Bulgaria's first independent radio station, company officials said yesterday, Reuter reports from Sofia. Radio FM Plus was the first private radio to be licensed two years ago to compete with Bulgaria's state radio after the collapse of communism in 1989.

Correction

#### Mr Stefan Kawalec

Mr Stefan Kawalec, recently dismissed as the Polish deputy finance minister, is a non-party financial expert and not a mem-

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### Crimeans vote for Russia

By Jill Barshay, recently in Simferopol, Crimea

Mr Yuri Meshkov yesterday hecame Crimea's presidentelect, after winning a landslide victory on a platform of re-integrating his republic into Russia.

In a result that could provoke a direct confrontation between Kiev and the Bleck Sea peninsula, Mr Meshkov won 73 per cent of the vote in Sunday's run-off presidential election.

Mr Meshkov is promising to press ahead with a March referendum on Crimean independence from Ukraine despite Kiev's threat to "take decisive action" and "use all possible options" against any steps to undermine "Ukraine's territorial integrity".

Russia is maintaining an embarrassed silence on the election results, but the Russian media have been quick to point out that Crimea could be the next in a series of bloody civil wars in the CIS republics.

President Boris Yeltsin has just signed a trilateral agreement with the US guaranteeing Ukraine's current borders, in

order to coax its neighbour

into relinquishing its nuclear arsenal. But it will be tough for

Russia to deny assistance to its former province.

Since Crimea's short-lived declaration of independence in May 1992, Ukrainian leaders

aprilation and the control of the co



Crimea's president-elect Yuri Meshkov greeting supporters

have been struggling to keep Crimea content by expanding the region's sphere of political and economic self-rule. However Crimea, 70 per cent populated by ethnic Russians and part of Russia proper before 1954, has become increasingly dissatisfied with the catastrophic Ukrainian economy, racked by hyperinflation since last summer. Crimeans rejected the status quo offered by Mr Meshkov's defeated opponent, Mr Nikolal Bagrov, in favour of uniting with their ethnic kin and historical homeland in hopes of s brighter economic future.

A western diplomat in Crimea for the elections said: "It is not that Russia has won Crimea, but that Ukraine has lost it through economic ineptitude." The vote puts the Kiev government in a vulnerable position, frightened that Crimea's loss will destroy its fragile state. Ukraine's regional divisions run strong from the more Ukrainian, nationalist west to the Russian-oriented industrial east.

Ukrains is also wary about losing its stake in the Crimeanbased Black Sea fleet in the dispute between Kisv and

While Ukrainian President Leonid Kravcbuk agreed to allow the first Crimean presidential election to proceed, he has also indicated a secessionist referendum would be unconstitutional.

unconstitutional.

Mr Meshkov has already toned down his rhetoric of Russian unification in an effort to avoid bostilities with Kiev. "No one is telking about separating from Ukraine," he said.

He now advocates a step-bystep re-integration, starting with a gradual re-entry into Russia's rouble zone and establishment of a Crimean central bank.

He insists his proposed refer-

endum for "an independent Crimes in union with other CIS states" is not secessionist. "This is a problem for Ukraine's constitutional court. Kiev's executive branch does not have the right to overrule Western delegation fails to raise loan hopes

### IMF in Moscow visit

By Leyla Boulton in Moscow

A mission from tha International Monetary Fund flew into Moscow yesterday amid fading prospects of quickly unblocking a new \$1.5bn loan and of forging s new type of IMF support package for Russia.

Despite announcing that the

Despite announcing that the new government planned to use "non-monetary" methods to fight inflation, Mr Victor Chernomyrdin, the Russian prime minister, has still talked of continuing market reform and of expecting western financial support for his afforts. He was expected, however, to be out of Moscow for most of this week.

"It's very difficult to tell what will happen, whether the delegation will spend most of its time visiting museums or whether we will find a new language of mntual understanding," said one western official.

Mr Alexander Shokhin, the new economics minister, has called on the IMF to help the government draw up a budget for 1984, and to belp it design industrial and social security policies.

The IMF has been berated by Professor Jeffrey Sachs for not providing enough money when the radical reformers be used Russia's privatisation su minister, Mr Anatoly Chubais, the only leading liberal left in the Moscow cabinet, yesterday said be was sure he could defend reform ogainst opponents in and outside the gov-

erument, Reuter reports from Davos.

But he cautioned that the drive to build a stable market economy would be wrecked unless inflation was brought firmly under control. He also expressed regret that the central bank chief, Mr Victor Gerashchenko, had not been sacked. "I will fight against any attempt to change the essence of the reforms in Russia," he told a news conference at the annual Davos gathering of business and political leaders. "I have no doubt we will

be able to finish our privatisa-

tion programme by June 30."

to advise were still in power. It is now anxious to "show the flag" so that it is not accused of indifference and a lack of understanding of Russian problems. However, it has clearly left its most powerful shareholders - the world's seven richest nations who make up the G7 - to decide whather it should shandon

mands for progress on Rus-

sia's inflation and budget defi-

cits as a condition for financial

"What will we give Russia in March if we give the \$1.5bn now?" asked a western official, referring to the second tranche of a special loan designed to help countries move from communism to capitalism – which Mr Chernomyrdin wanted to receive this month.

"We seem to have to give Russia money periodically. It's like breathing. Now they're going to say they have to pay the bills left behind by Gaidar and Fyodorov (the radicals attacked for not honouring spending commitments made by the state in order to keep down inflation)," he said.

"The injection of money into the economy will create a sense of normaley but then there will be new inflation and they will tighten up again. It depends on bow deeply they breathe. If they are very careful, the same person who does the expiring will also do the

inspiring."

But the western official added that the IMF and the G7 seemed happy to agree on a "wait and see approach" until the new government's reform policies became clearer.

He pointed out that the G7 was expected to discuss Russia in detail at the end of Febru-

### Boost for German machine tools

Germany's machine tool industry, one of the key sectors reflecting trends in the country's economy, is showing some sign of growth, the association for German machine tool mannfacturers, VDMA, said yesterday, writes Judy Dempsey from Berlin.

Foreign orders in December rose by 19 per cent compared with the same period the previous yesr. sithough there were few signs that orders from European Union countries and eastern Europe were increasing. The VDMA said that south-cast Asia, the US and Latin America accounted for the bulk of the orders.

But domestic orders continued to decrease in December, falling by 14 per cent over the same period last year, so that total orders for the month rose by a modest 1 per cent.

On a year-to-year basis, total

orders in 1993 were down 8 per cent compared with 1992, with domestic orders folliog by 15 per cent and foreign orders growing by t per cent. Most of the growth in foreign orders was recorded in the second half of 1993, confirming a pick-up in exports.

### Strikes prompt SPD call for fresh pay talks

By Ariane Genillard in Bonn

Leadsrs of the German opposition Social Democrats yesterday appealed for wage negotiations to resume as thousands of engineering workers across the country held protest trides over new increases.

strikes over pay increases.

Mr Rudolf Scharping, leader of the Social Democratic party (SPD) and rival candidate to Chancellor Helmut Kohl, called for trade unions and employers to start negotiations again, saying it was urgent that all the mistrust be put aside.

the mistrust be put aside.
But trade union leaders made clear yesterday that the strike was only a warning in order to bring negotiations back on track. "We are ready to meet the employers in whichever town they choose to continue the negotiations as long as they are willing to present new proposals." Mr Walter Riester, deputy chairman of IC Metall, the engineer-

ing union, said.
Employers' leaders also said they were ready to try to bridge differences. "We are ready to hold constructive talks with IG Metall any time,"

Mr Hans-Joachim Gottschol, president of Gesamtmetall,

said on German television.

Mr Scharping and other SPD leaders issued their warnings as 60,000 workers in 137 companies downed tools to protest against the refusal hy employers to grant unions' demands for pay increases of between 5.5 per cent and 6 per cent.

More than 40,000 workers held morning stoppages in Bavaris, where around 80 companies, including carmakers Audi and BMW, were affected, according to trade unionists. In Baden-Württemherg, 9,000 engineering workers stopped work for up to three hours. Other protests took place in the states of Hesse, Lower Saxony, North Rhine-Westphalia and Berlin.

Talks between IG Metall and Gesamtmetall, the employers' association, broke down last week after a two-week deadline during which employers refused to discuss the pay increases demanded. Gesamtmetall is instead offering pay deals which would lower the workers' real purchasing power.

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# Turkish central banker resigns

By John Murray Brown in Istanbul

Thrkey's central bank governor, Mr Bülent Guitekin, resigned yesterday, dealing a fresh sethack to the battered coalitioo of the prime minister, Mrs Tansn Ciller.

His resignation comes in the wake of last week's devaluation of the lira, and follows two weeks of currency panic in Turkish money markets. The immediate cause was unclear yesterday, although Mr Gultekin is understood to be particolarly sugry at reported remarks by Mrs Ciller that the central bank was to blame for the 12 per cent devaluation.

Bankers expect renewed pressure on the lira on wednesday when the treasury is due to redeem soms T17,000bn (£2.8bn) worth of bills. Mr Gultekin, who became governor last antumn, warned of "political and economic tensions in the coming days". He said he had used all the instruments available to see off a crisis. However since January ti (when the run on the lira started) he had been "left alone".

Mr Goltekin is the most secior bureaucrat to resign from Mrs Ciller's government, a move which will further fuel the impression of deep divisions over economic policy.

Mr Gultekin warned that Turkey must adopt a "reliabla and believable" stabilisation programme. "Instead of a market economy, we have a situation where every sector expects everything to be provided by the state."

a — Pierri

# Norway's bank chief faces new inquiry

By Hugh Carnegy in Stockholm

An official investigation was Isunched yesterday into two companies linked to Mr Torstein Moland, Norway's newlyinstalled central bank governor, who has come under pressure to resign over allegations of tax irregularities.

Mr Moland, who took office at the beginning of January, said he welcomed the inquiry by Okokrim, a body which deals with economic and environmental crime, which be said was necessary to "get the truth on the table". He denies any wrongdoing.

Mr Sigbjorn Johnsen, the

finance minister, also welcomed the investigation. Norway's minority Lahour government has so far stood firmly by Mr Moland, with Mr Johnsen telling parliament last week several other investigations bad revealed no evidence against the new governor.

Norway's three leeding

Norway's three leeding newspapers and the small Socialist Left party have called for Mr Moland to resign, saying his authority was undermined by allegations of tax regulation violations in the sale of his share in Airbus A320, a limited partnership used to finance aircraft purchasos, to Ostlandske Stenezport, a subsidiary of Christiania Bank, where Mr Moland was a member of the board.

The inquiry will try to determine whether Mr Moland knew that his stake was worthless when be sold it to Christiania. About the time of the sale, the bank wrote down its own investments in Airbus to zero.

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What are dreams for, if not to come true?

### End killings of Inkatha, says Mandela Israeli health

By Patti Waldmeir in Pretoria

African National Congress leader Nelson Mandela yester-day urged his followers to stop killing members of the Zulubased inkatha Freedom party. as negotlators from the two parties met for further talks aimed at averting serious ethnic conflict.

After meeting briefly yester-day the right-wing freedom alliance and the ANC said they would today consider their negotiating positions in a final attempt to amend the 1993 constitution to accommodate right-wing demands for regional autonomy. Full tripartite talks, including the government, would resume later

There is no legal hurdle to further discussions, as under the electoral law, the last possible moment for agreement is still as much as three weeks

The law states that parties must register for elections no more than 10 days after the planned April 27-29 election is officially promulgated. This has not yet been done, and promulgation could be as late as Fehruary 24.

Inkatha and the white right

ister for elections on the basis ol whether the constitution is amended to their liking. But negotiators from all sides said time was running out, with President FW de Klerk expected to proclaim the election this week to allow complicated preparations for the first all-

race poll to begin. Right-wing parties also want a solution, knowing that, if they decide to enter the poll, they will have lost valuable campaign time.

ANC negotiator Mr Joe Slovo said on radio he was pessimis-tic about a breakthrough in the three-month stalemate between the government, ANC and the conservative Freedom Alliance, hut "while there's talk, there's life."

At the weekend, supporters of hoth Inkatha and white right Afrikaner Volksfront (Afrikaner People's Front) made clear their rejection of the poll, though neither party has yet made a final decision on participation.

Mr Mandela reacted to weekend news of right-wing opposition hy trying to reassure right-wing Afrikaners they can vote separately for their own homeland, a key demand from conservative Afrikaners, He made no such concession



ANC president Nelson Mandela reaches out to a cheering crowd of 10,000 in Ikageng, western Transvaal, yesterday

to Inkatha, which is demanding strong powers for regional peace between his supporters

**Britain** 

and those of Inkatha Chief Mangosuthu Buthelezi.

every Zulu because tbey believe every Zulu is Inkatha," Mr Mandela told a crowd of 10,000 in Ikageng township out-

should reason with their oppo-

### move deepens coalition rift

A special eession of Israel's cabinet yesterday approved a controversial health insurance proposal, deepening rifts in a fragile coalition government. Approval of the health insurance compromise will force the reaignation of Mr Haim Ramon, health minister.

By a 9-5 majority, the Labour-led cabinet backed a compromise endorsed by the Labour convention on Sunday, rather than opting for a bill put forward by Mr Ramon which would have separated the trada union movement from health-care contributions.

Mr Ramon's bill also called for all insurance contributions to be collected by the National Insurance Institute rather than the Kupat Holim Clalit, the health-care arm of the trade union federation. The Labour convention compromisa, endorsed by the cabinet, main-tains the link hatween the trade union and the Kupat Holim, leaving the Kupat Holim with 50 per cent of the

insurance dues.

Mr Ramon and the four cabinet ministers from the left-wing Meretz party opposed

After the vote Mr Ramon, a popular figure among the young reform generation of the Labour party, said be would resign at next Sunday's cabinet meeting. Prime Minister Yitzhak Rabin is anxious to retain Mr Ramon and is trying to per-suade him to stay, possibly as minister without portfolio.

The bealth insurance compromise is unpopular in the country and could be voted down in the Knesset (parliament), threatening the govern-ment and its peace platform. Mr Binyamin Netanyahn, leader of the opposition Likud, sald his party would oppose the compromise and vote for Mr Ramon's original bill.

If Mr Ramon leaves the government, it would weaken the coalition, already enfeebled after the ultra-orthodox Shas party left the coalition last

The internal difficulties

try, was due back in Israel from Switzerland to present a draft Israeli-PLO agreement to Mr Rahin.

The draft was hammered out in Switzerland between Mr Shimon Peres, foreign minister, and Mr Yassir Arafat, Pales-tine Liberation Organisation

Israeli officials said the main obstacles to a final agreement to implement Palestinian self-rule in the Gaza Strip and West Bank area of Jericho had been largely agreed, but some details remained unresolved. Mr Rabin has apparently taken a tougher position on



Yitzhak Rabin: anxious to retain Mr Ramon

control over border crossings and the size of the Jericho area than his foreign minister. Mr Said Kamal, the PLO envoy to Egypt, yesterday con-firmed the details of the Peres-Arafat compromise and said: "Rabin has the final word now and reaching agreement depends on his approval of the compromise reached between

Peres and Arafat." A drafting team from both sides will meet in Cairo this Arafat meet on Sunday in the came as Mr Yoel Singer, legal could initial the agreement.

#### **NEWS IN BRIEF**

### Lagos wants army measures lifted

Nigeria has asked Britain and the US to lift measures against the armed forces imposed after the annulment of civilian elections last June, writes Paul Adams in Lagos.

Chief of army staff, Maj-Gen Chris Alli said in Somalia that removing these measures would help Nigeria to fulfil its role in UN peace-keeping operations around the world. Nigeria's forces in both Liberia and Somalia have complained that they lack of pay and equipment,

Nigerla has been involved in UN missions to Rwanda, Angola, Somalia and Bosnia in the past year and provides nearly all the 10,000 strong West African peace-keeping force in Liberta.

### Poll endorses Kyrgyzstan reforms

Kyrgyzstan President Askar Akayev won a resounding referen-dum victory endorsing his plan for faster capitalist reforms, Reuter reports from Bishkek. Mr Akayev, a former mathematics professor, gained 96.3 per

cent of Sunday's vote, giving him the mandate he sought to push through reforms and override objections from an ex-communist parliament. The official turnout was 95.3 per cent of the 2.2m

#### China and Taiwan reopen talks

China and Talwan yesterday opened fresb "unofficial" talks, tackling political strains on on burgeoning economic ties. Reuter reports from Beijing.

Mr Chao Jen-bo, secretary general of Talwan's Straits Exchange Foundation, warned against hopes for a breakthrough during the five days of meetings with his Chinese counterpart, Mr Tang Shubei of Beijing's Association for Relations Across the Taiwan Straits, saying complicated legal disagreements would take a long time to work out.

#### Angolan police reform agreed

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The Angolan government and Unita rebels yesterday agreed on a reorganisation of the national police force, a breakthrough in finding a settlement to their long war, agencles report from

Composition of the force was a main stumbling block to finding a settlement to end 18 years of civil war. The talks started in Lusaka in November. The two sides had previously agreed on a ceasefire, which has not come into effect.

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ahead of the competition.

### withdraws Kenya forest aid By Leslie Crawford in Nairobi Overseas Britain's

Development Agency has with-drawn a £12m grant for a forestry conservation programme in Kenya because of concerns over unregulated land use in protected forest reserves.

This is the first aid-funded project to be cancelled since the international donor commnnity restored financial assistance to Kenya last November. Balance-of-pay-ments aid had been frozen for two years over allegations of corruption and economic mismanagement, problems which

have not been fully addressed. The British High Commission yesterday said It had been "unable to agree on mntually acceptable conditions for further support for the Kenya Indigenous Forest Conserva-

tion project".
The ODA is believed to have pressed the Kenyan government to end the illegal allocation of protected forest areas to members of the ruling Kanu party and their acolytes. It also demanded an end to unregulated logging concessions, which are destroying Kenya's tropical hardwood forests.

It is believed the vation project was cancelled when the government failed to provide hese assurances. Government officials were unavailable for

Land has always been a polltical issue in Kenya because of the scarcity of arahle land for a rapidly growing population. It is a main cause of ethnic violence in Kenya. Dr Richard Leakey's resignation as director of the Kenya Wildlife Service last month was also triggered by the political hunger for land. He contended that his refusal to grant mining or commercial concessions within Kenya's nature reserves provoked a vendetta against him.

### ANC tries to heal mines investment confidence

By Matthew Curtin In Johannesburg

The African National Congress is stepping up its efforts to repair damage to investor con-fidence in South Africa caused by what it says is misunderstanding by foreign investors and the mining industry of its

draft mining policy.

While the ANC is determined to see mineral rights fall under state control, it is increasingly concerned that change takes place after consultation with the mining bouses, trade unions, and foreign mining companies operating in South

Desplte an acrimonious meeting between the ANC and mining industry representatives last week, the organisa-tion and the Chamber of Mines are moving towards a more constructive relationship. The chamber is preparing an source of irregular capital

official response to the ANC proposals before a meeting tomorrow at which the two sides will draw up guidelines and a timetable for more

Mr Paul Jourdan, the organisation's co-ordinator of mineral and energy affairs policy, said yesterday the ANC had no lans to set up a state-run marketing corporation with control over the pricing of South African mining output, and had no intention of expropriating or nationalising mineral rights or

mining companies. Clauses in the draft mining policy document referred only to the establishment of a formal minerals auditor to monitor export pricing, a job which the South African Reserva Bank was already doing.

Mr Jourdan said research showed that although the mining sector seemed to be one

through transfer pricing, it was small mining companies rather than the mining houses which were to blame. Mr Jourdan believed the

flight from South Africa

ANC's plan to return mineral rights to the people was in lina with general sympathy inside the industry that public ownership was preferable to Given the complexity of min-

eral rights in South Africa, tha transfer to the state would be slow, perhaps involving tha introduction of a tax on min-eral rights with the option of ceding rights to the state in exchange renewable long-term mining leases.

"Reversion should achieved without impairing the profitability and expansion of all mining companies operation were brought against two Shas ministers. ing in South Africa," Mr Jourdan said.

### New Algerian leader faces huge problems

By Francis Ghilès

Gen Lamine Zeroual, sworn in yesterday as Algeria's sixth bead of state, faces huge challenges on the eco-nomic and political fronts during his

first weeks in office. Gen Zeroual, who retains his defence portfolio, will have to decide whether to attempt dialogue with the hanned Islamic Salvation Front (FIS).

Secret talks between senior officers and representatives of FIS have come to nothing, and Mr Ali Benhadj, one of the more fiery FIS leaders, has written from prison that nothing is possible until "those who suspended the elections two years ago and spilt the blood of Moslem

children are brought to trial". Some in the military are convinced that a genuine attempt to talk provides the only hope of separating moderates from the more revolutionary fundamentalists, such as the Armed Islamic Group who have claimed responsibility for the killing of foreigners and foreign wives of Algerians.

Some officers fear that without dia-

logue there could be a risk of wide-spread regional and factional violence. Others are wary of dialogue, as they believe fundamentalist supporters would make them pay a heavy price for the repression they have suffered for

the past two years. A policy of dialogue is supported by the most respected lay opposition leadar. Mr Hocina Ait Ahmed, who leads the Front des Forces Socialistes. He says the army holds "the keys" to the future but must talk to all political parties, not only the FIS. He suggests it should share power with civilian parties, a position the military has not

agreed to since independence 33 years A further argument in favour of dialogue is that negotiations are well advanced with the International Mone tary Fund on a package of economic

So are talks to lighten the burden of foreign debt payments which in 1994 will absorb all Algeria's foreign income. Mr Redha Malek, who was confirmed as prime minister yesterday, has made

public his wish for agreement with the IMF ever since he took taking office last

Senior European and US observers do not believe it will be possible to sell further austerity to a population which has suffered five years of declining itying standards and civil strife, if minimum political consansus is not

Gen Zeroual's father was an imam (preacher), and Mr Malek's a cadi (Moslem judge). Their background and cre-dentials may help their efforts towards

building a consensus. Much of the initial support for the FIS came from young Algerians despair-ing at the corruption and inefficiency of a command economy which, for a quarter of a century was run by one party, the National Liberation Front, with

army backing This despair was shared by millions who were opposed to the methods and aims of the "Party of God" but who in the past two years have refused to supure to enact economic reforms

Some of Algeria's western partners such as Spain and the US, for two years now have consistently argued that dialogue, bowever hard, and economic reforms provide the only hope of avert-

mg civil unrest. The French government, most notably Mr Charles Pasqua, minister of the interior, has been blunt in support for the regime. But the comment of Mr Alain Juppé, French foreign minister, this month, indicating that the status quo was untenable, suggests France

may be shifting its ground.

Those who remain opposed to talking with the FIS argue that a "moderate" fundamentalist is a contradiction in words. Yet the more radical Islamic groups are known to despise the FIS. which when allowed to operate legally was never monolithic in its views and hehaviour

Even Algerians opposed to the FIS know there must be a difference between religious fanatics trained in Afghanistan and the average young Algerian despairing at the prospect of

### Oriental's hopes ride on the Eastern Express

### An English-language daily hits Hong Kong's streets today, Simon Holberton writes

A long with the morn-ing's delivery of news-papers and magazines Hong Kong's band of newspaper hawkers have been receiv-

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ing an unexpected visit. Mr Ma Ching Kwan, chair-

man of the Oriental Press Group, publisher of the Chinese-language Oriental Daily News - Hong Kong's higgest selling daily newspaper - and Mr Herman Hui, an executive director, have been rising early over the past few weeks to meet the people who sell their paper on the streets.

Both are there to tell the bawkers about Oriental's latest publishing venture, a dally English language newspaper called the Eastern Express, and to ask them to give it prominent display on their stands. Eastern Express begins pub-

lication today after an 11-day delay due to technical difficulties with its computer system. It is the first English-language daily to be launched in Hong Kong since 1949, when the Hongkong Standard was started by the Sing Tao news-Mr Ma's early-morning chats

are more than just a beguiling

example of oriental palitesse. English-language newspaper publishing in Hong Kong can be extremely profitable if you get it right.
The South China Morning

Post, controlled until recently by Mr Rupert Murdoch's News Corporation and now hy Malaysian financier Mr Robert Kuok, has the highest operating margins of any listed newspaper in the world. In the six months to the end of December 1993, the Post's HK\$312m (£27m) income before tax was equal to 53 per cent of its turnover, its after-tax margin was 44 per cent. It is this margin and the

change in the Post's management (Mr Kuok is seen as a "pro-Beijing" proprietor who will turn his newspaper into the "People's Post") which finally prompted Mr Ma to dust off a two-year-old proposal to bring out a competitor to the Post. "I don't think I can smasb the Post overnight," says Mr Hui. "But I believe the fittest survive."

He appears equally confident in the face of questioning about press freedom after Hong Kong's transfer to China

in 1997. "I do not think a free press should be afraid of the Communist party. A newspa per should not exist according to the political weather." The Oriental group has a mixture of pride and corporate

That said, the start-up cost has not been large. According to Mr Hui, the company has invested some HK\$20m in the newspaper, mainly in its editorial system, and staff. Other strategy riding on the Eastern costs are limited because the

the west coast of the US.

unblemished record in Hong Kong of succeeding in every publishing venture that it has

Second is the desire of Mr Ma to spread his wings beyond Hong Kong by publishing the Eastern Express for predominately Hong Kong Chinese populations in Australia and on

paper is printed on existing presses, and the staff are located on a previously vacant floor of the company's headquarters in Kowloon Bay.

Distribution costs will also be minimal, although coverage of Hong Kong will be comprehensive, because the Eastern Express will be distributed along with the Oriental Daily

News. Mr Hui says that with a circulation of 60,000 the Eastern Express would break even within a year.

in its pre-launch phase the Eastern Express has billed itself as "the paper you can trust". Its editor, Mr Stephen Vines, former Hong Kong correspondent for tha Observer and the Guardian, promises an independent newspaper containing more analysis of daily events than readers have been used to in Hong Kong.
"The thinking behind this

newspaper is that wa are entering a period of intense interest in news, with a demand for an independent source of information." Mr Vines says. "Nonaligned publications will become fewer and fewer as time goes by.'

This is a dig at the Post, at present the dominant Englishlanguage newspaper in Hong Kong. It sells 110,000 copies a day. This compares with 40,000 for the Standard, a paper whose frequent redesigns and relaunches have made it seem unsure of itself. Both papers have responded to the coming competition with changes in layout and the addition of new

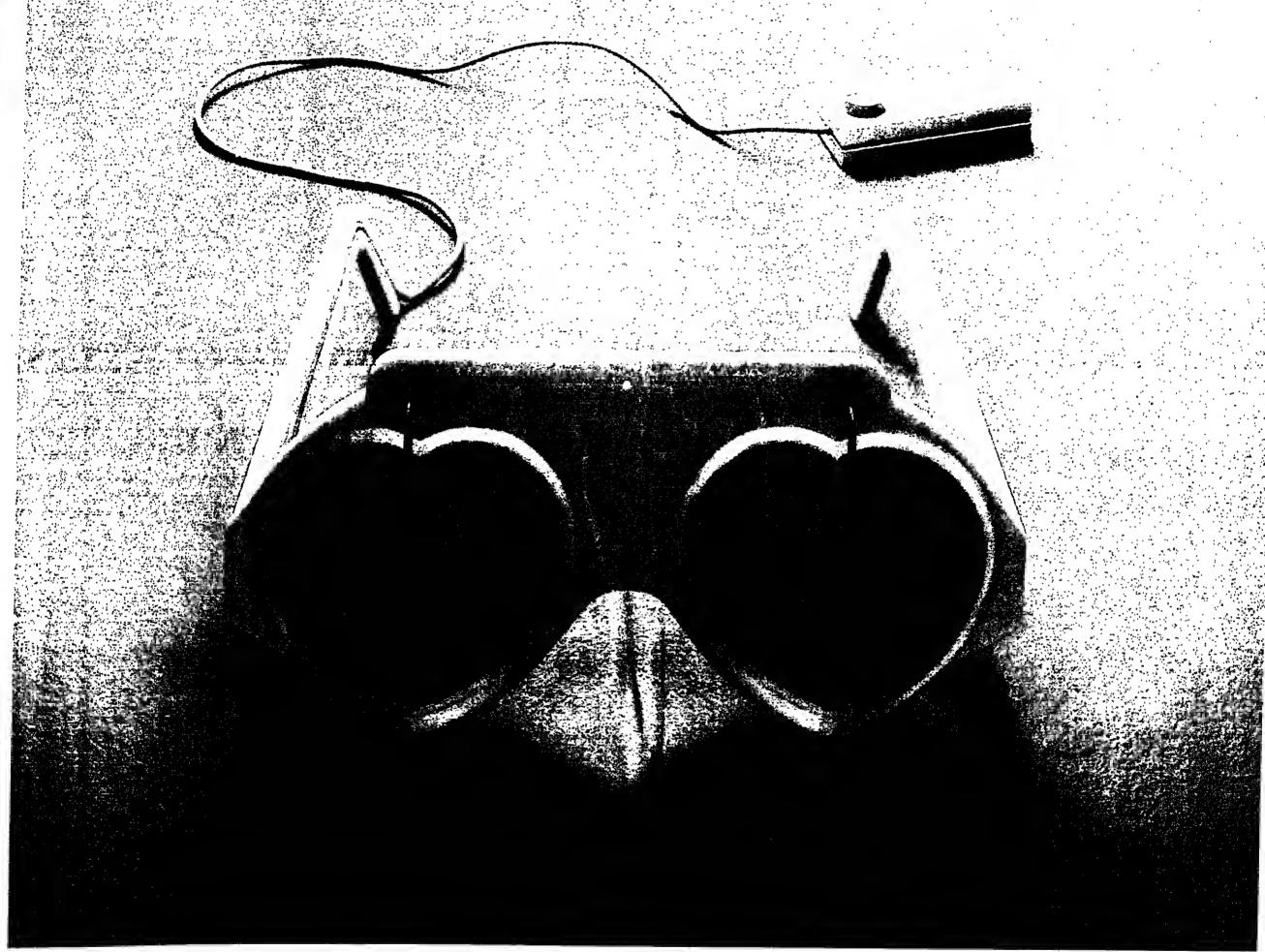
features sections and, in the case of the Standard, another

Mr David Armstrong, the Post's editor, says the Eastern Express is founded on the false premise that the change in the Post's ownership means a change in its editorial policy away from Governor Chris Pat-

ten towards China. "Well, the expected change in editorial policy basn't happened, and it won't," says Mr Armstrong. He adds: "I'm confident that we can deal with anything they might throw at us. The Post is a well-establisbed newspaper in Hong Kong with strong reader loy-

alty."
If, however, success could be ordained, the Eastern Express would have it immediately. Hong Kong's advertising industry, bridling at what it sees as monopolistic pricing behaviour by the Post, seems keen for the Eastern Express to knock the Post off its perch. According to Mr Garry Brown, managing director of Leo Burnett in Hong Kong: "It's not as if there are that many people who feel they owe the Post any

alth pens. rift



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galvanise Bolivia's rudimen-

tary capital markets and

improve access by private com-

panies to long-term finance. Electricity and telecommuni

cations companies are the first

candidates for the scheme, fol-

lowed by the state railways, an

ironworks, the YPFB oil and

There will be no restriction

Companies will be trans-

ferred free of debt and environ-

mental and labour liabilities.

They employ about 3,000 peo-

nle and management could

sack staff, with severance

The draft law sent to Con-

gress yesterday will be fol-lowed by further measures to

create regulatory frameworks,

abolish legal monopolies and specify each company's privati-

sation mechanism. The govern-

ment is confident its majority

in Congress will ensure the

bills' rapid passage. Mr Ortega says the scheme

will draw \$3bn (£2bn) into

Bolivia over three years, an

annual capital inflow equiva-lent to about 20 per cent of GDP. He forecast this would

treble the growth rate to 10-12

per cent a year and cut unem-

ployment and underemploy-ment by two-thirds, from 30

ise government spending and

combat corruption - but more

than 80 per cent of voters

stayed at home, according to

Even so, Mr de León, Who

negotiated the reforms with

congress in November after he

had failed to purge corrupt

congress members, is claiming a renewed mandate.

Congressional elections will

now be brought forward to this

year, and a new and expanded

per cent now.

early results.

charges paid by the govern-

national airline LAB.

in Buenos Aires

Bolivia vesterday set in motion one of South America's most ingenious privatisation pro-grammes. The new govern-ment of President Gonzalo Sánchez de Lozada sent to congress a bill to authorise the transfer of six state companies to private investors and to Bolivia's 3.2m adults, in a scheme inspired by eastern Europe's mass privatisations.

Mr Ramiro Ortega, the official overseeing the programme, said it would "generate an investment shock for Bolivia, generate jobs and double-digit growth within two years".

Bolivia is South America's poorest country but has been in the vanguard of economic reform since it defeated hyperinflation in 1985, when Mr Sánchez de Lozada, a millionaire businessman, was finance

Mr Ortega said that, under the scheme, long-term investors selected through an international bidding process would take up to half the equity in each company without payment. They would, however, have to agree to invest heavily in them and sign a long-term

performance agreement. Ownership of the remaining shares will be divided among the population free of charge, but will be held in private pension funds. These funds are

Fewer than one Guatemalan in

five voted in a referendum on

constitutional reforms on Sun-

day, failing to provide President Ramiro de León with the

vote of confidence he was seek-

ing to boost his lacklustre pres-

About four-fifths of those

who did vote supported the

reforms sponsored by the presi-

dent - to bring forward con-

By Edward Orlebar

### Saudis' **US** arms payments eased

Saudi Arabia and the US have signed an agreement under which the cash-strapped Saudis will restructure \$9.2bn (£6.1bn) in arms payments to five US companies, defence officials said yesterday, Reuter reports from Washing-

The deal, signed on Satur-day, could also clear the way for a reported plan by the Sandis to buy \$6bn to commercial airliners from Boeing and McDonnell Douglas.

The US defence officials said the restructuring deal was signed by officials of the two governments and of McDonnell Douglas, Raytheon, General Dynamics, FMC and General Motors.

The \$9.2bn in payments, pre-viously scheduled over the next two years, cover part of some \$30bn in US weapons orders by the Saudis.

The defence officials said the plan would allow Sandi Arabia, which has been hit by declining oil prices, to stretch out payments for jet aircraft, missiles, tanks, armoured troop carriers and other arms, without cancelling planned

The deal chiefly affects a \$9bn deal by the Saudis to buy 72 McDonnell F-15 fighter aircraft. Instead of taking delivery of two of these jets each month, beginnining sometime next year, the Saudis would buy one each month, the offi-cials said.

But there is nothing to prevent

corrupt deputies or supreme

court judges being re-elected or

Opponents from unions and

popular organisations who

called for Guatemalans to

abstain, arguing that the

reforms were merely cosmetic,

said the result was a political

poning the necessary restruct-

"The referendum was post-

failure for the president.

re-nominated.

Low poll on Guatemala reform

### Scandal mars Costa Rica campaign

Messy court case robs the presidential favourite of his lead, writes David Scanlan

A robbed Costa Rica's leading presidential candidate of his commanding lead in the opinion polls, as one of the dirtiest election campaigns in the Central American country'e history

draws to a close.

Mr José María Figueres of the opposition National Liberation Party is now even with or slightly behind his opponent, Mr Miguel Angel Rodríguez of the ruling Social Christian Unity Party, to the election on Sunday, according to most

The constitution prohibits President Rafael Angel Calderón from running for reelection

Mr Figueres, son of a popular former president, Mr José "Pepe" Figueres, was in tront by at least seven percentage points in the autumn but his fortunes have tumbled through scandals and accusations, including allegations that he was involved in the murder of a drug dealer 20 years ago. Given the popularity of his father, this was to be an election for Mr Figueres to win easily. But an unpleasant court battle got his campaign off to a

poor start in October. Mr Figueres sued for libel and slander two authors, the brothers David and José Romero, whose best-selling 1991 book, The Chemise Case, linked him with the unsolved murder of a suspected drug

In dramatic testimony, Mr Figueres denied the killing but a Costa Rican judge, in a ruling on November 30, upheld a previous judgement absolving

vas president at the time of

series of scandals has robbed Costa Rica's resign if he lost the case. Now, leading presidential though, he is pressing on – and the of his commanding has even claimed victory after team has claimed that Mr party tends to be more conone of the Romeros' witnesses was adjudged to have elandered him during a television

interview. "I'm not going to

retire or take a single step

Rodriguez had a role in the shipping of tainted beef to the US in the 1980s, when he ran a beef export company.

The mud-slinging has done

cerned with maintaining social programmes, while the Social Christian Unity party favours free market economic reforms. A simpler view of Costa

Brady plan restructuring, cut ting government spending and introducing austerity measures. But wages have not kept pace with inflation and taxes even though annual inflation has been cut to 9 per cent over the past 12 months.

Costa Rica's traditional exports have also suffered: bananas from uncertainty Union and coffee from falling world prices which led the country, with other coffee producers, to withhold 20 per cent of output from October 1. Together with rising

imports, this produced a trade deficit of \$833m last year, nearly three times that of 1989. Costa Rica has endured international criticism over its labour and human rights records. in a report in October. the US labour group, the AFL-CIO, said unions in Costa Rica were not legally protected. Mr Calderón's government was embarrassed and outraged, but worried by the prospect of US sanctions. It approved in November labour reforms that

appeased the US group.
This criticism, with a recent report from Amnesty International accusing Costa Rica of buman rights violations, have been embarrassments for Costa Ricans who consider themelves above such charges.

For all that, Costa Rica has lots to brag about, as the candi-dates daily remind voters. A growing tourism industry has offset faltering commodity sales, making it the main source of revenue,

Some \$505m was earned from 700,000 "ecotourists" this year, twice as many as in 1989. pared with 7.8 per cent in 1992.

TROUBLE IN HIS WAKE: President Rafael Angel Calderón must stand aside this time

cleanly," said Mr Figueres. Mr Rodríguez has capitalised on the upset and has attacked his rival over complaints that a leading television journalist was fired after pressure from the Figueres campaign team. Mr Rodriguez's campaign advertising called Mr Figueres "a threat to the freedom of the

The latter was also implicated, last month, in a mining investment scandal of the early-1980s. The public prosecutor's office ruled last week that the scandal but could not be

little to indicate where the candidates would take the country over the next four years. The two leading parties claim to be redically different, but they tend to contest the middle ground,

Both candidates say they would continue a 10-year programme of reduced government spending and privatisation, and would continue to integrate the economy with its Central American neighbours. Five nations of the region signed a landmark pact this year to create a free-trade bloc, but Costa Rica reserved the right to collect its own customs

his party'e turn. The two parties have exchanged power at every election but one since Costa Rica still has the rich-

Figueres will win because it is

est and most stable economy in the region and elections tend to be free of fraud and vio-Even so, the nation is facing

new economic and social tensions. Foreign debt of more than \$4bn represents 62 per cent of annual gross domestic product of \$6.5bn. Recent administrations have

reduced the debt through a

### At least five Somalis die as US troops open fire

By George Graham in Washington

The chequered history of the failed US effort to restore stability to Somalia took another violent turn yesterday when US marines opened fire near a food distribution centre in Mogadishu, killing and wounding several Somalis.

A US official said the marines, who were escorting US diplomats to a meeturing of the state," said Mr ing with representatives of General

ment of Bangladeshi troops, and was contradicted by Somali witnesses who said US troops fired directly at the

would end its row with Latin

American countries over access to the \$2.7bn European

banana market which might be

put before a committee meeting of the General Agreement

It would not be the first solu-

a shadow over relations

and Latin American producers

Tempers in the EU rarely

run as high as they do over bananas. The complex row, founded in the EU's obligation,

under the Lome preferential

trade convention, to import

bananas from former colonies

of Britain and France, has set

commissioners against each

other and opened divisions

between member countries.

Germany has made its own complaint to the European

Many member countries are

critical of the Commission's

handling of the dispute but

have been unable to hammer

for more than two years.

tween the European Union

on Tariffs and Trade today.

**NEWS:** WORLD TRADE

crowd. At least five Somalis were reported to have died in the incident. President Bill Clinton has set a March 31 deadline for the withdrawal of US troops. That withdrawal was ordered in

leader, were first fired on by at least

two Somali gunmen. This account was not corroborated by a nearby detach-

gress after 18 US soldiers were killed last October during a raid intended to capture allies of Gen Aidid. The United Nations has sketched out

plans for a reduced international force of around 15,000 after the US withdrawal, with most of the troope deployed in the more settled areas outside Mogadishu.

However, UN officers predict the peacekeepers will increasingly come

test the resolve of remaining troops. US officials have acknowledged they are not hoping for much more than "a sort of rough and ready coexistence between the rival Somali clan leaders after the US troop withdrawal.

Mr Clinton is expected to ask Con-gress in next week's budget for another \$400m (£267m) to wrap up the US involvement in Somalia, bringing the overall cost since US troops first landed

### Germany's gas rivals end three-year dispute

By Judy Dempsey in Berlin

Archerivals in the German gas industry last night called a temporary truce after a contract guaranteeing long-term Russian gas deliveries to eastern Germany was signed in

The contract ends a bitter tbree-year dispute in which Wintershall, a subsidiary of BASF, Germany'e largest chemical group, attempted to weaken the east German gas monopoly held by Verbundnetzgas, the regional gas trans-mission company.

It is also seen as a victory for Wintershall, which is poised to play a more important part in the Germen gas Industry, despite strong resistance from Ruhrgas, which holds 70 per cent of the western German gas market, and other German gas distributors

Under the terms of the 20year contract, VNG will buy gas from Wintershall Erdgas Handelshaus, or WIEH, Wintershall's trading house. Annual deliveries will rise from 3.5bn cubic metres to 7bn cubic

plier and Wintershall has secured a buyer for lte

Until 1990, natural ges accounted for less than 9.5 per cent of eastern Germany's primary energy consumption. It was delivered through two Russian gas pipe lines - Yam-burg, which delivered 3.1bn cubic metres a year, and Oren-burg, which delivered 2.8bn cubic metres to the region. The contracts had been made between the former east German and Soviet governments, with VNG acting only as a dis-

Everything changed after unification. The Yamburg contract - which is due to expire in 1998 - and the Orenburg contract were taken over by the German federal govern-ment, which assigned them to VNG. VNG had been privatised by the Treuhand privatisation agency. But the carve-up of its shares weighted against Wintershall, Britisb Gas and Elf Aquitaine, which combined hold 25 per cent of VNG, in

However, Gasprom, the for-mer Soviet gas ministry, which was selling on behalf of the Soviet and later the Russian government, insisted it would no longer accept old - and low-er - prices from VNG for any new gas deliveries from the Orenburg pipe line. At issue was not only price; it was also a question of who would control Russian gas supplies to eastern Germany.

After VNG declined to pay more, Gasprom and Wintershall set up a joint venture -the WIGH trading house, with Gasprom holding a 30 per cent stake. Gasprom gave WIEH both the right to market Oren-burg's gas - if necessary through Wintershall's new pipe lines - and influence over

gas prices. After endless arguments and short contract deliveries by WIEH to VNG, both sides last night called a truce. "It has been e difficult dispute," a Wintershall official said. "But if you want to create competition in this country, you need favour of Ruhrgas and other a lot of energy in order to fight west German gas distributors your way into it."

### Treuhand Move to mend banana split warns Elf over oil refinery

By Judy Dempsey in Berlin and John Ridding in Paris

The Treuhand privatisation agency reserves its legal right to impose penalties for breach of contract if Elf Aquitaine, the oll group and France's largest industrial company, fails to find a partner for the east German Leuna refinery complex, Treuhand officials confirmed yesterday.

Elf wants to reduce to 35 per cent its current 65 per cent stake in Leuna, a refinery being rebuilt in the state of Saxony-Anhalt.

The remaining stake is held by Thyssen Handelsunion. Together, they agreed with the Treuhand to invest DM4.8bn (£1.85bn) and secure 1,000 jobs to the refinery's construction. When completed, Leuna will have an annual capacity of 10m tonnes.

Elf's decision to reduce its stake to Leuna is a part of the group's strategy of cutting costs and improving profits, which last year fell from FFr6.2bn (2700m) to FFr1.1bn. FFr6.2bn (2700m) to FFr1.1bn.
Mr Philippe Jaffré, who took
over as chairman of Elf in
August last year, said last
week that discussions were
being conducted with potential
partners in the project, but
that no agreements had been
reached. He also beld that

with Thyssen, in Paris in early January, about the prospects for the project.

"Mr Jaffré is attaching great importance to a reduction of the investment in Lenna," said Paris. "It is necessary to cut costs, but also to show he is serious abont improved returns during the process of

Elf has assured the Treuhand it will try to find partners to make up any shortfall following Elf's decision to reduce its stake, but so far it has found no candidates. Thyssen Handelsunion is not interested in increasing its own

ehareholding.

Elf had originally agreed to rebuild the Leuna refinery as part of an agreement to acquire the east German Minol state service station network. on producers was to threaten

Deborah Hargreaves on a revised European import regime proposal to withdraw the offer if the Latin Americans had not accepted it by the time Gatt he European Commis-siun is believed to be considering a plan that issued its report on the banana regime. However, the Commission has since extended lts

to all members.

The Commission is believed.

deadline for agreement to February 11 which is when the Gatt report will be circulated

to be looking at improving the latest offer by slightly increastion proposed to end this arcane dispute which has cast

to provide the best deal for the EU consumer, but since when has logic ever dictated EU agriculture policy?" said Mr John

Wakeley, food and drink analyst at Lehman Brothers. Latin American producers have been supplying up to

grow the best bananas at the

fruit is also of a uniformly high to a lesser extent in the quality. "Logic dictates that the central Americans which Belgium.

Banana distributors such as cheapest price should be able Geest, which has warned it would make a loss for last year, bemoan the political shadow over the market. "I think it's almost unprecedented in any sphere where government and industry bump against each other," said



DIVISIVE PRUIT: A Guatemalan sorter sends her crop on its way to customers abroad

### Japanese lobby group attacks numerical targets

By Paul Abrahams in Tokyo

Leading Japanese academics and economists have called for their government to stand firm against US demands for numerical targets as part of the countries' bilateral trade talks. The 70 academics, in the Scholars for Free Trade lobby group, said the government should not compromise even if threatened by sanctions. Earlier, a senior Washington official said the US might have to resort to sanctions if the framework negotiations over Japan'e trade sur-

plus and access to the Japanese market failed. The US is targeting Japanese barriers to sales of vehicles and automotive parts, insurance, and government procurement of medical and telecommunications equipment. The negotiations are deadlocked over US demands for objective criteria to be set against which prog-

ress can be measured. In an open letter to the US and Japanese governments, the group said that, in a free market, the consumer chould decide market shares. It was more important to create such a market than distort It by numerical targets.

### **US company wins** order to process Chinese waste

By Our Beijing Staff

Dresser Industries, the Dallas engineering company, has won a pioneering agreement to treat wastewater in China, an area with huge market potential.

DI will collaborate with Beijing Wastewater Treatment Engineering Corporation (BWTE) to build wastewater treatment plants and provide technical know-how.

"Dresser Industries has played a significant role in China for many years and is committed to doing business in China," said Mr Robert Brimberry, president of Dresser's Trading Divi-

sion, at a signing ceremony last week.

China produces 100m tons of waste water a day. Only 5m tons, or 2 per cent, is treated, because of a lack of treatment facilities. Beiling now treats 20 per cent of the city's daily 2.4m tons of sewage.

Officials plan to raise that figure to 80 per cent by the year 2000. DI won its first Chinese order in 1974. It now has an office in Beijing and one in South China's Shenzhen Special Economic Zone.

out a policy which has their majority backing.

At the same time, a rift has developed between the group of Latin American producers over their response to proposals put by the Commission last At a meeting to Guatemala on Friday, the group of five Latin American producers along with Ecuador and Mexico failed to reached agree-ment on ending the stalemate

one oil industry analyst in

Americans rejected proposals put by the Commission to allow them a ceiling of 21m tonnes of banana imports to the EU this year, breaking down into individual country quotas. These would also be subject to tariff payments.

The Commission had put great pressure on the producers to accept its plan - a ceiling of 2m tonnes was imposed last July. But producers have complained to Gatt about the EU banana regime and a condition of accepting the improved ceiling was that they drop that complaint One of the ways the Commis-

slon brought pressure to bear

but will meet again in Panama on Saturday. Earlier this month the Latin

their economies would be dev-astated if they had to compete freely for EU banana business.

try quotas for those that are unhappy with them. Those countries - in particular Gua-temala, which objected strongly to the previous plan would then compete with each other for import access within the overall ceiling. However, the idea of the ceiling still irks the Latin

Americans when, in fact, there is strong demand for their bananas in Europe. "It's a contradiction: they want us to open up to free trade under Gatt on the one hand, but accept restrictions on certain products like bananas," said a central American ambassador. The African, Caribbean and Pacific countries covered by the Lome convention claim

Production costs in the ACP countries are much higher than in Latin America where

ing the overall import ceiling and removing individual coun-2.3m tonnes of the 3.6m-tonne EU banana market in the past couple of years. These so-called 'dollar" bananas can still be sold more cheaply than those from ACP countries even after payment of tariffs since production costs can be a third lower on the more highly mechanised plantations in central America.

in a rush to secure market share Latin American producers last year flooded the EU market with fruit. This led to a slump in prices.

confused by Germany's complaint to the European Court calling for a free market for bananas. The Germans even suggested at a Gatt meeting last week that the EU's Lome commitments on bananas be abandoned altogether. In the meantime, observers suggest that German banana distributors are ignoring the EU rules and continuing to import freely. This could be happening

affairs director at Geest. "It makes it extremely difficult to know how to plan for the long

The Gatt report on the EU's banana regime has not yet been made public but is understood to criticise the Lomé arrangements as not in keeping with its free trade rules. This is, however, a moral rather than a practical victory for Latin American producers as the report will almost certainly not be adopted by Gatt -The market has been further any member can block the majority needed to adopt the

> The EU could now be forced to apply for an exemption to Gatt rules specifically for Lomé. There is even a narrow chance that problems over bananas could bold up the signing of the Uruguay Round accord as they delayed the signing of the Treaty of Rome

an fin

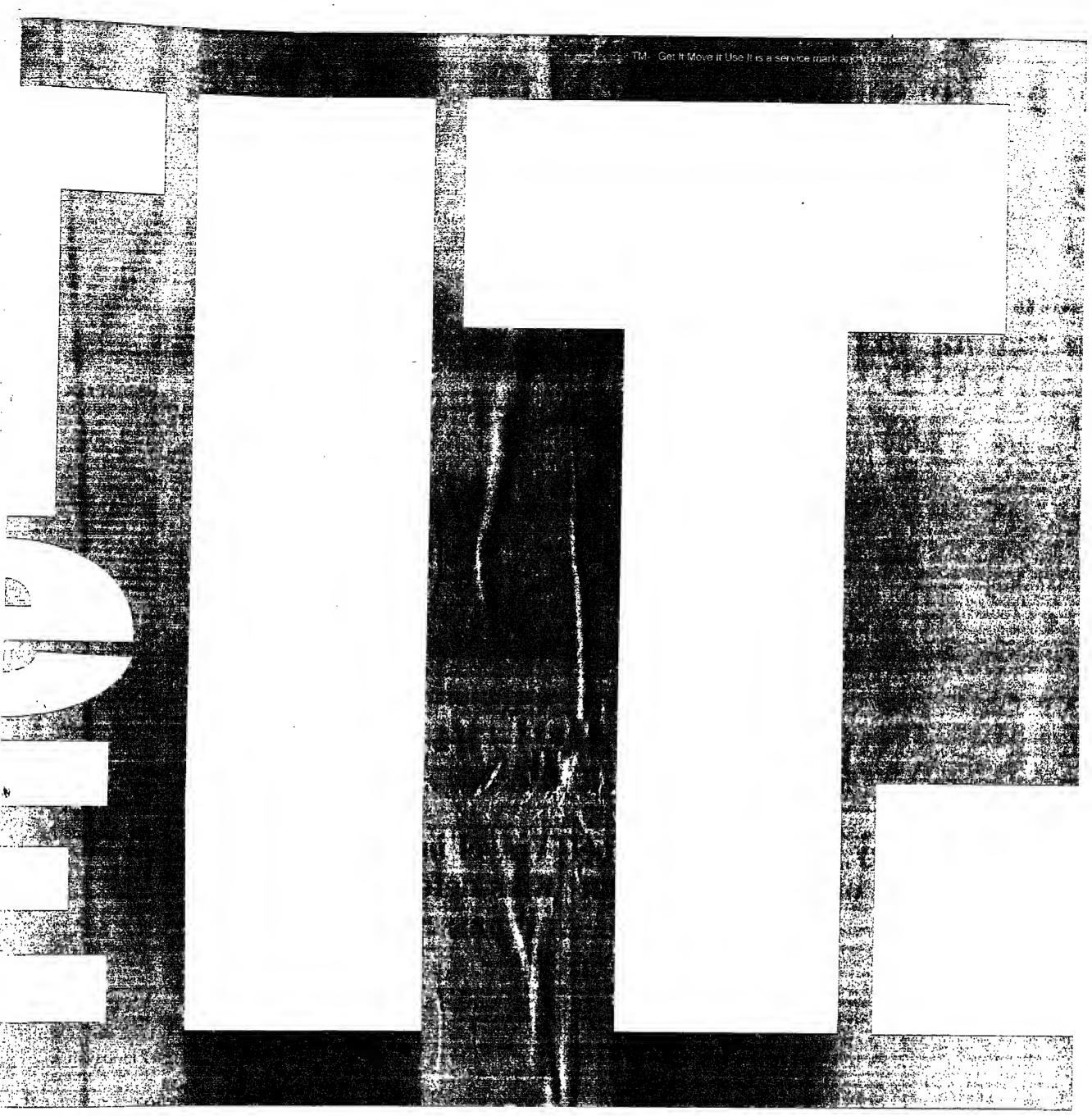
"Success is never final."

Winston Churchill

"Carpe Diem."

"Things may come to those who wait, but only the things left by those who hustle."

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### Sinn Féin squares up to press Ulster case

Mr Gerry Adams, Sinn Féln president, will today turn his back on the furtous row which has erupted over his visit to the US and launch a concerted, 48-hour campaign to press home the republican case for a political solution in Northern Ireland.

The US decision to grant Mr Adams a visa was met with outrage by unionists in the province, who warned that the Sinn Féin leader would fully exploit the visit for propaganda pur-

Some Ulster politicians now expect Mr Adams to use his visit to hold out the prospect of a temporary ceasefire by the IRA in order to extract maximum publicity from his short trip and to cast Sinn Fein as the peacemakers. British government sources in Northern Ireland, however, made clear that any such gesture would be regarded as meaningless and that only a full renunciation of violence and a permanent ceasefire would help the peace

process move forward. But the decision was given a cautious welcome by Mr Albert Reynolds,

the Irish prime minister, who said the visit was acceptable if it helped hring closer the prospect of peace. Mr John Hume, leader of the Social Democratic and Labour party and representatives of the Alliance Party are also expected to attend today's conference called by the National Committee on American Foreign Policy.

Unionists were quick to accuse President Clinton of a policy U-turn and said the decision meant the IIS had relinquished any right to act as an intermediary in any efforts to bring peace to the province.

The Rev Ian Paisley, leader of the hard-line Democratic Unionist party, accused the US administration of "kow-towing" to the Boston Irish iohhy and warned that Mr Adams might declare a short ceasefire which would then be bailed as a tremendous breakthrough. Mr Paisley will meet Mr Ray Seitz, the US ambassador in London, later this week to discuss the US administration's decision.

Mr Jim Molyneaux, the Ulster Unionist party leader accused the Clintoo administration of "presidential wohhling".

sion would advance the peace process in Northern Ireland. Before leaving for New York he said he thought the IIS could play an influential role in resolving the Ulster conflict. "They can encourage the British, without taking sides, and move the situation on," he said.

Asked whether he now renounced violence, one of the stipulations originally laid down for a visa, Mr Adam replied: "My attitude is quite simple and straightforward - I want an end to violence."

Britain in brief

### PM to warn Tory right

over unity

Mr John Major, the prime minister, is expected to warn the right-wing of the Tory party to stop undermining his leadership when he meets MPs from the right-wing 92 Group

The deputation, led by Sir George Gardiner, will press for promotion for up to sight right-wing ministers, half of whom would enter the cabinet. But last night the Tory right was hacking away from demands for an early cabinet reshuffle after Mr Major made clear he will not be hurried.

The group's main aim is to secure promotion for Mr Michael Portillo, chief secretary to the Treasury, who is widely regarded as the most plausible right-wing leadership con-

Friends of the prime minister said he has agreed to meet the deputation to demonstrate that his door is open to all sections of the party. But he will tell SIr George that a reshuffle is "far from bis

The right believes such a reshuffle would hring fresh blood into the party leadership in advance of the local and European elections in May and

#### MCC pay-out likely in March

Creditors to Maxwell Communication Corporation may expect to receive a first pay-out from the company in March this year, a report circulated hy the administrators says.

Mr Mark Homan, Mr Colin Bird, Mr Alan Jamieson and Mr Jonathan Phillips, the joint administrators to MCC from accountants Price Waterhouse. said they expected a "substantial" distribution by next month and a further during the second quarter of the

уеаг. amount to be distributed in the range 28p-43p in the pound, plus up to a further 8p in the pound if a series of litigation claims are successful. This rep-resents a rise in estimated realisations from previously stated ranges of 23p-40p, reflecting greater proceeds from sales of MCC's US businesses than ini-

tial pessimistic estimates. The report estimates that total assets available for distribution to unsecured creditors are in the range \$1.03hn-\$1.35bn, and the value of unsecured claims is in the range \$3.17bn-\$3.62bn.

#### Pensions warning was ignored

The government ignored warnings hy pensions specialists nearly 10 years ago about the dangers of allowing personal pensions to be sold hy a selfregulated life insurance indus-

try, it has emerged.

Documents from the
National Association of Pension Funds, the occupational pensions industry group, show that senior figures in the industry told the government in 1984 and 1985 that strict controls had to be placed on sales agents to prevent abuse. Personal pensions legislation was then under consideration hy the Department of Health and Social Security headed by Sir Norman Fowler. Government incentives to

light as the Security and Investments Board, the City's chief regulatory watchdog, is preparing an investigation into no to 500,000 cases of individuals who were per-suaded to transfer out of their attractive personal pensions.

#### Bank mortgage lending falls

Mortgage lending by major British banks fell by 14 per cent in December, although gross mortgage loans were at a record £19.3bn for last year as a whole, according to figures released yesterday by the British Bankers' Association.

The BBA sald that gross mortgage lending amounted to 21.36bn in December, compared with £1.58bn the previous month. There was a sharper fall in the seasonally adjusted figures for net lending, which dropped from £871m in November to £733m in December.

#### Beaches with EU-rating 'safe'

Stomach upsets can be expected from swimming in dirty sea water - hnt beaches which meet European Commission standards should be safe, a government report said yester

The four-year study was set up in 1989 by the environment and health departments, the Welsh Office and the National Rivers Authority - the envi-ronmental watchdog - after rising public concern about the dirtiness of beaches.

Only some 80 per cent of the UK's 458 classified hathing beaches now meet European standards according to government figures. Water companies are investing hillions of pounds to comply with European rules to stop piping sewage into the sea.

Yesterday's report, the final stage in the study, which studied 16,000 holidaymakers on 8 beaches, found that Morecambe, Cleethorpes, and Ramsgate were among the beaches where bathers showed nnusual rates of health problems.

However, the scientists found no link between ear, eye, nose and throat infections and the level of bacteria in the water. Instead the infections appeared to be linked to the length of time speot in the water - surfers who spent hours in the sea suffered particularly badly.

#### BT cuts foreign call costs

British Telecommunications is cutting the cost of some over-seas telephone calls in the latest phase of its price war with

Mercury. From Wednesday a standard rate call to Australasia will cost 70p a minute and a cheaprate call 60p a minute, BT said. This will cut the cost of a fiveminute, cheap-rate call to £2.92 from £3.36, representing a 13

per cent cut.
Mercury said its charges to Australasia remained cheaper at just more than 52p a minute standard rate and less than 45p a minute cheap rate.

#### Floods caused £1bn damage

normally expected for the

### **Lord Lawson** in running to head OECD

By Peter Norman

The British government is backing Lord Lawson, the former chancellor, to be the next secretary-general of the Parishased Organisation for Economic Co-operation and Devel-

The joh of running the "club" of 24 industrialised nations falls vacant at the end of September when Mr Jean-Claude Paye, the present secretary-general, completes his second five-year term of office. Mr Paye, 59, and a former French diplomat, has let it be known that he would like to continue in the job, Canada is backing the candidacy of Mr Donald Johnston, a Canadian Liberal politician.

British government officials said yesterday that Lord Law-son, 61, was ideally qualified for the post, pointing out that he was a strong supporter of international economic co-operation when chancellor between 1983 and 1989.

Lord Lawson angrlly resigned over from Mrs Margaret Thatcher's cabinet over her refusal to discard hard-line monetarist Sir Alan Walters as her economic adviser.

The OECD secretary-general has a tax-free salary of Ffr91,000 a month (about and a chauffeur-driven car, and can qualify for additional

The various candidates will be discussed by OECD ambas-sadors with the aim of achieving a consensus among mem-

ber states by the anoual ministerial meeting in June. Lord Lawson's candidature is unusual because he has a heavyweight political background, whereas recent OECD heads have been bureaucrats. However, there is a growing tendency to put strong political figures into international economic posts, as witnessed by the appointment last year of Mr Peter Sutherland as director-general of the General Agreement on Tariffs and

While Mr Paye has earned praise and respect for his stewardship of the OECD, he has adopted a low profile stance at a time of dramatic upheaval in

the world economy.

The OECD, which serves as a source of advice and a forum for exchanging views among Its members, is also facing radical change with Mexico negotiating membership and South Korea, Hungary, Poland, the Czech republic and Slovakia

anxious to join. It is understood that Lord Lawson put his name forward for the OECD post. The British government has taken up his cause with enthusiasm. His appointment would go some monopoly control of French officials over senior interna-

### Clinton takes a chance on Adams

George Graham on how the visa row plays in Washington

S officials believe Mr Gerry Adams's visit to the US could strengthen his position within the Irish republican movement and help those willing to move towards peace talks to control the more extreme members of their organisations,

A group of around 40 memhers of Congress has been pressing President Bill Clinton to grant Mr Adams a visa to attend a conference in New York today on the prospects for peace in Northern Ireland, arguing that this could contribute to the peace process hy enhancing his influence over the rank and file membership of the IRA,

"The visa won't ensure thet, hut it's a calculated gamble to raise his prestige against some of his party's extremists," a sional official said.

"What is the worst thet can happen? If it doesn't work and they go back to terrorism he doesn't get in again," he added. Mr Adams had previously been denied entry to the US eight times because of Sinn Féin's ties to the IRA.

White House officials said the visa authorisation was intended to "reach out to him and his organisation to encourage them to work within the peace process."

Although Congress's most prominent member of Irlsh tatives Speaker Thomas Foley,



Gerry Adams on board yesterday's flight from Dublin to New York. His visa prohibits him

travelling more than 25 miles from the city or engaging in fund-raising activities Prices Court Postmost of the Friends of Ireland, a congressional caucus whose leaders include Congressman Frank McCloskey of Indiana and Senator Edward Kennedy of Massachusetts, have urged Mr Clinton to agree to Mr

Adams's visa request. in 1992, during a hard-fooght primary election in New York

rity and would widen the political debate in this country" to grant a visa to Mr Adams.

Two days later, Mr Adams lost his seat in the British parliament, offering Mr Clinton an promise when Mr Adams applied for a visa last summer. While US officials are sceptical about the likelihood of any ing of lrish-Americans he\_short-term hreskthrough

excuse for not fulfilling that

declaration by the British and It is by no means gilded excitement but for the first time in a long time people aren't just saying. This is all balderdash'," a US official said. • Gerry Adams was due to appear on Larry King Live on Cable News Network last would not be shown in Europe

remained opposed last week to thought it would be "totally towards peace, they also see so as not to breach the UK's granting Mr Adams a visa, harmless to our national secu-real hope in last month's joint broadcasting ban.

### allowances. tional economic posts. **Overseas** boost for property

sector By Vanessa Houlder,

Overseas Investors Increased their spending on UK commercial property by 70 per cent to £2.2hn last year, providing a further stimulus to the fastrecovering British property German, Middle Eastern and

Far Eastern investors led the surge of investment in UK property, according to a report published yesterday by chartered surveyors DTZ Debenham Thorpe. The resurgence of overseas interest in UK property, after

two years of decline, was mainly inspired by the devaluation of sterling, the falling costs of borrowing and the high investment yields available on property. German investors, who

spent a total of £700m, were the most prominent source of overseas finance. Middle Eastern investors spent £350m, much of which

came from wealthy private individuals. Far Eastern investors spent £440m, 60 per cent of which was occounted for by Hong Kong and China.

Just over half the money invested by overseas huyers went into central London, caving £400m for Greater London and £475m for the regions, particularly the south-east, West Midlands and

About £400m of property was sold by overseas investors, particularly hy Japanese and Swedish property

DTZ Debeuham Thorpe said it expected overseas buyers to play a less important role la the UK property market this year, although their total spending was likely to remaln at about £2ba per aonum for the foreseeable fature.

This is because the lower investment yields available from property is giving an increasing role to equity investors, chiefly the UK institutions, rather than to overseas investors, which used a large proportion of debt to finance

### Money supply figures fuel | Travel industry hopes of interest rate cut wins deferral of

By Philip Coggan, Economics Correspondent

Hopes of a fall in UK interest rates were fuelled vesterday by news that the seasonally adjusted annual increase in MO, the narrowest measure of the money supply, fell to 5.3 per cent in January, from 5.8 per cent in December.

MO is one of a number of indicators of inflationary pres-Traders hoped that the signs

of a slowdown in MO growth might persuade the chancellor of the Exchequer and the gov-ernor of the Bank of England to cut rates after their monthly monetary meeting tomorrow. However, the main reason for the drop in M0 growth was a deciine in banks' operational halances at the Bank of

Growth in notes and coins. the main component of MO. rose by 5.7 per cent in the year to January, the same annual increase as in December. The increase between December and January was a seasonally adjusted 0.8 per cent and on an annualised basis, notes and

UK manufacturing ontput fell back in January hnt remains on an nuward trend, according to a survey published yester-day by the Chartered Institute of Purchasing and Supply,

Emma Tucker writes. The survey's index result is based on responses from purchasing managers at manufacturers, and is designed to give an early indication of changes In cconomic activity. The index dropped from 54.6 per cent in December to 49.1 per cent in January, its lowest level since January 1993.

The drop to below 50 per cent signalled an overall decline in manufacturing outcoins in circulation have been

growing at 9 per cent over the Eveo after the January fall. the MO rate remains above ths government's monitoring range of 0-4 per cent. But the monetary authorities have not been too concerned about this, arguing that low interest rates, which have reduced the effective cost of holding cash, are helping to cause high M0

put. But the institute said this The index, which has been

running for almost two years. is not yet seasonally adjusted.
The employment index also
dropped – from 50.2 per cent
in December to 47.5 per cent in January - hat the institute said that much of the contraction could be attributed to the release of temporary staff.
The outlook for manufacture

ers is encouraging. A signifi-cant number of purchasing managers interviewed reported strong growth in new orders in January, particularly in export markets.

released figures yesterday, showing that December growth in M4, the broadest measure of money supply, was slightly lower than indicated. Seasonally adjusted M4 rose 0.6 per cent, compared with an earlier estimate of 0.7 per

The Bank of England also

The increase in the 12 months to December was 5.4 per cent, compared with earlier indications of 5.5 per cent.

# air passenger tax

By Ivor Owen and Michael Skapinker

Imposition of the new tax on aircraft passengers is to he deferred hy a month until November 1 after pressure from the travel industry.

Sir John Cope, the paymas-ter general, told the Commons last night that summer holiday hrochures offering holidays until the end of October had already been printed - many with no-surcharge guarantees - when Mr Kenneth Clarke, the chancellor, announced the new tax in the Budget on

As MPs began debating the committee stage of the finance hill, which implements the Budget, Sir John agreed that it was unreasonable to expect tour operators to take into account "the theoretical possihility of a new tax" when offering such brochure guarantees. The new tax - £5 for passen-gers on lights to British and European Union destinations

attacked by Lebour and Liberal Democrat MPs.

The tax was estimated to yield about £115m in 1994-95 had it been introduced on October 1. This has been

revised to £90m.

Travel companies welcomed the postponement, though some said they would continue to argue for the tax's abolition. The Association of British Travel Agents said imposing the tax from the beginning of October could have driven soms smaller, specialist tour operators out of business Compaoles would have had to absorb the cost of the tax themselves. Abta said smaller companies could have found this ruinous.

The Federation of Tour Operators, whose members account for 90 per ceot of overseas package holidays sold in the UK, welcomed the postponement but added: "We remain opposed to the principle of a travel and tourism tax. We hope that this tax will be

encourage personal pensions took effect in July 1988.

Flooding across sonthern England in January caused damage estimated at £1bn, the Meteorological Office said yes

Reviewing the mouth's weather, the Met Office said 130 flood alerts were issued by the National Rivers Authority and hundreds of households in the south and south-west were

flooded. By January 10, sonth Wales and sonthern England had received the amount of rain

### and £10 elsewhere - was Survey predicts 17% increase in UK consumer spending

Marketing Correspondent

Consumer spending in the UK is expected to increase by 17 per cent in real terms over the next five years, Mintel, the market research organisation, says in a report published

Mintel says the largest spending growth sectors are likely to be household and garden products, medical and school fees, and insurance and

Falls in unemployment and hase interest rates and low levels of inflation should lead to higher disposable incomes between 1993 and 1998, with spending on home and security taking priority as the recession ends, says Mintel.

An upturn in the housing market is forecast to stimulate

spending on garden products

(up 36 per cent over the next

five years), and hardware (35

per cent). Home purchase and

to rise by 30 per cent.

Spending on medical and education fees is likely to

increase by 31 per cent, while insurance and pensions spending is forecast to grow by 28 per cent. Mr Peter Ayton, Min-tel's head of research, said there was increasing public concern about the need to prepare for old age and ill health "in the face of dwindling gov-

ernment resources". The popularity of home entertainment will be maintained over the period, with sales of brown goods, such as TVs and hi fi equipment, set to increase by 35 per cent, says the report. Healthier lifestyles will encourage spending on fruit and vegetables, while soft drinks will continue to be the fastest-growing part of the drinks sector, says Mintel. The highest growth areas in

consumer spending over the

past year have been: education fees; shoes, ctothing and furni-

alterations expenditure is set ture repair; medical insurance; and house contents and huilding insurance. Expenditure in all these areas grew by more than 10 per cent in 1993, says the report.

Overall, bousing accounted for the largest part of con-sumer spending last year, as it has in previous years. A total of £88.4bn - 22.2 per ceot of household expenditure - weot on housing. Next came transport (£48.8bn, 12.2 per cent of expenditure), then food esten at home (\$43.8bn, 11 per cent).

A 10-year analysis of spending patterns by Mintel shows some changes in the shape of household hudgets. Speoding on food eaten at home, heating, lighting and power, domestic appliances, and drink now all account for a smaller share of household hudgets than in 1983. In 1983, 13.5 per cent of the budget went on food eaten at home; hy 1993 this had dropped to 11 per cent.

20.1 per cent to 22.2 per ceot. Other bousshold spending which increased shares include insurance and pensions, medical and educational fees, and services such as cleaning. Over the 10-year period aver-

age gross bousehold income increased from £12,490 to £23,533. Stripping out the effects of inflation, this represeots a real increase of 14 per cent, says the report. However, Mintel also points to a growing polarisation of income. The top-earning 20 per

cent of households increased their share of Britain's total household income from 35 per cent in 1979 to 40 per cent in 1992. At the other end of the scale, the share of total income taken by the lowest earning 20 per cent of households fell from 10 per cent In 1979, to just over 5 per cent in 1992. British Lifestyles 1994. Mintel, 18-19 Long Lane, London The proportion of spending ECLA 9HE 2895.

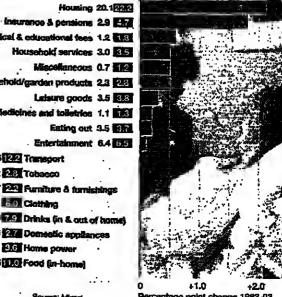
More on school fees and pensions; less on drink

3.2 AG Tobacco

2.7 20 Furniture à furnishings



4.8 Eli Home ocwer 13.5 Food (in-home)



British companies are waking up to the possibilities of neural computing, which enables patterns to be recognised and masses of confusing data to be analysed, according to a study

prepared for the Department of Trade and Industry. Neural computers, with programs allowing them to "learn" from examples and comparisons, differ from conventional ones in their ability to analyse and predict rather than carry out complex calculations. Originating in US university research into the brain, they are increasingly used in industry and finance. The DTI study, carried ont

by Hi-Tech Marketing, found companies had responded encouragingly to its efforts to promote the benefits of neural computing. Many of the 150 companies polled planned to adopt neural techniques, 55 per cent within a year and a further 20 per cent in two years.

in March last year, the DTI launched a £6m programme to support seven user clubs and an awareness programme run by Touche Ross, the accountancy group. Projects now under way at the clubs include an intelligent imaging system for automatic track inspection for London Uoderground, a thermal model of a nuclear waste melter at British Nuclear Fuels, a data extraction system with the Sun Alliance insurance company and a vehicle sensor unit for monitoring traffic congestion.

Ray Browne, manager of the DTI's neural computing awareness programme, says many applications can be carried out on personal computers. Neural computers - also known as neural networks, non-linear

programming, adaptive solutions or adaptive programming – are not meant to replace existing systems but to enhance them, he adds. "It's a mistake to say this is a paoacea, but it certainly does open up lots of new avenues."

Andrew Fisher

orldwide investment in digital communications and information systems is about to soar, but many companies have been slow to appreciate just how much this could change their operations. As well as affecting the electronics and telecommunications sectors, the shift in industrial emphasis will also influence the shape of all but the simplest prod-

In Britain, the design implications are well appreciated at London's Royal College of Art which trains students in computer-related design.

The focue is on "interaction design". Products are becoming less bulky and more interactive. Design is less about objects themselves and more about use. "In an increasingly software-driven economy, design becomes more important rather than less," says Derrick de Kerckhove, director of the McLuhan Programme in Culture and Technology at the University of Toronto. "It practically becomes the content of

But interaction design has yet to make its name. Even manufacturers respected both for the styling of their products and for making them user-friendly are not yet making full use of designers in shaping their non-material aspect. "Even at Apple Computer, there are few designers involved in interaction design. It is mostly computer engineers and a sprinkling of psychologists," says Gillian Crampton-Smith, professor of computer-related design at the RCA.

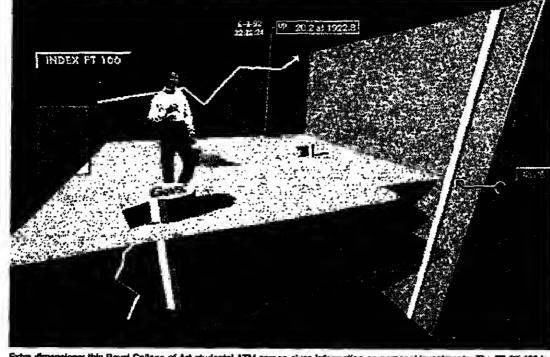
Computer specialists solve prob-lems in ways that reflect their understanding of the workings of a machine rather than its aventual users. The result is often an elec-tronically efficient device that is difficult or unpleasant to use.

"In the past, display graphics have been done by software engi-neers, for example," says Stephen Hall, chief executive of IN.form, the UK design consultancy. "Their problem is that they tend to live in a very closed world of computer technology that they understand very well." Designers' relative ignorance of the technical side can be a

The roll call of disciplines that could make future electronic products less alien will surprise many business people. According to Max Whitby of the Multimedia Corporation, an associate company of the BBC that publishes multimedia products, "it's a synthesis of three disciplines: print design, television design for planning the delivery of information over time; and industrial design for the controls, etc".

These new design procedures offer some distinct business advantages. Where there is a temporal dimension, for example, it is possi-

···Y



Extra dimensions: this Royal College of Art students' ATM screen gives information on personal investments. The FT-SE 100 is on the "back well", the rising "floor" represents passing time; columns represent investments — the size of the initial investig shown by the area of the column, its growth by height.

### A better use for design

Why are computers often so complicated to use? Hugh Aldersey-Williams looks at solutions

ble to show that one design proposal is more effective than another simply by measuring the time a user takes to navigate a database to perform a desired task.

It also becomes practical to test several trial designs. The IDEO design company of the US used this strategy in the design of an infusion pump - for McGaw, the American medical manufacturer - which delivers drugs intravenously under automatic control. By mocking up instrument controls on a touch-sen-sitive computer display and testing them with nurses, the designers found that doses should be programmed using a volume control rather than a numerical keypad. This eliminates the risk of large errors in dosage through pressing the wrong number or by misplacing a decimal point.

This technique was not available, for example, in the early days of bank automated teller machines. People were leaving their plastic cards behind because the machines gave out the money before returning the card.

That problem arose, says Hall, who designed the latest generation of ATMs for American Express, because the machines were made by a small clique of specialist manufacturers who did not consult enough people at the design stage. ATMs now return the card first.

Many interactive products still do little to make users feel at ease and not because the technology is fundamentally complex or hostile. Frequently, there has been no attempt to design "a fluid, immersive experience", says Whitby. "Too often the designer is brought in at the end just to fix the icons."

Because the requisite teams have mostly not been assembled within the commercial sector, the potential for interaction design is perhaps best seen at places such as the RCA where groups of students from dif-ferent disciplines can be brought

together to collaborate on specific projects. On behalf of American express, IN.form set up a research study to extend the ATM: what other services could it provide? And how could those services be made more user-friendly?

The RCA students' projects envisaged a multi-dimensional data space which could show present and past performance of stocks for personal investors. The FT-SE 100, the London stock market index, is shown on one wall of the space for comparison. The growth of investments of different amounts is modelled by columns of different diameter which grow over time from the floor

of the space.
The designer's concern is that the user approaches technology with preconceptions that must be shattered and fears that must be allayed. In the past, computer users have been willing to put up with bad design. Increasingly, however, people are becoming less indulgent.

Geof Wheelwright on an extra cost faced by purchasers of PC software

### Slippery slope for user support

ersonal computer software is increasingly cheaper to buy, but the real cost of using it is rising. Several leading PC software publishers bave begun to charge for "premium' support services for their products, on top of the "free" support included in the purchase price of a software licence.

Lotus Development, for example, is now offering fee-based support for Lotus 1-2-3 and Ami Pro - after pioneering the approach on its enterprise-wide Lotus Notes communications system. Microsoft, too, now charges for extra support on its Microsoft Office products having established a precedent with charges on support for its Windows NT and MS-Dos

operating systems. The worry for users is that this is possibly the top of a very slippery slope and that they may find themselves having to pay

for all software support.
Two recent trends are fuelling this fear: the drastic drop in PC software prices and the increasing complexity of the programs. Both are linked to the popularity of software "suite" bundles, in which several applications are bundled together at a lower price than the sum of the individual applications.

While software is getting cheaper, it is also more unwieldy. And that means that support, as well as user training, is likely to become a much more important part of a company's information technology costs. Deployment of that support is a problem which

all users must tackle, Perhaps aware that annual support contracts like those in the mainframe and minicomputer sectors might make PC users rebel. PC software makers have been clever in the way they have introduced fee-based support for

applications.
In the US, Lotus, for example, offers users a choice of support packages. They may dial into a "900" toll telephone number at the rate of \$2 (£1.30) per minute (the first minute is free) for 24-hour support on its flagship Lotus 1-2-3 spreadsheet.

Alternatively, Lotus users can

pay a \$129 annual support contract for applications or \$295 per year per user for Lotus Notes support. Lotus still offers basic free technical support for most of its products for the first 90 days after purchase - as well as a dial-in bulletin board and a "forum" area on the CompuServe

online information service. Microsoft offers a similar range of support services in the US along with a more varied range of options for developers and corporations. But according to Tony Ettlinger, Microsoft UK director of product support services, these are not designed

to be profit centres. Ettlinger says they are merely designed to cover most of the costs of providing services that users - particularly those in large corporations - are demanding. "There is no way we are making a move to provide product support at a profit," be says. "In the case of Windows NT, we decided on something we thought would be a fair and reasonable charge for

Microsoft has also been encouraging third parties to provide support for its new Windows NT operating system. Traditional minicomputer makers such as Digital Equipment, NCR and Hewlett-Packard have all started fee-based NT support services in the past six months, with the backing of Microsoft, Microsoft's rationale for this

move is that it does not want to have to create the kind of support infrastructure that a minicomputer-level operating system such as NT demands, although it does want one to exist. By involving third parties experienced in providing this kind of support, it hopes to get the best of both worlds; a solid base of support for users and strong backing for NT by minicomputer vendors, both at little cost to

But if price-slashing and bundling continues at current rates, software companies may have to change the policy of not seeing support as a profit centre. It may become the only place left to make money in the PC

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#### ANNOUNCEMENT OF A REPEAT PUBLIC AUCTION FOR THE HIGHEST BID

GREEK EXPORTS S.A., established in Athens (17 Panepistimion Street) and legally represented, in its capacity as Liquidator in accordance with article 46a of Law No. 1891/1990, supplemented by article 14 of Law No. 2000/1991 and following Decision No. 5749/1993 of the Athens Court of Appeal and subsequent to the written statement (Incoming Ref. No 93/25-1-94) of the creditor in para. 1 of the above article.

#### **ANNOUNCES**

a repeat Public Auction for the Highest Bid with scaled, binding offers for the sale, in toto, of the assets of the société annoyme named COMMUNAL COOPERATIVE COMPANY FOR THE EXPLOITATION OF LIGHTE IN THE KYMI AREA (KOLSELIK S.A.), established at Kymi, Enboea, which is under special liquidation and is engaged in the exploitation of the underground lignite mine at Kymi (Harocopos), i.e. mining the lignite and selling it.

- 1. In order to take part in the auction, interested parties are invited to receive from the liquidator the Offering Memorandum as well as the form of the Letter of Guarantee required for the submission of a binding offer to the Kymi notary public assigned to the public auction, Mr Spyros Magos, Tel. (0222) 22866, up to 1900 bours on 1st March 1994, Offers should be submitted to person or by a legally authorised representative.
- 2. The bids will be unsealed before the above-mentioned notary public on Wednesday, 2nd March 1994 at 1000 hours, with the Liquidator in attendance. Those who have submitted bids within the prescribed ome can also attend, Bids submitted beyond the prescribed time will not be accepted or taken into account.
- 3. The senied, binding offers must clearly state the price offered for the purchase, in toto, of the Company's assets and must be accompanied by a Letter of Guarantee from a bank legally operating in Greece, for the amount of twenty million drachmas (20,000,000 drs.) or its equivalent in
- 4. The Company's assets and all fixed and circulating constituent parts thereof, such as immovable and movable property, claims, trademarks, titles, rights, etc, are to be sold and transferred "as is, where is" and, more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or oot.
- 5. The Liquidator, the Company and the creditor representing 51% of the total claims against the Company (Law 1892/90 article 46a para. 1 as in force), known bereafter as the Majority Creditors, shall bear no tiability for any legal or actual defects or for any deficiency in the effects and rights for sale nor for the possible refusal of the State to approve, as required the transfer of elements of the assets, nor for their incomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books. as they stand on the date of signature of the sale contract, shall prevail.
- 6. Prospective buyers, hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, to accordance with the provisions of Law 1892/90. article 46s, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to bave access to any information they may require concerning the Commany for sale.
- 7. Bids should not contain terms which might prevaricate their bindingness or any vagueness concerning the offered price and its method of payment, or any other matter of importance to the sale. The Liquidator and the Majority Creditors have the right, at their iocontestable discretion, to reject offers which contain terms and conditions, irrespective of whether these offers contain a higher price than that of other
- 8. In the event that the person to whom the suction is adjudicated, fails in his obligation to appear within twenty (20) days from being invited to do so, and sign the relative contract and fails to abide by the other obligations accruing from the present announcement, then the abovementioned guarantee of twenty million drachmas (20,000,000 drs.) is forfeited to the Liquidator in compensation for expenses of any kind. time spent, any actual or hypothetical loss sustained with no obligation on the Liquidator's part to furnish any specific proof or deem that the amount has been forfeited to him as a penalty clause and collect it from the guarantor bank.
- Guarantees deposited by other bidders shall be returned to them after the Liquidator's evaluation report has been approved by the Majority Creditors and the highest bidder's guarantee shall be returned to bim after he has paid the sale price and the act of settlement has been drawn
- 9. The highest bidder is deemed the one whose offer has been judged by the Liquidator and approved by the Majority Creditors as being in their
- 10. The Liquidator shall not be liable to participants in the anction either with respect to the evaluation report or for his selection of the highest bidder and neither will be be liable to them for the cancellation of the auction in the event that its outcome is not approved by the Majority
- 11. Participants in the auction do not acquire any right, claim or demand from the present announcement or from their participation in the auction,
- 12. Transfer expenses of the assets for sale (taxes, stamp duty, optarial and mortgagor's fees, rights and other expenses for drawing up topographical diagrams as required by law 651/77, etc.) are to be borne by the Buyer.

For any information, interested parties can apply to: GREEK EXPORTS S.A., 17 Panepistimiou Street (1st floor), Tel. 30 1 32 43 111 to 30 1 32 43 115

usiness school academics usiness school academics have found at least 200 ways of defining the German Mittelstand, the hroad swathe of medium-sized, privately-owned companies which dominate corporate Germany.

Size - in terms of turnover and the number of employees - is the obvious yardstick but not the best way of defining a Mittelstand company, says Berthold Leibinger, the 63-year-old chief executive and majority shareholder in Trumpf, a machine-tools company based in Ditziogen near Stuttgart In

sooth-west Germany. Better, the machine-tools entre preneur contends, is to think in terms of a philosophy of manage-meot, a network of distinct values shared hy thousanda of small, medium-sized and large German companies. At the core of this cluster of values are two qualities: a passionate desire for independence and a fascination with technology. Conpled together, these qualities lead to strong emotional ties between the entrepreneur end the products which his company makes, Leihinger argues.

These values have deep cultural roots, explains Leibinger, the son of an oriental art-dealer from the small viilage of Mühlheim-bei-Tüttlingen in the heart of the state of Baden-Württemberg. Leihlnger cites a law datiog

back to 1548 which saw to it that family fortunes in the south-west of Germany had to be divided equally between all children. including daughters. The very opposite of primogeniture - the aystem whereby family wealth was passed from father to eldest son - the system of "realteilung" prevented the accumulation of wealth. Families were obliged to set up small businesses in order to enhance meagre living standards. These were the forerunners of some of Germany's most successful industrial companies.

Baden Württemherg is still known for its "tüftlers", amateur engineers who while away winter eveniogs working in their shops, attempting to solve apparently unsolvable technical problems. "Go up to the Schwäbische Alh

[a range of hills near Stuttgart] and you'll still find hundreds of these workshops," says Leibinger. The modern-day mechanics working away at weekends and evenings in cellars and garages are the successors of "tuftlers" such as Robert Bosch or Karl Benz. Baden-Württemberg entrepreneurs whose husinesses evolved into some of Enrope's higgest

industrial groups.
Leibinger contends that the relationship between the technician David Waller on

a man who exemplifies the Mittelstand

**Profits** rich in culture



rthold Leibinger, emotional ties

than that of the financler investiog money into a business in a passionate way in the hope of making a profit

This distinction, he helieves, helps explain the difference hetweeo the nature of Anglo-American capitalism and the German version. In the UK or the US, the hulk of industrial activity is conducted by stockmarket-quoted companies. financed by profit-oriented inves-tors; hy contrast in Germany the stock-market plays a limited role in the country's economic life.

Even those German companies which are stock-market listed (664 in total compared with about 3,000 in the UK) tend to be majorityowned by families, other compa-nies and hy financial institutions - with the result that the management priorities of quoted compa-nies tend to be little different from those of private ones.

The insulation from the pressure to generate short-term profits Is one factor behind Germany's post-war success, Leihinger argues. It is also a reason why he is reluctant to bring Trumpf to the stock-market, even though with turnover of DM620m last year he and his invention is far closer could easily consider such a move.

Leibinger, who points to his son-in-law (currently production director) as a potential successor, conforms exactly to his own defi-nition of a "Mittelständiar". A practising protestant and a self-confessed "Hilliam" L "tüftler", he come from a family of surgical instru-

ment makers which has lived in the same village for generations. the same village for generations.

He has 20 patents omstanding for machine-tools and when still at university he invented the "copy nibhling" process which became a standard throughout the industry. The income from this and other inventions believe him. and other inventions helped him Trumpf family in 1973.
Under Leibinger's direction, the company grew rapidly to become

one of the world's largest mann-facturers of machines for punching, nihhling, bending and forming sheet-metal. But the growth has, come to a halt so severe is the recession afflicting the sector that Trumpf made loss last year for the first time in 40 years. The group lost DM48.9m on turnover down 9 per cent to DM820m in the year to July.
Other companies have fared far

worse under the dismal combination of failing demand and high costs, their problems exacerbated hy the strength of the D-Mark. Critics have looked at sectors of the economy such as the machine tool industry and suggested that traditional Mittelstand virtues have now become a handicap.

They argue that the love of indepeodeoce has hinded company managers to the need for strategic mergers and that the obsession with technology helped Mittelstand companies fall into the trap of making sophisticated products for their own sake, without taking account of customers' needs.

By implication Leibinger accept one aspect of this criticism: part of his response to the recession has been to put a new emphasis on "value-for-money" manufacturing. We are trying to introduce new machines with the same or improved technical features as the old ones but with a 20 to 25 per cent cost reduction," he says. But he rejects the other element

of the critique: that Mittelstand companies need to merge with one another to survive. "If the German machine-tool industry consisted of six to eight hig conglom-erates, rather than hundreds of independent companies, the impact of the current recession on the labour market would be far worse than it has been," Leihinger says, true to his deeply-rooted Mitteiständier valnes. "Independent family-owned businesses add stahility to the business community, especially in difficult times."

In the first of a series on exporting, Richard Gourlay looks at a DTI initiative which uses the skills of private-sector industrialists

### Sailing to new markets

n increasingly competitive domestic market in the UK: a currency that some say is undervalued and therefore gives an international edge; trade barriers being dismantled in the nearest market they all point one way, UK companies should be stepping up their exports to Europe. if not further afield.

Yet, according to the Institute of Export, only 40,000 companies in the UK regularly export in any year, as measured by submissions of zero-rated VAT returns, and only doohle this onmber export oo an occasional basis.

Many companies, in fact, see exports as troublesome bolt-on activities. And those that have products addressing market niches abroad - and an ability to export . are often afraid to make the first step overseas, according to lan Campbell, director-general of the

The Financial Times this week launches a series of articles addressing the issues exporters must confront. Today we look at a specific Department of Trade and Industry initiative led by industrialists seconded from the private sector who hring together

potential exporters and companies in markets they know. Next week, we will look at how banks deal with exporters. Subsequent articles will include dealing with export credit insurance, getting paid, customs and VAT issues. appointing a distributor or agent, dealing with correspondent banks

promotion schemes We would also welcome readers' experiences on fax 071 873 3933.

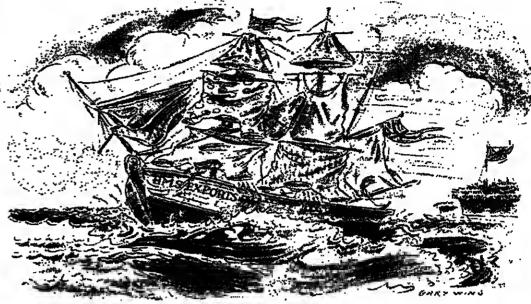
and the DTI's other export

and hedging of foreign exchange risk, basic market research abroad

wo years ago Exchange Textiles of Manchester was fighting for business in a huyers' market against a background of weak demand; prices barely covered overheads.

Richard Grubh, managing director, recognised that smaller textile manufacturers were dangerously dependent on the UK retail trade. "I decided that for a company to be successful in the next 10 years it must have up to 50 per cent of sales

But like many smaller companies,



Grubh had no experience of exporting. He identified a possible demand for his fashionable childrens' underwear in the US and Germany, but where should be start?

Grubb says he was greatly helped by a new Department of Trade and Industry scheme called the Export Promoter Initiative, hrainchild of Michael Heseltine, trade and industry secretary.

Two years later - and only four months after Exchange Textiles shipped its first set of underwear the company is heading for exports in its first year equal to a quarter of its total £1m turnover, And as long as he gets paid he says the profit margins achieved are significantly better than in the UK. Heseltine used the Conservative

Party conferenca in 1992 to announce that 100 businessmen and women would be seconded from British industry to help the export effort. So far he has only convinced 64 large companies to donate the time - and the salaries - of experienced exporters to the scheme.

But there are signs the initiative could provide the much-needed private-sector drive and market experience that have been lacking from the DTI's export promotion services. "The initiative works because businessmen are working together with other businessmen, banging heads together in a way that civil

servants cannot do," says Greg Shenkman, an export promoter who headed merchant bank Kleinwort Benson's operation in Japan until last year.

Each export promoter adopts a different approach in the country he or she focuses on Shenkman's priority is to help companies which are already trying to export to Japan to establish a more effective esence. But, like other export promoters, he is also using his know-ledge of the local market to sniff out potential market opportunities for which he then seeks suppliers in

His fellow export promoter, Peter Bacon, who worked in Japan for five years with Philips, the electronics group, has a different approach. Initially, he is trying to encourage import substitution by getting Japanese companies that have recently arrived in the UK to increase their local purchases. Export Promoter differs from ear-

lier DTI schemes in that it belps British companies make contact with the decision takers.

To some extent Bacon should be pushing against an open door because of the yen's appreciation. But, "purchasing centres are often controlled in Japan so it is difficult to get chosen as a supplier. We are targetting the [Japanese electronic manufacturers] in the UK with the

biggest yen content and the biggest oeed to localise more".

The theory is that once initial contacts have been established, UK suppliers should have made the kind of contacts in Japan that can lead to direct exports.

Bacon will be taking 10 companies to Japan in April and will be ensuring that all the Japanese electronic manufacturers in the UK are aware of the visit.

Gruhh's first contact was with Andrew Garcia, sales manager for Europe at Pilkington Glass until he became an export promoter after attending a DTI seminar on how to appoint a commercial agent.

Grubh was advised to send sam-

ples and a company profile to UK embassies in Germany. But even after the commercial secretary in Berlin put him in touch with a suitable agent, he was still faced with a mountain of questions.

He had regular meetings with Garcia about the handling of foreign exchange exposure, distribution, dealing with the agent and the demanding quality the German market required. Garcia was the first person be called after return-ing from Germany with his first £70,000 order and he says he will stay in touch with the DTL "From a standing start in Germany I couldn't believe we had this order and nor could he.

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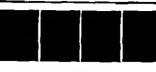
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Acting on behalf of the Shareholders' Consortium, CMS Management Consulting Ltd., announces that the tender submission deadline for the Tender invited in December, 1993 for the sale of a majority stake of shares in

#### **Csepel Power Plant**

(Gyepsor u.1. Budapest H-1211) is extended by 18 days.

New tender submission deadline: 9-12 am, February 28, 1994

All other conditions of the Tender remain effective in accordance with the original Tender announcement, while the other deadlines are extended by 18 days.

Additional information can be obtained from the following sources:

Béla Simon, General Manager, head of the Shareholders' Consortium, Tel/Fax: 36-1-2768-534

Dr. József Jablonkai, General Manager, Csepel Power Plant, Tel/Fax: 36-1-2761-023

Ms. Karen McClellan, Privatisation Consultant, SPA, Tel: 36-1-2670-084, Fax: 36-1-1498-587

Zoltáo Sziráczky, Consultant, CMS Ltd., Tel: 36-1-1159-294, Fax: 36-1-1355-573.

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#### REPUBLIC OF POLAND MINISTRY OF PRIVATISATION



### INVITIATION TO TENDER

In accordance with Article 23 of the Law on Privatisation of State-owned Enterprises, The Minister of Privatisation, acting oo behalf of the State Treasury of the Republic of Poland, is extending an invitation to interested parties to oegotiate the acquisition of a minimum 10% of shares of the State-owned company

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An information package will be made available to poteotial lovestors after their signing of the Confidentiality Agreement, which they shall receive at the momeot they submit a written statement expressing their interest in the acquisition of shares. The written statement and the necessary documents should be submitted by 5 pm on February 1994 to the below meotioned representatives of the advising company, acting on behalf of the Ministry of

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Al. Jerozolimskie 65/79

Austria

00-697 Warszawa, Poland

to: Eugeoe Kotlarchuk Coen Potters Dariusz Haschka

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Stefan Krieglstein Barton Sidles (43/1) 531-84-0 Fax: (+43/1) 532 9260

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European Community directive, EC law does not prevent a national court from examining whether that \_\_ national

should be applied if it is found that the provisions of the directive are invalid. However, it is for the European Court of Justice to determine whether the directive is valid or not.

This fieding was the outcome of a case concerning the sale in Germany of a product - Setaderm used to combat hair loss. The product contained a aubstance -II alpha OHP - which was banned under German law.

The company marketing Setad-crm took the product off the market, hut brought proceedings in the national courts for a declaration that it could lawfully manufacture and market the product on the basis that 11 alpha OHP was not harmful to human health and that its use in cosmetic products should not be banned.

The national court commissioned an expert's report, which found that 11 alpha OHP was not harmful to human health. However, prior to the delivery of the report, the 12th Directive on Cosmetic Products was published.

Article 2 of the directive provided that the marketing of products containing 11 alpha OHP was to be prohibited from January 1 1991, and that sale to the final consumer was to be prohibited from December 31 1991. The directive was implemented in Germany hy a law passed on March 21 1990, more than six months before the

expert's report was delivered, The German court was con-vinced by the findings of its expert and thus took the view that the national legislation hanning 11 alpha OHP was invalid, but recognised that this would have the effect of rendering ineffective the relevant provisions of the direc-tive. It referred the issue to the

European Court of Justice. The ECJ was asked three questions. First, whether a national court was prevented from regard-ing a national law as invalid or void if and insofar as that law consisted only of provisions implementing a directive. Second, if a national court could not carry out this exercise, whether a directive

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had direct effect. Third, if the answer to either of the two previous questions was in the affirma-tive, whether the prohibition of 11 alpha OHP under the 12th Com-

mission directive was valid.

The ECJ decided that answers to the first two questions would only be relevant to the national court if the relevant provisions of the directive were found to be valid. It thus examined the third question first.

The manufacturer of Setadorm argued that, before any product was added to the list of prohibited substances in the directive, the Scientific Coomittee for Cosmetology had to be consulted. In the ent case, this committee had not been consulted. There had thus been a hreach of an essential procedural requirement, causing the prohibition of 11 alpha OHP to

The Commission, Germany and the UK argued the provision was valid as the committee only had to he consulted if a member state or Commission requested it, which had not been the case here.

The ECJ found that the wording of the directive in the different language versions of the text made it unclear whether the committee had to be consulted in all cases. One interpretation was that followed by the Commission, Germany and the UK. The other interpretation was that it was for the Commission or member states to take the initiative to convene the committee, which had to be consulted in all cases.

The ECJ examined the aims of the committee and found that the purpose of consulting it was to ensure that measures adopted at Community level were necessary and adapted to the objective pursued hy the directive, namely to protect human health. Consultation of the committee had, there-

fore, to be mandatory in all cases As it was not contested that the committee had not been consulted about the prohibition of 11 alpha OHP, the ECJ declared that the relevant provision of the directive prohibiting the substance was invalid; hence, it had no need to answer the first two questions from the German court. C-212/91: Angelopharm GmbH v

Freie und Honsestadt Hamburg, ECJ FC, January 25 1994

BRICK COURT CHAMBERS

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European Union are unsuited to the 1990s and in need of reform. This is the view of the Confederation of British industry concerning the cur-rent regulations, which were adopted in the 1950s, and the main administrative procedures and policy directions, which wera estahlished in the 1960s. The CBI has produced a discus-

he competition rules of the

sion document, with a six-point plan for reform of the Treaty of Rome rules on anti-competitive agreements and abuse of market power. Launching it last week, Mr Howard Davies, CBI director-general, said that, if the benefits of the size of the register when to be registed. single market were to be realised, an effective and efficient competition policy was needed.

All too often, when companies sought to clear their husiness plans with the European Commission in Brussels, they met with delay and legal uncertainty, he said.
Progress had been made in the

handling of mergers and joint ventures in recent years, which had proved popular with European industry. But in most other respects, the CBI believed, the Commission's approach to competition law had ossified.

The way the regulations operate is still unclear. There is confusion over the precise scope of the prohihition on anti-competitive agreements under article 85 of the Rome Treaty, and the extent to which an exemption may be available for a particular commercial agreement.
Industry finds it difficult to judge

whether an agreement is covered by the European regime. In theory, the Commission's Jurisdiction extends only where an agreement has a sig-nificant and foreseeable effect on intra-state trade within the EU. In practice, the test as to whether there is such an effect is so wide as to make it virtually impossible for companies to say with any precision that the rules do not apply to any particular agreement.

Uncertainty is increased by the Commission's continued assertion of jurisdiction in cases where the effect on intra-Union trade appears insignificant,

As a result of all this, companies end np notifying agreements unnecessarily to the Commission including agreements that do not even have a significant effect on competition, says the CBL Concern about the time and

money being wasted led the Commission in 1986 to adopt a policy of granting block negative clearance, where certain agreements are assumed not to need vetting. Such clearance applies to agreements involving goods and services with 5 per cent or less of the market, and where the aggregate worldwide turnover of the companies involved does not exceed Ecu200m (£157m) -

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EU competition law has come under fire for wasting time. Robert Rice examines ways it could be improved

### A burden on business



Tony A Howard Davies: an efficient and effective competition policy is needed

The intention was to reduce the hurden on husiness of having to notify the Commission about minor agreements. In reality the initiative has been of little value to business. Because agreements can only benefit from block negative clearance where both the market test and turnover test are satisfied, companies with a worldwide turnover of more than Ecu200m still have to refer all agreements, no matter how small their share of the relevant

product market. The CBI also has concerns about the regime for gaining exemption for an agreement. The Commission has exclusive jurisdiction to grant individual exemptions, but does not have the resources to assess all anti-competitive agreements individually. To get round this, it has developed block exemptions for certain categories of agreements and developed procedural short cuts,

But neither of these approaches has proved satisfactory. Comfort. letters, where tha Commission informs the parties without taking it is serving no purpose", he said.

a formal decision that it does not intend to take further action, lack certainty. Although the Commission is unlikely to reopen the matter without good reason, the letters are not binding on it or on national

Block exemptions are subject to arbitrary and irrational limitations. For example, the 1983 Exclusive Distribution Regulation is limited to exclusive distribution agreements between two parties, relating to goods, hut not services, and to goods sold for resala with no significant value added.

The biggest problems for industry arise in the handling of commercial agreements, according to Mr Laurence Elks, a partner of London solicitors Nabarro Nathanson and chairman of the CBI group which produced the discussion document. He said CBI members were "all very conscious of the vast amount of time and expense incurred dealing with absolutely innocuous agree-

The CBI wants the Commission to "lift the burden of regulation where This would reqoire a number of

The rules should apply only where commercial agreements had a genuine effect on intra-state trade. The Commission should set out clear guidelines covering the widest possible range of circumstances in which agreements would be deemed not to have an effect on intra-state

To reduce the number of insubstantial agreemants caught hy article 85, the turnover element of the de minimis test should be abolished and the market share threshold raised substantially.

And block exemption regulations should be reassessed to guide com-panies towards drafting agreements which do not need Commission

The CBI has fewer concerns about article 86, which covers abuse of market power. Nevertheless, Mr Elks's committee is worried about the swingeing fines that can be imposed for behaviour which was believed to be legitimate at the time it was undertaken.

t is also concerned that intellectual property rights might be undermined if the Commission develops further the notion that under article 86, it is unlawful for rights owners to refuse to grant licences to competitors. This issue is currently before the European Court of Justice in the Magill TV listings case. The advo-cate-general's preliminary opinion

will be delivered next week. In future, the CBI would like to see action under article 86 taken only where dominant companies are clearly abusing their market power.

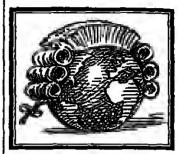
The CBI also has concerns about a number of the procedures and practices of the Brussels competi-tion directorate, DGIV. There is a lack of safeguards ensuring that the rules of natural justice and rights of defence are respected, it says, and a lack of supervision of the fact-find-ing and decision-making processes.

These concerns have also been addressed recently by a subcommittee of the UK House of Lords Select Committee on the European Communities, which called for improvements in the Commission's handling of competition cases.

Such matters were not merely of British interest, said Mr Graham Mason, head of corporate and commercial affairs at the CBL There was a general feeling among the members of Unice, the European employers federation, that competi-tion rules needed to he reinterpreted to reduce delays and cut mnecessary bureaucracy, he said.

He did not expect every member of Unice to support all the detail of the CBI's proposals, but if the discussion document initiated a debate, pressure on the Commission to take action would mount.

LEGAL BRIEFS



#### Increasing resort to liability insurance

survey of UK directors' and officers' liability insurance Ashows that 62 per cent of companies now have cover. compared with 46 per cent in 1991. and the total UK D&O premlum has risen to between £65m-£75m np from between £40m-£50m in 1991. Almost half the companies that responded to the Wyatt Company's 1993 survey said they had bought D&O cover because they felt their directors were at risk, with 22 per cent saying they had bought it on their insurance advisers' recommendations.

The main business sectors buying D&O cover were banking, consumer goods/foods, oil/ chemical/pharmaceutical, and industrial holdings. All banking respondents, 88 per cent of consumer/food respondents and 78 per cent of oil/chemical/ pharmaceutical and industrial holdings companies bought D&O insurance. Compared to 1991, the purchase of D&O cover has increased in every industrial classification except engineering.

### Profits down

aw firms in central London had their worst year for more I than a decade in 1993 with profits down on average by 20 per cent, according to the annual survey of law firm performance carried out by the Centre for Interfirm Comparison, Typical profits per partner of London firms fell from £100,000 three years ago to £72,000 in 1993. Half London firms suffered a fall in revenue. Litigation was the only area of work to show growth, but the modest 4 per cent rise indicated the boom in litigation was over, the centre said.

The profits of provincial firms improved on 1992, but remained below 1980s levels, Conveyancing, firms, accounted for only one-third

Ian Macpherson, a leading

figure on the Scottish corporate scene, has died at the age

of 57. He had been suffering

from a brain tumor since last

Macpherson, a hig and exceptionally good-natured man,

was until recently chairman of

two quoted Scottish compa-

nies, Watson & Philip and Low

& Bonar, both based in Dumdee, before resiging due to ill

After his education at Morri-son's Academy in Crieff, Perth-

shire, Macpherson trained as a

chartered accountant, then

became an investment man-

ager with the Alliance Trust in

Dundee, before moving to Lon-

don where was a stockbroker

He later joined Manufactur-

ers Hanover and in 1979

with W Greenwell.

autumn.

4. .

### **PEOPLE**

### Age no encumbrance at Attwoods

Several years beyond the statutory retirement age, Peter Lane - created Lord Lane of Horsell by Margaret Thatcher in 1990 - has stepped up his duties at the international waste management group Attwoods to become non-execu-

tive chairman, at 69. Ken Foreman, a comparative junior at 59, is to continue as chief executive, while Sir Denis Thatcher, 78, is retiring as nonexecutive deputy chairman.

Lord Lane, right, said yester-day that "in a perfect world one doesn't appoint a chairman of 69" but that the board is fully aware of his age.

The decision to split the

chief executive and chairman's role is being made to ensure compliance with the Cadbury'a committee's recommendations

on corporate governance. Foreman said yesterday that "it's not easy to find really good non-executives" and that Lord Lane's "knowledge, expe-

Attwoods has gone through uncomfortable times recently.

rience and hright mind" mean that "he has has all the requi-

sites to be a first class chair-



derives some 70 per cent of its

But Lord Lane said that a

particularly concerning litiga-tion in the US, from where it

another US subsidiary, the loss-making metal re-cycling company Mindis, which required a £91m provision to cover the loss on disposal, had put the group in better shape to face the future. "All we need now is for the economy generally to pick up," he said yester-

plus the October 1993 sale of

In 1992 Lord Lane retired as a senior partner of chartered accountants BDO Binder Hamlyn and first joined the Attwoods' board in July 1992. Among his other Interests Lord Lane numbers the chairmanship of the charity Action on Addiction, and the deputy chairmanship of tha outdoor advertising specialist More

Exchange.

Macpherson, who leaves a from Edinburgh to St Andrews when he joined husinesses in Dundee. His main hobby was golf and he was an energetic raiser of money for charity,

### Clements' new risk

Robert Clements has been named chairman and chief executive of Marsh & McLennan Risk Capital, a wholly owned subsidiary of Marsh & McLennan Companias, the New York-hased company which is the world's higgest insurance broker and insurance services group.

Clements, 61, is regarded as one of the most innovative thinkers in the international insurance industry and has been associated with Marsh & McLennan's backing for new reinsurance ventures in Bermuda such as ACE, EXEL and

Mid-Ocean. He joined Marsh in 1959 and has for many years headed the group's worldwide insurance broking operations. He has been president of the

parent company since 1992, a position he will now relin-Marsh McLennan Risk Capital was formed in 1992 to man-

age and davelop Marsh &

McLennan's insurance marketmaking activities. Clements says it will invest In atart-up operations in the industry and make "friendly investments in existing insurance and reinsurance ventures where it helieves it can

Stoy Hayward, the tenth. Friedman, who said his move from Stoy was "amica-hie", will head a new pay and

because his role will be to help build up the discipline for the firm around the world and not just in the UK. Most Andersen disciplines

have by contrast been led from the US, where the firm was founded. The UK practice recently took the lead in devel-

and merchandising director for Burton Retati, has heen appointed and of SEARS Childrenswear division. ■ Victor Maundrell, a director

of The MORGAN CRUCIBLE COMPANY, has been appointed chairman of its technical ceramics division on the retirement of Brian Jones, who remains non-executive chairman of Morganite Australia. Peter Muldowney, president of Morgan Chemical Products Inc.

Succeeds Maundreli as chairman of the speciality materials division.

Cray Research. Roger Partington, formerly UK marketing director of Nes-STORES.

Alan Begg has hean appointed md of T&N Technology; he moves from BP.

#### became a director of the Brit-He said that Attwoods is now ish Linen Bank, the merchant banking arm of the Bank of seeking to make two new nonexecutiva appointments, and that one of those will probably go to an American, boosting the group's representation in Industries, a US subsidiary, its most important region. Brian Friedman is joining oping a worldwide insolvency Arthur Andersen, the UK's practice.

### Friedman moves from Stoy to Arthur Andersen

fourth largest accountancy firm, after jumping ship from Jim Wadia, Andersen's managing partner in the UK. expects the UK employee bene-

fits' practice to be hilling more than 23m within two years; and the worldwide practice employee benefits practice, drawing on his experience as head of Stoy Benefit Consult-Anderseu already carries out similar work in France, Spain and the US. It was the first UK The move is significant accountancy firm to devise its own profit-related pay scheme

for staff, since mirrored by other firms including Stoy. The UK team working with Friedman will include 20 professional staff drawn from the tax and other existing practice areas, and is likely to begin hiring new staff.

■ Rebecca Cotterell, huying ■ Ian Barber is appointed head of finance at RAILTRACK PROPERTY; he moves from

> tlé, has been appointed marketing director of SAFEWAY

Scotland, first in London and then in Edinburgh. In 1988 he left British Linen bank as deputy chief executive, and began a career in industry, becoming chief executive of Watson & Philip, the Dundeebased food distributor, where he soon afterwards took over the chair. He is credited with taking Watson & Philip from its former marginal position in wholesale distribution into the condition of being a national player, and then transforming it into a retailer with a chain of convenience stores. In 1990 he became non-executive chairman of Low & Bonar. the Dundee-based manufactur ing company in packaging and plastics, where chief executive Jim Leng yesterday called him "a clear thinker with a great feel for business and appreciation of the future. In 1992 he was chosen to chair Caledonian Newspaper Publishing, the company which owns the Glasgow Herald, when it was acquired by its management from Lonrho Macpherson was also a director of the International Stock

wife and two children, moved particularly those connected with aport. ■ Sir Brian Kellet, chairman

of UNIGATE, has died after a ahort illness. ■ Terry Upsall, a non-executive director of THE BERKE-LEY GROUP, has died.



#### Concert

### Suave Gallic strings of the Ysaÿe

youngish string A quartets, an impressive number can date their international careers from the Evian competition in Switzerland. The Ysaye Quartet won it in 1988, and have never looked back. The quartet has reappeared twice at the Wigmore Hall this weekend, as suave and polished as ever.

Its Saturday programme might have been designed to bonour its namesakes of former times – for Debussy's quartet had its 1893 premiere at the hands of the original Ysaye Quartet, and the solo violinist in the first performance of Chausson's Concert for violin, piano and quartet was Ysaye himself.

The players' enunciation was scrupulous. They twinkled softly in Debussy's scherzo instead of dancing, but pro-

duced ravishing sounds in all the rich chordal passages

The guest soloists here were Pierre Amoyal and Pascal Roge, both determined to rescue the fustian stretches of the work with sweeping confidence and flair.

Rogé in particular aimed at a near-Beethovenian weight; a little more than the Concert will quite bear, in soher truth, but impressive while it lasted. (About 40 minutes, by the end of which Chausson has wrung his material almost dry.) Amoyal soared and dazzled

in his best style, and the whole ensemble was seamless. This was the second half of the concert; it reinforced the feeling one had in the first half, that on its own the Ysaye balanced than formerly - its leader needs more weight to make himself felt against the strong viola and cello.

That small failing made little difference to the quartet's searching, often very beautiful accounts of the Debussy and of old Fauré's intricate, gentle quartet. The players' enunciation was scrupulous. They twinkled softly in Debussy's scherzo instead of dancing, but produced ravishing sounds in all the rich chordal

If the Fauré was slightly understated (the music is almost secretive), its elaborate weavings and its sideslipping harmouies were always lucid. in Fauré's slow movement as in Debussy's, they were at their delicate, faithful best: there was a sense of magical

### New look at the Tate

William Packer reviews the gallery's rehang

or the fifth time running, Nicholas Serota, director of the Tate, begins his year, and ours, with a fresh trawl through the collections: and what was once a matter of high contention is now accepted with but a shrug of irritation at familiarity confounded, and pleasurable curiosity as to what new, fresh, forgotten

things have been pulled out of store.
The serious point is that with works of art, as with people, even the most familiar or important are seen anew in fresh company, for good or ill. The serious question is: how far should one go in indulging such change for the sake of it, at the sacrifice of any more settled context and consideration? The answer - compromise if you like - is simply the striking of a balance between the

Serota's first great coup was born of his audacity in entirely re-ordering the historical sequence of the displays that he had inherited with his appointment. His second, no less radical, was the opening up again of the central axis of the Tate, the Duvean Sculpture Hell, and rededi-Duveen Sculpture Hall, and rededi-cating it to its original purpose. Once done, both changes seemed ohvious and inevitable and, five years on, we would hardly wish

The shift of the Tudor and Stuart paintings, with which the sequence of the displays begin, from the bustle of the galleries at the front of house to the furthest corner gallery at the hack, is especially happy for the appropriate quietness and sense of permanence it affords them. They are in any case, by the very nature of the collection, less subject to constant reshuffling.

The Sculpture Halls, on the other hand, have been subject inevitably and most conspicuously of all to the annual change-around, and triumphantly so. It is in the nature of the Tate that it should hold so much more than it can ever show together, and sculpture simply presents the problem at its most acute, Turn and turn about is the only way, and with last year's Rodins now replaced by Angle-French turn of the century academicism - Reynolds-Stephens "A Royal Game", of Elizabeth I and Philip II at chess, dominating the

entrance lobby - and minimalism giving way to British sculpture between the wars, the contrast could hardly be more piquant. With not only Gill, Gaudier and Epstein but more obscure figures such as Frank Dobson, Leon Underwood and John Skeaping given proper recognition. Henry Moore's old claim virtually to have invented modern British sculpture is neatly rendered untenable.

But general criticism of the Serota policy is not to be dismissed altogether. There are two main wings to it: that changes have been too many and too extreme; and that the hang



Torso: a stone sculpture by Frank Dobson, 1933

itsalf has often been indulgently sparse - space where there might have been pictures. My own sense of it is that the criticism has been met, hut only to a degree.

The hang seems a little more set-

tled than before and certainly more comprehensive, at least on the British side from the 16th to the 19th century. The 18th century is served well enough, from Hogarth and his contemporaries to Gainsborough,

Zoffany, Stuhbs and Reynoids, Wright and Copley, then into the 19th century with the landscape painting of Constable, Cox, Turner, Crome and all. The pre-Raphaelites have a room to themselves, as do the high Victorians, Martin, Leighton, Orchardson, Millals and Burne-Jones - and how good to see Farquhar-son's sheep in a blizzard, and Frederick Walker's delightful young widow stepping out through "The

British aestheticism, impressionism and post-impressionism are also well served, with a room of Sargent, Albert Moore, Whistler, Steer. Sick-ert and Gwen John, and another of late Derain and Bonnard along with Smith, Gross - a fascinating com-parison with Derain - Grant and Vanessa Bell. William Nicholson, father of Ben and, in many eyes, infinitely the more gifted painter, is rightly given a small display to him-

But from here the problems start, not so much in the particular choice of what is shown, as in what is necessarily left out. From the Cubists and Vorticists in Room 14 through to the old modern side, the sense is that suddenly the Tate has run out of space. From this point the displays, room by room, are increas-ingly selective, even cursory, as they light upon this subject, now that . Bacon and Giacometti; a roomful of portrait heads; abstraction in the 1940s, '50s, '60s.

This is, of course, a political state ment that is being made, not so obliquely. The Tate indeed ran out of space long ago. Positive initiatives have already been taken, at Liverpool and Saint Ives, and we await the decision on what might be done at Bankside or the South Bank, But the problem remains for the moment what it has always been, that the Tate as it is has an impossible brief. We, for our part, must make up our minds just what it is we want and expect of it our national gallery of British Art; of modern British in its international context; of international contemporary art? Yes please;

The New Displays 1994: The Tate Gallery, Millbank SW1 – sponsored by British Petroleum



Magdalen with Pearls in Hair', 1919, by Lovis Corinth in his Impressionist period

### The virtues and vices of mime

Alastair Macaulay goes in search of enchantment at the London festival



David Murray | Scene from 'The Quest for Don Quixote'

Because I love Illusion. If someone can make me "see" a door that is not there, can "become" a different character through body have have my attention. If they can sustain that illusion, can make me feel that their behaviour has summoned up a whole imaginary world around them, then I am enchanted.

The London Mime Festival however, may not be the best place to find the kind of mime I mean. This year's 18-day festival has just drawn to a close: I caught six performances. But the best mime I saw this January occurred elsewhere - at Coveut Garden, in The Nutcracker, in a performance when that great artist Stephen Jefferies played the old magician Drosselmayer, and, with miraculous economy and sincerity of movement, showed the anxiety, tenderness, solicitude, authority, and fantasy at the heart of this character. The Mime Festival performances I saw have made me

suspect that professional mimes do the worst kind of fear.) mime. Why does the prospect

my heart sink? Because most mime is so literal, so galumphing, so repetitious, so teenage, and - oh - so audience-directed. For the average mime never enough merely to enact opening a door or riding a horse. No, sir. He had to make a hefty great husiness out of doing so, had to do it with sound effects, had to do it again and again, and, whila doing it, he had to keep turning his face to the audience, with his big eyes wide open at us, as if to say "Get this!"

use the male preposition advisedly. Mimes tend to be male. I saw 18 mime performers this festival. only two were female. (Even Théâtre de Complicité, usually an equal-opportunities employer, chose to present an all-male show this time.) Do these statistics suggest that mime would be better if more women were active in the field? Or that mime somehow brings out certain male tendencies of thought? (The latter, I

The Complicité three-man

Minute Too Late, was the best work I saw. Simon McBurney's impersonation of a drab, blundering, apologising inhibited, middle-aged little man who cannot express the grief he feels about the death of his wife was a delicious performance, and the show has several great set pieces of physical comedy.

Yet even these Complicité artists, alas, go in for some of the hello-audience cuteness and obvious shticks that so irritate me in iesser mime showe. One performar will make a darling effect by suddenly "becoming" an impersonal object like a kitchan dresser - but then will turn his deadpan face to us (i.e. "Isn't this too funny") and then back again. McBurney has an aghast way of saying "Oh no" which is genuinely funny; hut he does it again, and again, and again.

I will pass over Moulin Theatre (French) and its wretched piece of sub-existential absurdism Alter Ego; and I have already reviewed The Right Size's heavy account of Moose. As for Ralf Ralf's account of It's Staring You Right in the

sophisticated nonsense theatre, was marred by the way it would flog each of its charmingly nonsensical ideas to death. (Also by its audience, which determinedly and dotingly laughed at the performers' slightest antics.)

I was curious to read that

Commotion and The Institute of Curiosity and Execution would be joining forces to create The Quest for Don Quixote; this impressive-sounding conglomeration turned out to be a three-person show. Phelim McDermott and Julian Crouch directed and designed. I loved the way they created windmills and mountainscapes and seas and more from ordinary bousehold implements (stepladders. a hlanket, some rope). But again, cuteness kept rearing its head; and, curiously, there was less true quixoticism here than in McDermott's own performance in Richard Jones's 1990 Old Vic staging of The Illusion.

The virtues and vices of mime were all evident in MTP Productions' three-man version of The Three Musketeers. I loved the way that three men managed to evoke not only the

Shakespeare'a ultimate love etory is directed by Barry Kyle at Shakespeare Theater. Till March

A Midsummer Night's Dream:

Washington Shakespeare Company production. Till March 5 at Gunston

Richard Mancini directs a

Arts Center (703-739 9886)

Raft of the Medusa: Joseph

Pintauro's poignant and powerful play about an Aids support group who discover their differences in

an explosive way. Till March 5 at

Signature Theater (703-820 9771)

25 (202-393 2700)

show, a revival of the 1984 A Face, although it was a piece of four musketeers, but also the whole dramatis personae of Dumas's novel (and Gene Kelly & Co. to hoot), I yawned through their more laboriously comic and gratuitous set pieces. I deplored the brighteved dear-audience mugging that kept cropping up, and I giggled happily through the campy Hollywood grands pas de deux for d'Artagnan and

> nd sometimes I found myself oddly thrilled. Oue brief and word-Less sceue between Milady and Cardinal Richelieu was of course absurd; and yet ... It was accompanied to uncannily hrilliant effect, by the Dies Irae from Mozart's Requiem, which lent it both the religious and furious tones appropriate to Richelieu. And its few gestures went straight to the core of Dumas's novel, catching its glamour, its danger, its sense of conspiracy, even its high camp - in only a few instants. How did they suggest so much so quickly? When mime is economical, and audaciously musical, as here, it is like conjuring.

# INTERNATIONAL

### ■ AMSTERDAM

Concertgebouw Tonight, Sat, Sun afternoon: Robert King conducts Netherlande Chamber Orchestra in works by Bach, Telemann and Handel, with trumpet soloist Crisplan Steele-Perkins, Tomorrow, Thurs: Riccardo Chailly conducts Royal Concertgebouw Orchestra in Weber, Diepenbrock and Rakhmaninov. with baritone Hakan Hagegard (preceded tomorrow by free lunchtime concert). Fri: Beethoven Academie plays Beethoven, with piano soloist Ronald Brautigam. Sat afternoon: Mariss Jansons conducts Radio Philharmonic Orchestra in Chausson, Franck and Debussy. Sun evening: Nikolai Luganski piano recital. Next Mon, Tues, Fri: Hartmut Haenchen conducts Netherlands Philharmonic Orchestra, with violin soloist igor Oistrakh. Next Wed: Teresa Berganza (24-hour information servico 020-675 4411 ticket reservations 020-671 8345) Muziektheater Tonight, tomorrow. Thurs: Lucinda Childs Dance Company, Fri, Sun: Hartmut

Haenchen conducts Willy Decker's production of Wozzeck, with John Bröcheler and Marilyn Schmiege (in repertory till Feb 24). Feb 11: first night of Dutch National Ballet mixed bill (020-625 5455)

#### **ANTWERP**

deSingel Tonight: Christlan Zacharias gives the second of three concerts focusing on Beethoven's Piano Concertos (final concert Feb 15). Tomorrow, Thurs, Fri, Sat: Wim Vandekeybus dance programme. Sun: Sigiswald Kuliken conducts La Petite Bande in Mozart and Haydn (03-248 3800)

■ BRUSSELS Monnaie Tonight, Thurs, Sat: Lionel Friend conducts David Pountney's ENO production of Jonathan Harvey's 1992 opera Inquest of Love, with cast including Nan Christie, Peter Coleman-Wright, Helen Field and Richard van Allan. Feb 10, 12: concert performances of Verdi'a Otello (02-216 1211) Palais des Beaux-Arts Tonight, tomorrow: Esa-Pekka Salonen conducts Swedish Radio Symphony Orchestra in two programmes, including works by Sandström, Beethoven, Bartok and Stravinsky. Thurs: Hiroyuki Iwaki conducts Belgian National Orchestra in Marco, Szymanowski and Tchaikovsky, with violin soloist Pierre Amoyal. Fri: Dresden Kreuzchor. Sun afternoon: Jerzy Maksymiuk conducts Royal Flanders Philharmonic Orchestra in a Beethoven programme

(02-507 8200)

#### **■ CHICAGO**

CHICAGO SYMPHONY Daniel Barenbolm is piano soloist in tonight'a Mozart programme, and also conducts works by Schoenberg, Berg and Bruckner on Thurs, Fri and Sat, with soloists Peter Serkin and Pamela Frank. Vladimir Spivakov and the Moscow Virtuosi give a concert on Sun, with cello soloist Wendy Warner (312-435

CHICAGO LYRIC OPERA The season runs till Feb 20 with La traviata, Wozzeck and Tosca, June Anderson and Roberto Alagna star in the Verdl. Wozzeck is a Barenboim-Chéreau production with Franz Grundheber and Waltraud Meler. Tosca is sung by Maria Gulechina (312-332 2244)

■ GENEVA Grand Théâtre Feb 3, 6, 9, 12, 15, 16: Friedemann Layer conducts revival of Johannes Schaaf's staging of Fidelio, with cast led by Catherine Malfitano and Thomas Moser. Feb 13: Samuel Ramey song recital (022-311 2311) Victoria Hali Fri: Ulf Schirmer conducts Orchestre de la Suisse Romande in Liszt, Janacek, Dvorak and Sibelius, with baritone soloist

Gilles Cachemaille (022-311 2511)

#### ■ THE HAGUE

AT&T Danstheater Tomorrow, Thurs, Fri: Nederlands Dans Theate mixed bill, including new work by Hans van Manen. Sun afternoon, Mon evening: St Petersburg Ballet,

with Kirov soloists, in Swan Lake. Feb 8-12: My Fair Lady, the Lemer and Loewe musical sung in English

Dr Anton Philipszaal Thurs, Fri, Sun afternoon: Günther Herbig conducts Hague Philharmonic Orchestra in works by Brahms, Mozart and Beethoven, with violin soloist Kala Danczowska on Thurs and Fri, and planist Peter Rosel on Sun (070-360 9810)

#### VIENNA

Staatsoper Maria Ewing sings tha title rola in Madama Butterfly on Thura and in Tosca on Feb 8 and 11. Repertory also includes Maria Stuarda, Salome, L'elisir d'arnore and Die Fiedermaus. The annual opera ball is on Feb 10 (51444 2955). Anja Silja sings in The Makropoulos Case at the Volksoper on Feb 3 and 16 (51444 2960) Konzerthaus Tonight: Alban Berg Quartet plays Haydn and Berio. Tomorrow: André Previn conducts London Symphony Orchestra in Beethoven, Mozart and Shostakovich. Thurs: Hagen Quartet plays Haydn and Mozart. Fri: Thomas Hampson song recital (712 Musikverein Tomorrow: Clemencic

Consort plays music for baroque cello by 17th century Neapolitan composers. Thurs: Martin Haselbock directs Bach'a Brandenburg Concertos on original instruments Fri: Michael Gielen conducts Austrian Radio Symphony Orchestra in works by Apostel, Stravinsky and Skryabin, with plano soloist Markus Schirmer. Sat evening, Sun afternoon: Fabio Luisi conducts Tonkunstier Orchestra in

Schoenberg and Mahler, with piano soloist Paul Gulda. Feb 23: Gidon Kremer and Martha Argerich. Feb 25, 26: Riccardo Muti conducts Vienna Philharmonic (505 8190)

#### **■ WASHINGTON** MUSIC

 Washington Opera's repertory at Eisenhower Theater over the next two weeks consists of La fille du régiment (sung in English), Ariadne auf Naxos and Dominick Argento'a new opera The Dream of Valentino (202-416 7800)

 Zubin Mehta conducts Israel Philharmonic Orchestra in Brahms' Second and Third Symphonies tomorrow at Kennedy Center Concert Hall. Mstislav Rostropovich conducts National Symphony Orchestra on Thurs in the US premiere of Schnittke's Sixth Symphony, in a programma also featuring Eugene Istomin as soloist in Beethoven's Third Plano Concerto (repeated Fri and Sat). Radu Lupu is plano soloist with Orpheus Chamber Orchestra on Sun

 Christopher Seaman conducts Baltimore Symphony Orchestra in works by Coleridge-Taylor, Tchaikovsky and Vaughan Williams tomorrow. Thurs, Fri and Sat at Baltimore'a Joseph Meverhoff Symphony Hall (410-783 8000) THEATRE

afternoon (202-467 4600)

 Shakespeare for My Father: Lynn Redgrave's award-winning solo show in which she uses the Bard to better understand her father, the late Sir Michael Redgrave. Opens tonight at Ford'a Theater tili Feb 27 (202-347 4833) Romeo and Juliet:

■ ZURICH

Opernhaus The main event this month is a new production of Handel's Alcina opening on Sat, staged by Jürgen Flimm and conducted by Nikolaus Harnoncourt, with a cast including Eva Mei and Rodney Glifry. Repertory includes Andrea Chenier with Francisco Araiza, Lucia di Lammermoor with Edita Gruberova and Glazunov's ballet Raymonda (01-262 0909) Tonhalle Pinchas Steinberg conducts Tonhalle Orchestra tomorrow and Thurs in works by Nielsen, Bernstein and Richard Strauss, with clarinet soloist Paul Meyer, There is also a Zurich Chamber Orchestra concert on Sat featuring works by Martinu, Rameau and Mozart (01-261 1600) Placido Domingo gives two

performances in Zurich next week. On Mon, he joins Agnes Baltsa in a gala performance of Giordano's Fedora at the Opernhaus (01-262 0909). On Tues, he gives a popular concert at the Hallenstadion, accompanied by the Berne Symphony Orchestra (01-212 0800) ARTS GUIDE

Monday: Berlin, New York and Tuesday: Austria, Belglum, Netherlands, Switzerland, Chi-cago, Washington. Wednesday: France, Ger many, Scandinavia. Thursday: Italy, Spain, Athens London, Prague, Friday: Exhibitions Guide

European Cable and Satellite Business TV (Central European Time) MONDAY TO FRIDAY Super Channel: European Business Today 2230; repeated 0630, 0715 MONDAY

Super Channet: FT Reports 1230. TUESDAY Super Channel: Waet of Moscow 1230 Euronews: FT Reports 0745, 1315, 1545, 1845, 2345 WEDNESDAY Super Channel: FT Reports

THURSDAY Super Channel: West of Moscow 1230; FT Reports Euronews 0745, 1315, 1545,

FRIDAY Super Channel: FT Reports Sky News: FT Reports 2030 SATURDAY

Sky News: 0330; 1330 SUNDAY Super Channel: FT Reports 2230 Sky News: FT Reports 1730; 16

The comment of a Tory backbench MP representing a rural constituency undarlines the government's confusion over ts plans for what remains the UK's biggest public sector cor-poration. Today Mr Michael Heseltine, trade and industry secretary, gives evidence to an inquiry by the all-party Com-mons trade and industry committee on the future service of the Post Office.

The Commons investigation was prompted, in part, by fears that the corporation's profitahllity was threatened hy uncertainty about the govern-

Ministers' indecision is particularly baffling given that Mr Heseltine chose to put privatisation back on the agenda by announcing in 1992 a review of the Post Office's status, He is personally in favour of its sale.

Adding to the government's discomfort, Post Office executives are becoming increasingly vociferous in their criticism of tha government's

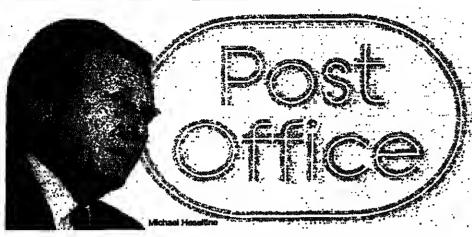
Mr Edward Leigh, the former DTI minister responsible for the corporation, says the review process has gone "horri-bly wrong". Back in 1992 he felt the case for ending the corporation's monopoly on letter deliveries costing less than £1

His view that state owership could no longer he justified was backed by the government's own adviser. Kleinwort Benson, the UK merchant bank, which last year recommended privatisation of the Royal Mail, the letters division. It suggested leaving the post offices in the public sector. (The government is already lcoking for a buyer for the par-

After the Kleinwort Benson report was completed, Mr Leigh was sacked by the prime minister because of his views on European policy, and Mr Heseltine had a heart attack, from which he only fully recovered at the end of last year.

But such events go only a little way towards explaining the delay. More significant has been the scale of opposition to privatisation, which has surprised Mr Heseltine.

Many Conservative backbenchers - particularly those threatened by Liberal Democrats in the south west of England - are worried about the impact of privatisation on the rural postal service.



Roland Rudd says the uncertain future of the Post Office poses a dilemma for the government

### The decision is in the post

Although the operation of 19,000 sub-post offices, has been contracted out by the Post Office - meaning that they are in effect already privatised - many in rural commu-nities rely on a subsidy from the central Post Office. That support - which for the smallest rural post offices is worth £2,500 a year - allows them to continue acting as agents for the government in, for

instance, paying state benefits. One senior Tory back-bencher reports an "alarming increase" in the number of constituents complaining to him about the future of community post offices.

Ministers privately credit the Union of Communication Workers - the Post Office workers' union - for waging an effective "scare campaign" against privatisation.

Enough Tory MPs bave ssed on their concerns to the Whips Office, or to Prime Minister John Majorfor the DTI to realise privatisation has receded as a politically feasible option, given the government's 18-strong Commons majority.

Instead Mr Heseltine has embarked on a new approach, drawing up proposals for what some in the DTI sees as a "halfway house", whereby the Post Office would remain in the public sector but have more commercial freedom. One proposal is that the government should agree to the Post Office's demands for a relaxation of the restrictions preventing it from forming inter-national joint ventures.

The corporation wants to be on a par with the Dutch post office, being privatised early this year, and the German and French post offices, which are allowed alliances with companies in the private sector. International expansion in for instance, the courier business could increase profitability by expanding the range of services the Post Office sells.

But even such unambitious plans are likely to face resistance. The Treasury is opposed to state-owned companies using surplus cash to invest in alliances with private companies, arguing the money could be better used helping bring down the £50bn public sector borrowing requirement, Mr Bill Cockburn, chief exec-

utive of the Post Office, complains the corporation is being used as a "milch cow" to raise cash for the Treasury. The Post Office's external

finance limit target - the amount it has to pay the government each year - has risen to £230m in 1994-95 and is set at £210m for the following year. The Post Office has said it can meet the targets, but only at the expense of capital expenditure and investment. If the curbs are not loosened, Mr Cockburn says they may mean higher stamp prices and could threaten the corporation's 15-year history of profitability. Mr Heseltine thus finds his

options limited. Yet a number

of options remain that would allow the Post Office to make more use of its assets while remaining within the constraints imposed by the PSBR: • First, the DTI could extend the government's efforts to attract private finance into public sector projects. The Treasury's objection to the Post Office using surplus cash

cumvented if the investment in joint ventures came from the private sector. Second, the DTI could propose a relaxation of the limits on the services Post Offices can offer, which are intended to prevent unfair cross-subsidisation. Currently a post office can sell sealing wax but not

for new business could be cir-

 Thirdly, the Royal Mail could be allowed to deliver a wider range of products, including newspapers

Such proposals might prove both politically expedient and appealing to the Treasury because the more Post Office shops can sell, the more profitable they could be, and the less likely they are to close. The subsidy for rural post offices would continue

Such an approach is believed to be gathering support in the DTI. It would address Post In the longer term it would leave open the option of the Post Office shops being sepa-rated from the Royal Mail and put privatisation of the latter back on to the agenda.

### Joe Rogaly

### Let the arguing begin



Gerry ls Adams unhelpful. At tba worst it might destabil-

ise the Anglo-Irish strategy for managing the conflict in Northern Ireland. I say "managing the conflict" rather than "peace initiative" because it is prudent to keep the small print pessimistic.
The overall strategy remains

in place. It was worked out last year by Mr John Major and Mr Albert Reynolds. The declaration by the British and Irish prime ministers, published shortly before Christmas, gives Irish nationalists an opportunity to win by peaceful persua-sion the unity for their island that 25 years of bloodshed have shown cannot be achieved hy violence. The terrorists among them are, reasonably enough. asked to cease hostilities before they can take part in negotiations. The strength of the joint declaration lies in the fact that it puts the two governments on the same side. They have not yet wavered on lts central tenets. So far so

Enter Mr Clinton, This is a relatively small matter for him. He has no dead to count, only votes. He is, however, an intelligent man. So on Saturday morning the US position was the same as that of Mr Major and Mr Reynolds: Mr Adams must renounce violence and accept the joint declaration before a visa is granted. The latter, a master of hlarney, let his words travel far enough in the required direction, without his meaning moving an inch. That enabled the president of the US to cast aside his brain, redeem a

campaign promise and appease powerful Irish lobby. Mr Clinton capitulated on

Saturday avening.
The dispute clearly divided the Irish-American community. The visa was stamped in the US embassy in Duhlin. Tha ambassador thare is Jean Kennedy Smith, sister of Senator Edward Kennedy. This was a victory for both Teddy and Senator Daniel Patrick Moynihan over a third formidable Irish-American, Mr Tom Foley. The speaker of tha lower house

was armed with arguments provided by the British ambassador to Washington, Sir Robin Renwick. For once the Renwick magic was insufficient. Perhaps it never had a chance. The case against dealing in the open with Mr Adams has been harder to make to Americans sinca Messrs

Reynolds and Major promised that, after a to be seen urging ceasefire, they that Irish unity would do just tbat. After can only be being barred for gained through 20 years, the leader of Sinn the ballot box, Rein set off for Naw York, Mr.

ably falt that the senators, who face re-elec-tion this year, had greater need of his assistance than the

The US is clearly not constitutionally equipped to play the game in the stonewall manner implied by the Reynolds-Major statement. Its centres of political influence are too diffuse. You cannot always say who will come out on top in a particular argument. This is a pity. A unified stance by the British, Irish and US administrations might have led even the IRA to reflect that it was hopelessly isolated. The question that the prime minister now has to ask himself is which is the odd country out? Mr Reynolds is still on board, as his recent scholarly exposi-

tion of the democratic nature

did unilaterally remove the ban on radio and TV appear-ances by Mr Adams and his ilk. It might have done better to wait for a joint relaxation of media rules by both London and Dublin. The Irish also appear to have taken quiet satisfaction in the granting of a visa to the Sinn Fein leader. Is it Britain that needs to make a course correction?

The answer depends in the first instance upon how you perceive Mr Adams. The president of Shnn Fein is customarily depicted as a front-man for the IRA. His party is usu-ally described as the bombers' political wing. The British view is that he

is too steaped Mr Adams has yet in blood to be qualified to take part in the democratic pro-cess until there fire and he renounces the "armed strugminus bullets gle". The Irisb

> be a softer version of this, namely that Sinn Fein has to be drawn into the peace process, since both it and the IRA are split. The more exposure that can be given to supposed doves like Mr Adams, the more likaly it is that they will

> It would be easier to accept this proposition if there was any evidence in support of it. There is none. We are invited to take the word of Mr John Hume, the Social Democratic and Labour party member of Parliament whose work for a peaceful settlement has been admired by all, Mr Hume is an honourable man, devoted and brave in his pursuit of an end to the killing. We do not know what Mr Adams says behind closed doors, but to judge by

of peaceful self-determination his public statements he has confirms, but his government not condemned IRA violence let alone pressed for a cease fire. Mr Hume has begged the IRA to suspend the slaughter whila they and Sinn Féin debate the Reynolds-Major declaration. He may bave been encouraged to so hy his private conversations with Mr Adams. hut the latter has yet to be seen deploying even tha most basic argument for peace, such as that unity can only be gained through the ballot box, minus hullets. Perhaps Senators Kennedy and Moynihan will prevail upon him to do so while he is in New York.

The British view is that the Major-Reynolds declaration will slowly achieve its desired end, which is a cessation of violence. The Northern Ireland secretary, Sir Patrick Mayhew, has avoided negotiation with Mr Adams while doing his best to maintain the moral and rational high ground. Sir Pat-rick will not "clarify" in the sense of altering the original meaning of the declaration, but he will make its intent clear. This war of words may continue for some time. Britain might as well lift the ban on the broadcasting of the voices of Mr Adams and his colagues, since their words, spoken by actors, are not chal-

lengeable by live interviewers.

The principal response to the granting of a US visa to Mr Adams should be a review of British public relations. This is an araa in which London's expertise is at least matched by Sinn Fein, in Belfast, Dublin and New York, Mr Adams plainly cannot be silenced. Attempts to muzzle him have increasingly become counterproductive. There is no call from Dublin or Washington to negotiate with Sinn Fein, at least not until it calls for a ceasefire. The Major-Reynolds strategy for managing the violence therefore dictates itself. Mr Adams must be out-argued.

### THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### skimped

From Dr J G Elliott. Sir, I am a little surprised that you should publish Michael Thompson Noel's gratuitous insults aimed at the people of Kent in "Tunnel of Sighs" (Hawks & Handsaws, January 29). I may or may not be a "selfisb and common sort", but I see no reason "to shut up" in the present circumatances. Presumably be feels that the common yokels of Kent should touch their strawridden forelocks to Mr Major. and probably indeed to Mr Thompson-Noel if he ever leaves the city (or cocktail-belt?) to widen his "experience". He may be an expert on

macro-engineering, but has he given any thought to our pres-The "venomous anger" had long since ahated with the route fixed in the corridor already ruined by the M20, and huge sums paid in compensa-tion. Now a few Ashford coun-cillors, without consultation, have produced a new route which devastates an entirely new corridor through one of the most heautiful areas of Kent, including this village which is considered so idyllic that the "Darling Buds of May cricket match" was filmed here! The new route has some merit in taking the new line to the new station, but would never have been suggested if our penny pinching govern-ment had not refused to tunnel from the original route, on the grounds that it would cost 260m. a paltry sum compared with the Channel tunnel cost. I agree with Mr T.N, this is a

great project, comparable to the Great Wall of China in the time it will take to complete, so why wreck it by economising? I am sure Appius Claudius did not skimp on his paving stones. I suspect that the peo-ple of Kent will fight for this tunnel in spite of the views of Mr T.N., who would evidently be delighted if Mr Major resuscitated the Fourth Legion and sent it to Little Chart. J G Elliott, Little Chart Porstal, Ashford, Kent TN27 0PU

### Tunnel fight will not be losses clause should of Rover Group be thrown out

From Mr C J Kirman. Sir, Mr John Newman (Letters, January 19) asks whether only he is disillusioned at how the government has ignored the need for fair legislation, simply expressed.

I am more than disillusioned not only by the government Ignoring completely your excellent leading article of December 13 on the removal of indexation on capital losses ("Trickery with capital gains"), but also by the way the onephrase comment on this sub-

ject in the chancellor's Budget speech has been turned into almost four pages of incompre-hensible verblage in the

Finance Bill. Let us hope that the House of Commons will take a first step in the direction desired by Mr Newman by throwing out this cisuse and its effectively retrospective impact. C J Kirman.

Holmshill House, Well End, Borehamwood, Hertfordshire WD6 5PJ

### All a matter of taste

From Mr Nicholas Khan

Sir, f was intrigued to read in Antony Thorncroft's article on choc art ("Arts: The sickly sweet smell of success", January 29/30) that Karsten Schub-ert is offering to sell for £5,000 a certificate which purports to entitle the huyer to "decorate a room to a specified height with plain chocolate applied with s

brush in three layers". It may be that you number among your readers those who consider themselves to be at the cutting edge of contempo-rary art and who might be chewing over the purchase of a piece of choc art. Here in Belgium, eating chocolate is thought to provide a more satisfying experience than daubing it on one's walls, but this may simply be a reflection on the relative merits of British and Belgian chocolate. Some time ago, I conceived

the idea of painting the walls of my living room, not with chocolate, hat with white From Mr Alex Hardisty.

Sir, Your supplement on Mobile Computing (January 26) highlighted the trend among manufacturers to reduce progressively the size of portable computers (laptop, notebook, sub-notebook, palm-top, etc). As the owner, of average build,

paint, applied with a roller in three layers.

May I, through the good offices of your letters column,

inform your readers that as an incentive to buying my art-work rather then Mr Schubert's, I am prepared to allow readers of the FT to acquire my latest ouevre for only £4,999. While I fear that some of your more hard-headed readers will be aware of the old copyright lawyer's adage that there is no copyright in ideas, only in the form in which they are expressed, I believe that the Cork Street area contains a gratifying number of people who have white painted gallery walls and who possess money and credulity in equal quanti-

I would be grateful if you would forward any cheques received. Nicholas Khan 58 rue de la Brasserie.

### Miniaturisation is out of hand

of a notebook, I can inform you that the speed of evolution of hand sizes in the species he sapiens is not keeping up! Alex Hardisty. PQM Consultants, 17 Moor Street, Chepstow, Gwent NP6 5DB

### Group

From Mr Christopher J Flux.
Sir, The announcement that
the Rover Group is to be sold
to BMW is beyond belief. Those of us who remember bow taxpayars' money was used to support the ailing British Ley-land now wonder what reward was gained from the diversion of our hard-earned income!

It is absolutely inconceivable that the British government should have sold to a German competitor a company that was just becoming viable and show-ing the way to the European motor industry.

The government must act

immediately to halt this flawed sala and insist that overall control of the Rover Group remains in British hands. Christopher J Flux, 1 St Matthews Close,

Salisbury, Wiltshire,

#### Balanced view is needed

From Mr Hugh Raven. Sir, Reading tha letter from the managing director of Cory Environmental (January 29). I was deafened by the sound of

grinding axes.
The fact that Mr Riddle's husiness depends on the continuing unsustainable use of packaging should not blind him to a balanced view of the

He accurately quotes the House of Lords select commit tee report with respect to packaging roast coffee. Unaccountably, he omits to quote another finding in the same report, to the effect that re-usable packaging such as returnable bot-ties uses one quarter of the energy of the single-use alter-

natives.
Could this be because they do not end up being put in a hole in the ground, and there-fore providing business for his

environment spokesman, Labour Group, The Town Hall, Kensington W8 7NX

### Only answer in Bosnia is to establish right balance of power

Sir. The uncbaracteristic stridency of Mr lan Davidson's article ("Least bad option", January 26) betrays the feebleness of his case against arming Bosnian government forces. He objects that: one could not cal-culate in advance exactly how

to the Serbs"; and the most likely threat to peace is of open conflict with Russia.

How unconvincing each of these is. Since when was sup-port for a good cause made conditional on exact advance

that Russia and other Slav all last year, whence comes Mr states would step up their help Davidson's "certainty" that it would increase? And a Russia on the brink of social collapse can hardly be capable of "open

conflict" with the west.

But the main point, which Mr Davidson entirely misses, is that only a balance of power in much help they should have or exactly who should provide it; the only certain result . . . is costing? Remembering the continual flow of arms from Serbia to Bosnia which was reported establish a balance of power is

to arm the government forces. Obviously Serbs and Croats will only agree acceptable peace terms if they realise that they cannot win. Had that situation confronted them two years ago tha war would have been over long ago.

G D Redfearn The Weeths Alverton.



## Don't cry over Rover

Many Britons will see the sale of bution mean that Rover's future Rover to Germany's BMW as a defeat. It marks the end of an independent and indigenous car industry. The deal may also seem like another step in the inexorable decline of British manufacturing.

But, while such sentiments are understandable, there is no reason to feel defeated. The damage done, largely by poor industrial rela-tions, to Britain's car industry occurred years ago both before and while Rover and British Ley. land were state-owned. Yesterday's deal is a sign that much of that damage has been repaired. Since Rover was sold to British

Aerospace, it has improved productivity, reversed its long-term erosion of market share and taken its product range up-market BMW's willingness to pay 2800m in what its executives see as the boldest strategic move in the car group's history is testimony to the strides that have been made since privatisation.

Retreating into a narrow nationalism is not an attractive option for British industry. The country's openness to foreign investment is one of its principle attractions, which has produced not only a valuable flow of finance but enabled British industry to acquire new skills.

In the motor industry, there have been large investments by Japanese groups such as Nissan and Toyota, and German groups such as Bosch. Rover itself has already learned Japanese lean production methods through its association with Honda,

Britain's openness to foreign investment bas also brought rewards in other sectors. For example, the sale of ICL, the country's premier computer group, to Japan's Fujitsu has led to a revitalised corporate strategy and helped ICL to emerge as the most profitable large computer company in Europe.

#### Practical question

Some will be tempted to argue that Rover should have kept its independence either within the BAe group or as a stand-alone business. Such a strategy might have secured its survival but it would not have provided a platform from which to grow and flourish. The high costs of

was best secured as part of a part nership with another car manufac turer. Since no such British partner was available, the practical question was whether to link with BMW or Honda.

Honda had attractions. Rover might have learned more from the Japanese company given its superior productivity record by comparison with BMW. Set against this is the fact that Honda's own models are in direct competition with Rover's. In the end, the decisive factor was that BAe wanted to sell out completely to concentrate on its core aerospace and defence businesses. Honda was not prepared to buy the whole

#### Initial ideas

BMW's plans for Rover are not yet fully formed, but the initial ideas are encouraging. The German group wants to broaden Rover's production range, perhaps updating the Mini - something Rover could not have done on its own. There is also talk about giving the British group access to BMW's distribution channels and engineering expertise, while gaining economies of scale from joint component purchasing. In the long run, BMW sees Rover as central to its strategy of providing a full range of models.

Questions, of course, remain. The most important is whether BMW can, indeed, turn itself from a successful maker of luxury cars sed in Germany into an international group manufacturing less expensive cars as well. Can the company's core competences be successfully applied to a highervolume part of the car market? On the answer to this question

Rover's future will largely hang. There are also doubts over what will happen to Rover's existing relationship with Honda. At some point, it will probably have to be unwound, But Rover is currently so dependent on Honda that a hasty divorce could be damaging.

The world's motor industry remains highly competitive. The imperative to innovate, enhance productivity and fight for markets will not go away. There is no guarantee of success. But in BMW, Rover has found a first-class partner that gives it a good chance of doing so.

### research, development and distri-After Hanoi, Havana

The Clinton administration deserves applause for its efforts to lift sanctions against Vietnam and should move rapidly to take the final steps to end its embargo. It needs now to turn its attention to another legacy of the cold war:

If the US can resolve its differences with a country with which it was at war two decades ago, it seems strange that the normalising of relations with Cuba is hardly discussed in Washington. There are several reasons for

this. Vietnam did not, at least initially, present such a challenge to America's way of life as Cuba, the former ally on its doorstep that joined the Soviet bloc.

Unlike in the case of Vietnam, there has been no important group of US companies arguing for the lifting of sanctions. Businesses have argued forcefully that non-US companies in Vietnam have been the chief beneficiaries of the US embargo, and have wanted equal treatment. There is evidence that some US businesses are becoming concerned about losing out in the Cuban market, but their worries have not been sufficiently developed to bring any pressure on policymakers.

Above all, domestic US policy

considerations - and in particular the importance of the state of Florida where most Cuban exiles are based - have given the vociferous hardline opponents of the Cuban regime a near veto on the issue.

#### Tied hands

These groups may over time be becoming less representative of Cuban opinion in the US. But they have been skilful, winning during the 1992 election campaign the backing of both presidential candidates for the Cuban Democracy Act. This tightened the sanctions against Havana - Including extending the embargo to subsidiaries of US companies based out-side the US - and tied the hands of any administration to do anything about it.

The main objective of the act was "to seek a peaceful transition to democracy and a resumption of economic growth in Cuba" through the careful application of sanctions. The ultimate objective to secure a soft landing for a Cuban transition to democracy is indeed the correct one. The problem is that the embargo is increasing the likelihood that eventual change in Havana will be

The embargo is one of Fidel Castro's greatest allies in his struggle to remain in power. It allows him to blame many of the country's economic problems on Washington - blame which should lie squarely on his own shoulders. It permits his regime to characterise any opposition as akin

#### Exile groups

The embargo plays into the hands of hardliners on both sides: to those in Cuba who want to avoid democracy at all costs and to those exile groups in the US whose desire for revenge against Castro overcomes all other objec

The consequences of violence in Cuba will thrust itself on to the US policy agenda. Yet there is no evidence that Washington has a policy prescription to help manage the transition in Cuba. It should begin now to map out in public the process whereby it aims to provide incentives for a return to democracy and the rule of law in

A policy change is justified by the fact that some of the economic measures already taken by the Cuban government - the partial legalisation of the dollar and the granting of permission for (limited) self-employment – Imply political changes. These in turn support a modest relaxation in the

Those parts of the embargo thet deal with communications should be ended - allowing the Cuban people to gain some sense of what is going on in the outside world. Restrictions covering basic food and medicines should be lifted helping to deprive Castro of the charge that the US is either trying to starve Cuba or leave it without the ability to tackle

Then Washington should make it clear that - if Cuba complies with the economic conditions for joining the International Mone-tary Fund and the World Bank it will not object to Cuban membership of those two institutions. This would provide incentive to change economic policies: political changes in Cuba's overarching state are then almost bound to

BMW's takeover of Rover Group has stunned its competitors and sent shockwaves through the world auto industry. The German carmaker, traditionally a byword for fierce independence, has

until now remained aloof from the waves of restructuring that have swept over global manufacturers. Now, at a stroke, the Munich-based producer has outflanked Mercedes-Benz and devised an expansion strategy that is indelibly different to the one chosen by its arch domestic rival in Stuttgart.

It has stolen Rover from under the nose of Honda, the Japanese carmaker and Rover's alliance partner for more than a decade, leaving

an air of betrayal in Tokyo. Overnight it has become one of the world's leading players in fourwheel-drive vehicles, through Land Rover, and it has pulled out of the hat a strategy for moving into small cars without the danger of diluting its highly prized brand image.

The opportunities for such signifi-cant takeovers in the world auto industry are dwindling. Most of the smaller players have been swailowed up, and BMW has had to move fast to ensure that it was not left on the starting grid.

With the marketplace fragment-ing, BMW has accepted that it must move into new segments to add to its niche of high-performance executive and luxury cars. It could have continued to go it alone and develop the necessary products itself, but that would have taken time and

would have been expensive.
Instead, it has chosen the riskier fast track of acquisition. Even before the dust has settled over the wreckage of the attempted Renault/ Volvo merger, which collapsed in December, BMW has stepped forward with its £800m purchase of British Aerospace's 80 per cent stake in Rover and Land Rover, the last UK-owned, medium-sized vehicle maker.

Honda could hardly bave been reassured by the mollifying words yesterday of Mr Bernd Piscbetsrieder, BMW management board chairman, who said that he wanted the Honda/Rover relationship to

In the short term that must be so: the links between Rover and Honda are too close to be unpicked overnight, but in the longer term there is a new master in the Rover house, and Honda is left with its European strategy in tatters.

For BMW the immediate attractions of the takeover are clear. They mark out a different expansion strategy to that of Mercedes-Benz. BMW now gains:
Control of Europe's only credible

manufacturer of four-wheel-drive sports/utility vehicles in the shape of Land Rover. Long the jewel in the Rover crown, Land Rover oper-ates in one of the fastest-growing segments of the world market. · A viable way of entering the

small car market without diluting its own precious brand image. Access to a low-cost European production base and control of the European carmaker that has proba-bly learned most in recent years about Japanese production and

engineering methods. · A novel way of developing a presence in some of the fastest-growing auto markets in the Far East and in Latin America, where BMW's traditional products largely price it out of the markets.

BMW has been studying whether it should make an independent entry into the four-wheel-drive sports/utility market, currently dominated by makers such as Chrysler of the US, with its Jeep Grand Cherokee, and Ford, with the Explorer, or Japanese competitors such as Mitsubishi, Toyota and

It is a critical market. One of the fastest growing sectors, with con-sumers increasingly switching over from traditional passenger cars, it already accounts for sales of more than Im vehicles in the US alone. Mr Wolfgang Reitzle, BMW research and development director, said yesterday that BMW had devel-

Sheilas'

down under.

punch-up

Britain has had one and so has Canada. Could a traditionally male preserve like Australia be the next English-speaking country to flirt with the idea of a woman as prime minister? True, Australia's elections are not due until 1996 but women

have become hot political properties

Carmen Lawrence, former premier of Western Australia, threw her hat in the ring yesterday. She is quitting state politics and wants

to take over the relatively safe

federal seat of Fremantle being

vacated by John Dawkins, 46, the

tipped for a job in the government.

Lawrence has been urged to make

former treasurer. She is already

the transition by Prime Minister

growing popularity of Bronwyn Bishop, an ambitious Liberal party

senator from Sydney's North Shore,

opposition's shadow cabinet. Bishop

has a gift for offering no-nonsense

to draw comparisons with Britain's

commentary on the affairs of the

day, causing fans and foes alike

Baroness Thatcher and even

Madonna. Nevertheless, she regularly

outpolls her colleagues. With the opposition in some disarray,

Bronnie" has been tipped to

become its next leader. When

increasingly concerned at the

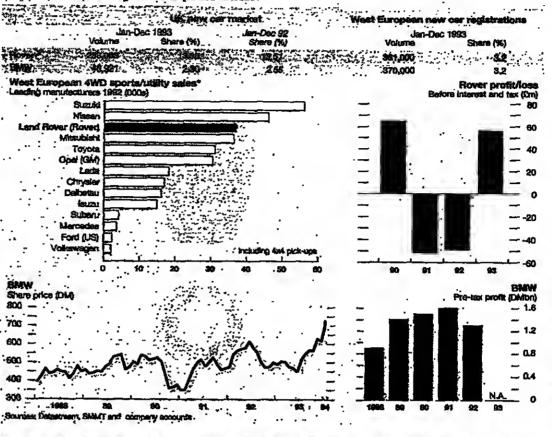
Paul Keating's advisers,

recently promoted to the

BMW's acquisition of Rover Group will realign the world auto industry and has benefits for both, says Kevin Done

### A sudden burst of acceleration

BMW drives away with a prize catch



oped a vehicls concept for a sport/ utility that it could have brought to market in about three years, but the takeover of Land Rover placed it immediately in the forefront of

Land Rover's fortunes have been blossoming in recent years and it is undoubtedly the main centre of excellence in Europe for sportfutilities with an unrivalled brand image. With the Range Rover it has developed alone the luxury end of the market, and the launch of the higher-volume Discovery at the end of the 1980s has provided it with a mainstream world competitor.

Land Rover is poised to launch the Discovery shortly in the US, where it is expected to quadruple overall Land Rover sales volumes there. Access to the much stronger

BMW has pulled out of the nat a strategy for moving into small cars without the

danger of diluting its prized brand image BMW dealer network, where it will

not compete with any existing BMW products, will allow it to expand its presence in North America much more rapidly.

BMW's competitors have been forced to take less attractive routes

to enter this market Mercedes Benz, which long has struggled with its antiquated small-volume G-Wagen, has decided to develop its own mainstream sport/utility, which will be made at a new plant in Alabama in the US. The vehicle will not be ready for launch before 1997, however, and Mercedes-Benz must shoulder the development costs alone. For all the vsunted prestige of the Mercedes-Benz name, it has no pedigree in all terrain four-wheel-drive vshicles, where Land Rover is a world leader.

the ladies," he said, urging the use

It was duly re-read as pence.

Dinner crumbs

Seemed a bit odd for the

Corporation of London to invite

the Lord Mayor of Frankfurt to

last night's Mansion House dinner

to celebrate the 25th anniversary

dammedest to promote London's

corner in world financial markets,

Not that Andreas Schoeler, the

main foreign guest at the dinner,

was bragging about Frankfurt's victory when Observer bumped into him. "London was, and is, and

will be for hundreds of years the

yet Frankfurt has carried off the

trophy of hosting the European

Monetary Institute.

dinner of British Invisibles.

After all, BI has tried its

of "the proper words".

Land Rover has long been coveted by rival carmakers, but they have been unable to unlock the key, because British Leyland and, more recently, British Aerospace have een unwilling to separate it from the previously chronically loss-making Rover car operations.

This is where the BMW deal breaks new ground. It is willing to take on the car operations as well. BMW has studied intensively in recent years how it should take account of the increasing trend towards the use of smaller cars, especially in densely populated and congested urban areas Almost in step with Mercedes-

Benz, it has presented concept studies for a future small car at the world's leading motor shows in the past two years. The design exercises were to assess whether the two hixury/executive carmakers could risk going downmarket into small cars. Mercedes-Benz, yes, but for BMW, a resounding no, at least under its own name.

Mercedes-Bsnz has decided recently to build its own small car for sale under the Mercedes star. The car will be built at a volume of at least 200,000 s year - at least that is Mercedes-Benz's aspiration - at a plant in Germany. The size of the concept car was smaller than a Ford Flesta, but in the marketplace the small cars will carry the Mercedes name and compete at Volkswagen Golf prices.

As of vesterday it became official that BMW will not build a small car for sale under the BMW hadge. Rover in the UK and and the Rover brand will become its centre for small car development. This would ensure BMW a presence in this marketplace but would not put at risk the BMW brandname, said Mr Pischetsrieder, BMW management board chairman yesterday.
"There will be no smaller BMW car than the 3-Series," he said. "You

must not over-stretch the core

BMW would not comply with the hard core BMW image, that we have worked for 20 years to achieve.

Mr Pischetsrieder declared that he had told Mr Helmut Werner, chisf executive of Mercedes-Benz. that the Stuttgart group was misguided with its small car strategy. I told Werner he was wrong. Clearly he does not think so."

Instead BMW is now intent on

developing Rover as its maker of small and medium-sized frontwheel-drive cars. All BMW's existing executive and luxury cars are rear-wheel-drive cars. With the takeover of Rover it buys in frontwheel drive technology and, crucially, it also buys in one of the most competitive small engines in Europe in the shape of Rover's K-Series engine.

Rover has a new masier, and monda, the UK carmaker's long-time partner, is left with its European strategy in tatters

Mr Pischetsrieder was at pains to insist that under BMW rule Rover will continue its present car lines but with increased resources and with the potential for creating new car ranges. These include a replacement for the 30-year-old Mini, which has never featured in Rover's own more financially stretched product

Rover already has under way a devslopment programme for a replacement for the Metro small car due in 1995-96. This will remain in place, but the development phase will now henefit from the much greater engineering resources of BMW, which will be put at Rover's disposal. The Metro replacement was being developed alone by Rover without the involvement of Honda. Moving up through the Rover

model range, BMW will meet its most immediately sensitive challenge with Honda over the replacement car for the Rover 200/400 and its sister car, the Honda Concerto.

These existing cars were jointly developed. In Europe both Honda and Rover versions are produced at Rover's Longbridge plant in Birmingham. Under a current agreement, the new generation cars -codenamed Theta - will appear in 1995. The Rover versions will still be produced at Longbridge, but the the Honda version is due to be produced at its new plant at Swindon.

Mr Pischetsrieder made clear that BMW expects Honda to remain in this crucial joint development pro-gramme, as the Japanese carmaker would lose financially by pulling out. Rover and Honda have a joint purchasing base, many of the sheet metal panels are provided from Rover's main stamping plant at Swindon, and the joint development programme allows Honda to spread its risk over a bigger production volume with Rover involvement.

Whatever the ultimate impact of the BMW takeover, this programme appears to ensure that Honda and Rover will continue to work closely together on a project basis at least to the end of the decade.

The same can be said for the Rover 600 and the sister car the Honda Accord. These were only launched last year with production of the Accord at Honda's Swindon plant and the 600 at Rover's Cowley, Oxford plant.

Beyond these product generations it may suit Honda and Rover/BMW to go their separate ways, but economies of scale may still dictate further co-operation into the next

At the top of the Rover range, the 800 is a different story. The present ageing Rover product was derived from a Honda - the old Legend sxecutive car - but there is no joint replacement programme. Mr Pischetsrieder said yesterday that work would start immediately on a replacement. It would be likely, he said, that it would be based on the new 5-Series BMW platform and would share several important components with the new generation BMW executive car. It would also become rear-wheel-drive.

BMW wanted, too, to promote the revival of some of the Rover Group's old British makes that had fallsn on hard times, said Mr Pischetsrieder, Top of the list is the plan for the reintroduction of the MG sports car marque. Rover has a small affordable MG roadster under development for launch in 1995-96, but under BMW management this programme is expected to be given extra momentum.

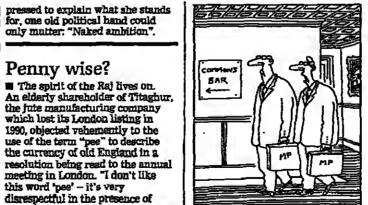
Even before the Rover takeover BMW had earmarked sports cars as a niche for accelerated development. Yesterday, top BMW executives confirmed industry speculation that the "secret" car it planned to build in the US at Its new plant in South Carolina would also be a small roadster. Mr Pischetsrieder said that for future products there would clearly be potential for the sharing of components between their planned sports cars.

He promised that no Rover cars would be built in Germany and that no BMWs would be built in the UK. While dealer networks would not be merged, the distribution systems would eventually be merged, said Mr Pischetsrieder, with common logistics and parts supply. Single dealers may sell both marques but from separate showrooms. Certainly, for Rover, access to the BMW dealer network in Germany will give its fortunes a massive boost in a tough market.

The big success of Rover manage ment in the past seven years has been to rescue the old British Ley-land car operations from the threat of extinction and create a viable business based on the relationship with Honda

Under BAe its long-term ownership was always uncertain, how-ever. Honda provided the crutch during the long recovery from intensive care, but BMW can provide the long-term home It has long needed in the hostile environment of the world auto industry.

### **OBSERVER**



(BAVX)

'Td fight for the leadership if

main financial market in Europe," he said modestly. Frankfurt was simply pitching for a "small bit of it". Much too modest.

#### Dressing down I Just when the fuss was dying

over Karl Lagerfeld's Koran-inspired dress, the Oxford Union is stirring up mora hornets. Among those due this Wednesday to debate the motion "This House believes that Islam and Democracy are incompatible" are (proposing) Ray Honeyford, former Bradford

beadmaster, and (opposing) Kalim

Siddiqui, self-proclaimed president

of the Moslem Parliament of Great Britain. In the best traditions of pre-fight

hype the union says the sponsors wish to remain anonymous, but adds that one of the planned speakers - Eric Pickles, Conservative MP and former head of Bradford Council – pulled out at the last moment. No such stack of nerves has troubled Yusuf Islam - the former pop singer, once known to millions as Cat Stevens - who joins the opposition team.

#### Cutting edge ■ The French have a certain style

when it comes to exacting revenge. Yves Saint-Laurent was last year forced by the French champagne industry to change the name of Champagne, his new perfume, in France. His response? The perfume is now back on sale in French shops with a new - if rather unoriginal - name, Yves Saint-Laurent. But the stiletto comes in the accompanying advertising campaign. It features a smiling portrait of the designer, with the slogan: "Mon parfum, un hommage aux femmes qui pétillent" - "My perfume, a tribute to women who sparkle."

#### Leave taking

The government's tortuous review of local government in England and Wales had further hiccups yesterday at London's High Court. Cleveland and Avon county

councils were seeking leave for a judicial review of the Local Government Commission's proposals for their areas. But as proceedings began, Mr Justice Harrison, due to hear the application, said he felt he should not, as he is a friend of Sir John Banham, the LGC's chairman, and has discussed local government reorganisation with him on numerous occasions. The next judge pencilled in. Mr Justice Pill, also stepped down, because of his role as vice-chairman of the Welsh **Boundary Commission. Mr Justice** Potts came to the rescue after lunch; and granted the councils'

#### Out of touche

■ Palestine Liberation Organisation chairman Yassir Arafat and Shimon Peres, Israel's foreign minister, may have made a bit of a splash at the World Economic Forum in Davos, but they didn't register with everybody. George Westropp, the eyes and ears of accountants Touche Ross, swears that he overheard the following question and answer session between a delegate and his trophy

Wife: "Who's that, dear?" Delegate: "Shimon Perez." Wife: "Sherman Persia, never beard



### FINANCIAL TIMES

Tuesday February 1 1994



Invesco Asset Management, Capel Cure Myers and Lehman Brothers agree £32m 'secrecy' deal

### MGN settles out of court with securities houses

By John Mason and Norma Cohen

Mirror Group Newspapers' pension scheme has received £32m (\$48m) from three securitie houses in an out-of-court settle-ment of their legal dispute over ets lost in the Maxwell scandal, it was announced yesterday.

The last-minute agreement is the third in recent weeks in which financial institutions have agreed to return those assets to pension schemes formerly con-trolled by the late Mr Robert Maxwell

It raises hopes that a large portion of the £440m missing from the schemes will eventually be

The settlement, following a week of negotiations, avoided a complex High Court trial expected to last six months and consume several millions of pounds

The trial had been due to begin Invesco Asset Management and Capel Cure Myers of the UK, and

US-based Lebman Brothers agreed to settle with the trustees,

but did not admit liability.
All parties signed a secrecy agreement preventing publica-tion of details of the three individual settlements.

It emerged later, bowever, that Lehman Brothers had paid the trustees £15m, Invesco £11m and Capel Cure Myers 26m.

Trustees of the Mirror Group pension scheme had filed a writ seeking £88.7m from the three securities firms, along with Bank of America and Credit Suisse. It later filed a writ seeking an additional £150m from the firms for

Last month, Bank of America paid £25m into the pension scheme to settle claims against It. The case against Credit Suisse for most of the £31m outstanding is to come to court in October. Invesco and Capel Cure Myers acted as fund mangers for the Mirror Group scheme's assets before the death in November 1991 of Mr Maxwell, while Lebman Brothers received assets as security for stock lending transactions with some of Mr Max-

scheme to receive £8m in cash from liquidators for Bisbopsgate Investment Management, the Maxwell-owned fund manage-ment company, which bandled the bulk of the combined Maxwell company pension scheme

BIM had been in dispute with Invesco over ownership of a secu-rities portfolio.

So far, the Mirror Group scheme has recovered £65m for pensioners. The sum will reduce the amount that Mirror Group Newspapers will have to pay into its pension scheme. In its interim results last summer, the group set aside roughly £174m to meet long-term pension liabilities. Mr Colin Cornwall, chairman

of the trustees, said the actual shortfall could not be determined until an actuarial valuation had been completed.

Earlier yesterday, Mr Kevin Maxwell and Mr Ian Maxwell, the late poblisher's sons, and four other former senior employees of Mr Robert Maxwell all pleaded not guilty to criminal charges well's private companies. brought against them by the Seri-The deal allows the pension ous Fraud Office.

### Japanese market lifted by accord

Continued from Page 1

finance ministry insists an income tax cut and a sales tax increase should be decided in tandem, because it does not wish to raise government debt by issuing deficit bonds.

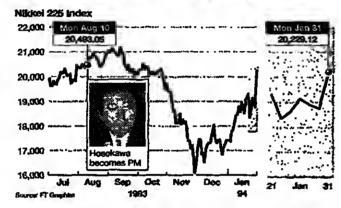
To add to the sensitivity of the

dispute, the US is unwilling to see an early rise in consumption tax for fear this will neutralise the stimulus it wants for Japan's domestic economy. Mr Hosokawa yesterday sided

with the finance ministry and said the income tax cut and sales tax rise should be decided together. Coalition members will meet tomorrow to try to settle tax policy, to allow the package to be launched a day later. Dala released yesterday mean-

while painted a mixed picture of the Japanese economy. The construction ministry said housing starts in December rose 4.9 per The Ministry of international boldings because of the apparent

The market's bumpy ride to government reform



Trade and Industry, on the other hand, said sales by wholesalers and retailers in 1993 fell 4 percentage points from the previous year, its second consecutive fall. Domestic and overseas inves-

failure last week by Mr Hosokawa to implement the political reform bill, yesterday rushed to place buy orders. "It isn't time to be cynical or cautious about the market or the economy," said Mr

### as Polish minister is sacked

Shares dive

By Christopher Boblinsid

Share prices fell sharply on the Warsaw stock exchange yester-day as investors reacted to the dismissal last Priday of Mr Stefan Kawalec, the minister in charge of privatising banks.

Sentiment was also affected by weekend warnings from Mr Jerzy Oslatynski, finance minister in the last Solidarity-led government that the stock market bubble" was about to burst. Shares of the recently priva-tised Bank Slaski led the

declines, falling the maximum permitted 10 per cent to 6.1m zioty (\$280,000) yesterday. It was first quoted last week at 6.7m zloty, 13.5 times more than its public offer price.
High profits for early investors

caused the political row which led to the dismissal of Mr Kawalec. deputy finance minister, and sparked off a power struggle between the governing Peasant party (PSL) and the Left Democratic Alliance (SLD) over control of banking and insurance. Trading was heavy as most of the other 22 quoted companies also fell by up to 10 per cent, the

daily limit.
Mr Waldemar Pawlak, the PSL prime minister, dismissed Mr Kawalec against the wishe his finance minister, Mr Marek Borowski, who has demanded a written explanation. Mr Borowski, a member of the SLD, the largest party in the govern-ment, said he wanted to see a report from the official audit and control body before deciding Mr

Kawalec's fate. Mr Osiatynski, of the opposition Democratic Union, claimed at the weekend that the PSL was trying to gain control of the banking sector. "I think the prime minister is interested in having a say on the make-up of the state bank snpervisory boards, which is where the jam is," he added.

Mr Kawalec, s professional sconomist bighly regarded by foreign bankers, entered the finance ministry in 1989 with Mr Leszek Balcerowicz, a pioneer of Poland's free market reform Opposition parties believe Mr Borowski is not so much interested in saving Mr Kawalec as in post stays under SLD control.

### **BMW** acquires Rover

Continued from Page 1

Mr David Obey, Democratic chairman of the committee, praised the Fed for beloing to achieve non-inflationary growth but arged Mr Greenspan not to raice rates in the near future. The betting among Wall Street

economists is that the Fed will raise rates, currently 3 per cent, by %-% point in March or April. Mr Greenspan warned that the Fed would have to move before

faced. "By the time inflation pressures are evident, many imbal-ances that are costly to rectify have already developed, and only harsh monetary therapy can restore the financial stability nec-

essary to sustain growth." How-ever, bs indicated that he saw few signs yet of nascent problems. Core consumer prices had risen 3.1 per cent between the fourth quarters of 1992 and 1993, the lowest since the early 1970s.

Continued from Page 1

happened in an orderly fashion over the next four or five years." Mr Shojiro Miyake, president of Honda Motor Europe, said it was too early for Honda to start mak-ing strategy decisions - "it has been too big a shock".

However neither Mr Simpson who is soon to leave BAe to become chief executive of Lucas Industries of the UK, nor industry analysts last night expected

existing collaborative projects or component supply arrangements to be dismantled.

Collaboration includes Honda supplying engines for the jointly developed Rover 600/Honda Accord range and Rover supplying the body panels for both; Honda engine supplies for some models of the smaller Rover 200/400 and the distribution of Rover's Land Rover Discovery model in Japan, badged as the Honda Crossroads.

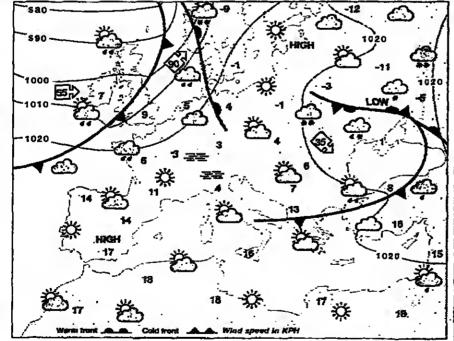
Rise in US rates forecast

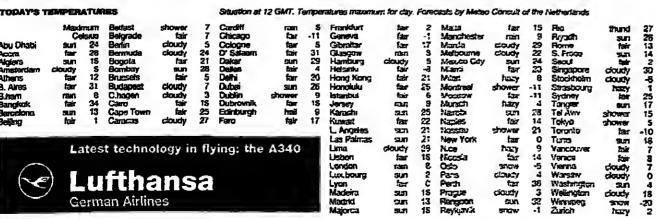
#### **Europe today**

A cold front will move over the British Isles towards the continent bringing cloud and rain. Cool, unstable air will flow into Ireland and Scotland, producing frequent showers along the west coasts. The Benelux and north-west France will start off sunny but cloud will increase during the afternoon followed by rain. South-east France will be fair. Sunny spells will occur in Spain, Portuga and Italy although there will be fog patches in northern Italy. The Balkans will be mainly cloudy with patchy rain or snow in the mountains. A lot of rain and snow will fall in Norway, accompanied by gala or strong gale southerly winds. Greece will be dry with

### Five-day forecast

stern Europe and, later this week, southwestern sections with rain or showers dnesday will bring heavy rain to the British Isles accompanied by strong gale force southerly winds. High pressure over central Europe will build into eastern and south-Europe later this week bringing calm and dry conditions with sunny spells and higher temperatures. Northern Europe will continue





### THE LEX COLUMN

### Rover unleashed

Even five years ago the idea that Rover and BMW were complementary marques would have been laughable. Yet now BMW's purchase of Rover looks like a very smart deal. Tha Bavarian carmaker gets the fourwheel drive technology it lacks and the most famous off-road brand name in the world. Once Land and Range Rovers start selling through BMW's North American dealerships, the volumes generated should test the capacity of the Solihull plant. While the main Rover and BMW brands will be managed separately, savings in buying and development and the sharing of overheads in the distribution network should make Rover very attractive. From British Aerospace's stand-point, the £800m sale price is higher

than could have been achieved through a flotation. It also frees \$900m of working capital which gives BAe plenty of options. The stronger bal-ance sheet reinforces its position as a prime contractor in defence. Writing off around £200m of leases on its turbo-prop aircraft seems now almost certain, which will in turn will make it easier to find a joint venture partner for the business. Talks with Fokker on merging regional jet businesses could also get under way. Rationalisation of the defence business to increase mareins - so far not even mooted -

becomes possible But for all the increased flexibility, did BAe get full value for Rover? The price of around 0.2 times sales is in line with the quoted price of many large carmakers, but no premium is being paid for control. Perhaps BAe might have kept a minority equity stake to get the benefit of any success Rover and BMW enjoy.

Still, the certainty of a deal done is worth a lot, as Vicksrs found ont when it tried and failed to sell Rolls-Royce Motors. BAe's new management has made good use of the opportunities it has found for itself, so the flexibility should not be squan dered. And at last we know why Mr George Simpson, Rover's chairman, decided to stay on at BAe for six months before taking the helm at Lucas in April.

Christian Salvesen

The small worry about Christian Salvesen is that its chapter of accidents is beginning to look like bad judgment. It entered both the rock concert business and the Spanish market at the wrong time. Now it has also mistakenly counted a contract to sup-



ply power to the town of Split as a ng-term one even though it requires the Croatians to put up precious for-eign exchange. Such fumbling does not help when the big worry, revealed in yesterday's profits warning, is a vital strategic one; Aggreko, its contract hire division, seems unable to deliver the growth on which the com-pany had depended. The problem is easy to diagnose, harder to solve. Aggreko faces severe competition from Caterpillar in its big ticket US business and from independent operators in small generator supply. Cariously the squeeze developed when the US economy was supposed to be recovering, but Salvesen appears to have been living off unsustainable margins. Its finance director properly waited until December's gloomy interim statement to unload his options. With hindsight, his timing may look fortunate too.

#### Executive pay

It seems an accepted fact of life these days that top managers need more special incentives to perform ser mortals among a workforce. That being so, shareholders have an interest in the incentives really being a reward for added value. Reuters' new executive remuneration scheme, which uses as a criterion the relative performance of its shares over a protracted period of time, is a welcome contribution to the debate.

It avoids the pitfall of option schemes, which, as M&G has embarrassingly discovered, are now a trap for the unwary. Such schemes may reward managers on the general strength of the market rather than individual company performance. Equally Reuters eschews such accounting yardsticks as stated earnings per share or return on assets. which might be open to manipulation. Yet relative share price performance is also a natural indicator for a company with a habitual tendency to beat the index. Reuters has out-performed the FT-SE 100 by nearly 300 per cent since

its flotation in 1984.
Indeed the scheme would have paid out maximum bonuses in five of the last six years. There may be no harm in that, since few investors will quib-ble with Reuters' impressive profit growth over that period. Less clear is whether its executives will be quite so happy when the company eventually stope growing, as it surely must. Its share price will hardly ont-perform then and the bonuses will diminish But, as the supermarkets are now finding, that is also a time when management is really required to perform

Branded consumer products compa nies face two chief challenges - to fight off hostile retailers and private label imitators in mature markets and to exploit growth opportunities in the developing world. On both fronts, BSN is making only patchy progress, as its 1993 results make clear. In Europe, which still accounts for more than 90 per cent of sales, BSN has been hit hard by recession. Operating margins have slid by almost one percentage point as BSN cut prices and increased promotional spending to defend mar-

But the Paris bourse has been seduced by BSN's recovery appeal, pushing its shares 16 per cent higher over the past two months. BSN's restructuring efforts should bear fruit this year and consumer spending can only recover. Like many other French companies, BSN has swallowed big provisions which will help the earnings upturn when it comes

In the longer term, BSN aims to milk strong positions in EU markets to fund expansion in central Europe and the Far East. BSN's visionary chairman, Mr Antome Riboud, promises to double its business in emerging markets every five years. But B\$N is starting the game late from a compa atively low base and has its work cut ont meshing its European acquisi-tions. Besides, there remain considerable doubts about who can succeed Mr Riboud and fulfil his dreams. At current ratings, both Nestlé and Unilsver look more certain bets.

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### **FINANCIAL TIMES COMPANIES & MARKETS**

Tuesday February 1 1994



The BMW-Rover deal



Why they did it: BAe gets its hands on a pile of cash. BMW gains foothold in low-cost country.

O THE FINANCIAL TIMES LIMITED 1994



Why they're angry: Honda's are in tatters. It wanted Rover to be more British.



Reaction: Suppliers dispassionate, politicians .

Culture: Rover's tortuous history: on emotional day in the West Midlands.

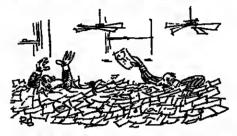
Pages 20 & 21

### IN BRIEF

### **A Reuters scoop** on executive pay

Reuters, the international financial information and news group, is pioneering a form of executive remuneration which links rewards of senior executives directly to the group's future returns to shareholders. Page 28

Paper mountain buries Indian brokers



The recent rush of over \$1bn of foreign invest ment into India is threatening to overwhelm the primitive stock settlement system. Banks are being buried in a mountain of transfer forms, share certificates, cheques and revenue stamps.

#### Rockin' MTV

Four of the world's largest record companies

- Warner Music, PolyGram, EMI Music and Sony
Software - plan a cable television music video
channel in the US which could provide the first
significant competition to MTV. Page 23

**Warning from Salvesen** Shares in Christian Salvesen fell after the UK distribution, specialist hire and food services group issued a profits warning. Page 22

Waiting for recovery Britain's largest institutional fund managers still believe UK share prices do not reflect the full benefits of recovery, an analysis of their portfolios suggests, Page 22

Excessive supplies have caused the price of salmon on European wholesale markets to halve and the Scottish salmon farming industry is losing £1m of revenue a week. Page 28

Dow Corning falls again Dow Corning fell deeper into the red in the fourth

China 23 Kolbenschmick 24 LVHM 1 28 Lagerdère 21, 20, 17, 18, 1 MIM Holdings

21, 20, 17, 19, 1 ML Laboratories

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Martin Currie Euro
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23 Sony Software 27 Standard Life 27 TR Smaller Cos

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STREET

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FT-A world indices Back Page Managed fund service

Chief price changes yesterday

739.5 + 546 + 1250 + 438.8 + 435.5 + 370 -

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Bengkok Bank Berisford Inti

Brooke Tool Eng

Caripac Forest Prods Capital & Counties Cariplo Christian Salvesen

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Credit Local

EMI Music

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Base lending rates

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Pilines Adscrie Brit Aerospace Carliste Grp Cheming Chiltern Radio

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Haves

Heritage

Danubius Hotels Dominion Textiles Dow Coming EFM Small Cos

Embassy Property Europa Minerals

quarter, Page 23 while r panies in this issue



European ambitions



disappointed.

workers suspicious,

Simon Davies recounts how BMW snatched the prize from Honda

### BAe flies away from Rover with a sack-full of cash

ith £800m (\$1.2hn) on the table from BMW, it took the British Aerospace board less than five hours last Thursday to decide that it would quit the car industry and put an end to its five-year rela-tionship with Honda.

Mr George Simpson, Rover's chairman and the man who believed the relationship with Honda to be "the natural path". was told to take the next flight to Tokyo to face a company which had thought its offer was a fair accompli. Six days earlier Honda had agreed to increase its stake from 20 to 47.5 per cent, pumping £165m into BAe and valuing Rover at £600m - 40 per cent less than the eventual winner. Honda had started from a

seemingly unassailable position. given its 20 per cent stake and its 14-year relationship with Rover. But ultimately, it was BAe's desire to find an exit from its five-year-old investment that proved the key.

BMW's assault started last Sep-tember, when it Identified Rover as a target that would extend its car range and achieve economies of scale in distribution, component sourcing and R&D. Its initial offer to BAe was

repulsed because of Rover's relationship with Honda. Dr Hagen Lüderitz, director of corporate planning at BMW, says BMW delivered a letter to Honda chief executive Mr Nobuhiko Kawa-moto, stating its interest in Rover. No response was received. Mr Kiyoshi Ikemi, councillor to increase its stake to 47.5 per Honda's president, denies any direct approach, claiming Honda received only indirect hints of BMW's intentions. "We weren't

informed properly until Friday last week." he protested.
Unperturbed by the original rebuff, BMW went ahead with its scrutiny of Rover. Mr Wolfgang Reitzle, BMW's research and development director, unohtrusively visited the UK plants. Back in Germany he test drove

to increase its stake to 47.5 per cent. Rover had become core to Honda's strategy for Europe, and the relationship had been of mutual benefit. Honda had been the key to turning round Rover's car business, providing technology and saving large amounts in R&D. This offer was also before the BAe board on the Thursday

It was a flerce race to the finish. Mr Luderitz admits the speed of the deal limited BMW's ability

#### Neither BAe nor Honda wanted control of the British carmaker. So BMW had won

the entire fleet. After two months, he was convinced. On January 19, a special meet-ing of BMW's supervisory board discussed the prospect of making an offer for Rover. They decided unanimously to go ahead and informal negotiations were

opened with the target. Having been informed of outside interest in Rover, Honda was under pressure to act. If we took a larger percentage, BAe said it

to perform due diligence, although he was confident the synergies justified the £800m price tag - valuing Rover at £1bn. He delivered the formal offer personally on January 26.
At 8.15 on the following morn-

ing, the British Aerospace board of directors sat down to decide. Before them was the prospect of selling a husiness which was non-core and required substantial capital spending. The BMW offer had a deadline of midnight last

night. The BAe board decided it was sent to Tokyo to see if Honda

would make a better offer.

According to Mr Ikemi, it was made clear that an increased offer might be acceptable to BAs. The board of Honda decided it

was not interested in control. "If they'd committed to 49 per cent and floating in five years we would have done it", said Mr

Simpson.
On Saturday BMW discussed its proposals with the British government, which had expressed concarn over the impact of the deal on jobs, and about the relationship between Rover and Honda. BMW cleared the move at a meeting with Mr Tim Sainsbury, industry minis-

The final decision by BAe was made on the same day. The board had left this in the hands of Mr Richard Evans, chief executive, Mr Richard Lapthorne, finance director, Lord Hollick, non-executive director and Mr Simon Robertson, deputy chairman of the company's merchant banker Kleinwort Benson

They met on Saturday, but with an unequivocal "no" from Honda, it was a relatively straightforward decision, Neither RAe nor Honda wanted control of the British carmaker. So BMW had won.



Richard Evans, chief executive of BAe, steers the parent group

### Fiat sees recovery after record L1,800bn loss

Fiat, the vehicle and industrial group, yesterday issued preliminary figures for 1993 pointing to one of the biggest annual losses in Italian corporate

However, Mr Gianni Agnelli, the cast that the group would break even in the current year. Buffeted by the steep decline in demand for cars and the heavy costs of servicing its growing borrowings, the about L2,000bn but for the sale of its 47

ures are released in May.

The scale of the setback, marking tha

first consolidated loss for the group in its 95-year history, virtually rules out a dividend payment on its ordinary shares. In an interview late last year, Mr Agnelli, chairman, said he hoped it would be possible to pay holders of the groop's non-voting savings stock, hnt Punto small car, unveiled in November. indicated he would not recommend a About 200,000 Puntos have been ordered dividend for ordinary shares.

Fiat's pre-tax loss would have been company is set to report a net loss of about L1,800bn (\$1.06bn) when full fig retailing group. The disposal created a mblitious investment programme, not revealed later this year. In making the ing that about L9,000bn - 16.8 per cent positive forecast, the group indicated

gain of L500bn. After taxation on profit-able operations, the net group loss will be about L1,800bn for 1993. Admitting being "at the lowest point of the crisis, both for the company and the country",

the chairman forecast a recovery. The bullish prediction has been based partly on strong demand for its new so far, with about a third of the demand

coming from abroad. Fiat confirmed its commitment to its of sales - had been spent on fixed assets and research and development in 1993. Overall sales, adjusted for the Rinas-cente disposal, fell by 1.7 per cent to

Group debt rose to about L5,500bn on December 31, against L4,466bm at the end of 1992. However, the total would have been far higher had it not been for the group's big rights issue announced

in September. Fiat gave no breakdown of losses in individual sectors, which will only be revealed later this year. In making the

there would be no large asset disposals. implying that the recovery would come from the group's core car and truck operations, currently its heaviest lossmakers. Turnover in cars. Fiat's biggest single

source of revenue, fell by 11.3 per cent to L24,350bn last year, while sales of trucks dropped hy 11.5 per cent to L7,120hn. Fiat SpA, the parent company, which derives its income from dividend payments from its subsidiaries, is expected to report a modest profit of between L50bn and L100bn for 1993, against earn-

### Lockhart appointed chief executive of MasterCard

By Patrick Harverson in New York

MasterCard International. the second-largest US credit card association, vesterday appointed former top Midland Bank executive Mr Eugene Lockhart as its new chief executive, just seven days after his predecessor unex-

Mr Lockhart, who has worked at the US bank consulting group First Manhattan since be left Midland in 1992, will take over in March from Mr Alex Hart, who announced last week that he was joining the financial services

company Advanta. Mr Lockhart has been a member of MasterCard's board since 1990, and has acted as an adviser to the company's US operations for the past year. His experience in the credit card industry includes overseeing Midland Bank's large credit card business while be was chief executive of

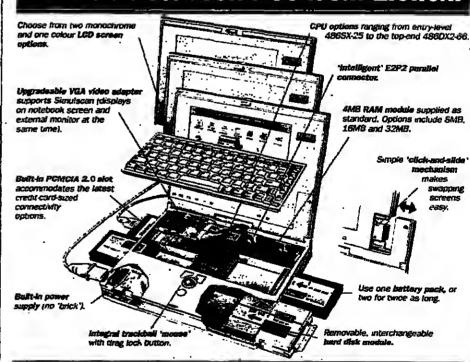
combination of line retail banking experience as well as experience in international consumer payments and technology."

The rapid appointment of a new chief executive at Mastercompany's chief executive for five years, and was widely credited with belping turn Master-Card's fortunes around after the company had lost market share throughout most of the 1980s. Mr Lockhart said yesterday that his main role will be to ensure that MasterCard continues to win a greater share of the US credit card market. Thanks primarily to the success of "cobranded" cards - which have been launched with non-bank partners like General Motors and AT&T and which offer users discounts on those company's products - MasterCard's share of the volume of general-purpose card charges in the US has grown from 26.3 per cent in 1991 to 27.5 per cent last year. Visa International is the indus-

try leader with 44.9 per cent of

Mr Lockhart said that he also would concentrate on building MasterCard's share of the debit card business, which is well-developed in the UK hut still rela-

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#### of First Manhattan on their credit card strategy. Mr Norman Tice, chairman of MasterCard's board of directors. said vesterday: "In Gene we saw someone who bad an unusual pectedly resigned.

its UK operations, and working more recently with bank clients

Card will help reassure Wall Street. Mr Hart served as the

the market.

### BSN slips 6% to FFr3.42bn

By John Ridding in Paris

BSN, France's largest food manufacturer, yesterday announced net profits of FFr3.42bn (\$570m) for last year, a fall of 5.9 per cent compared with 1992. Sales rose by just under 2 per cent to FFr70.1bn.

Mr Antoine Riboud, the group's chairman, said the results, which were in line with analysis' forecasts, reflected the resilience of the group in the face of recession in some of its principal markets. In a newspaper interview he said the performance demonstrated the strength of the company's brands, which include Danone yoghurts, Lea & Perrins sauces and Jacobs crackers.

According to Mr Riboud, the maintained their market share

over the past few years, despite the rise of distributors' brands and discount brands. "It has become fashionable to attack orands, to say that they only exist in advertising and publicity. leader in France, in the 1980s we But the success of our brands concentrated our efforts on the shows this is not so," he said. EC and for the next 10 years we

BSN said the impact of recession had also been offset hy its cost-cutting programme. Eleven industrial and commercial sites were closed during the year, while staff numbers were reduced in its beer and packaging divisions. Charges for restructuring had been taken in previous years and did not affect 1983's

results, the company said. During 1993, the group said that it had invested FFr7.5hn in developing its mineral water and group's principal brands had fresh produce branches and in expanding its presence in central

Europe and Asia. Mr Riboud outlined o strategy of continued expansion, particularly in these geographical areas. "In the 1970s we became the

have fixed as our objective to

become a world group," he said.
in terms of products, the company said that its fresh produce division remained the largest last year, reporting sales of FFr25.9hn, compared with FFr26.1bn in 1992. The groceries and pasta division achieved sales of FFr13.1bn, slightly more than the oiscuits division. Beers and mineral waters recorded sales of about FFrs.3bn each, with the packaging division slightly higher at FFr6.6bn.

اصكذا من الدعل

Rover, the last hope for a viable British-owned motor industry, has enjoyed a remarkable resurgence. For nearly 15 years, Honda was Rover's partner in recovery. But yesterday Rover turned abruptly to BMW. The last large British car maker becomes German, leaving Honda's European strategy in tatters

### Rover ownership contentious to the end

By Tony Jackson

British Aerospace's ownership of Rover is proving contentious to the last. When the merger was first announced, six years ago today, the air was thick with accusations about state assets being sold for a song. Now, it seems, comes the proof.

BAe paid £150m and is getting £800m. It will book a profit of some £400m on the deal. Its shares rose 12 per cent yesterday. The UK car industry is being sold down the river, and the UK taxpayer loses again, charge critics of the deal . Not at all, says BAe, It's totally

unrealistic to draw a direct comparisun hetween the £150m and the £300m", Mr Dick Evans, BAe chief executive said yesterday. "Our total investment is many, many times

The point is reiterated by Mr Richard Lapthorne, BAe's finance director. "I'm not sure we're ahead on the deal at all", be said yesterday. "ft's quite difficult to get a handle on it. We invested the original money, then we had to pay back the sweet-eners" - £57m which BAe had to repay the UK government "and then we invested hetween £200m and £250m of capital expenditure a year. During that time, we got almost

There is room for scepticism here. First, the £1bn-plus of capital expenditure was largely financed by Rover ltself. Second, BAe extracted a large hut unspecified amount of land and property from Rover over the years. and will hold on to it after the BMW

deal goes through. The cynic might say that Rover was merely parked with BAe by the UK government for six years, until its sate to a foreign owner became politically acceptable. If so, Mr Lapthorne insists, BAe did no more than break even on the parking fee.

However, he adds, "we enjoyed liv-ing in a house with a posh car outside it. ft made us look wealthier than we were." in other words, he says, Rover's assets inflated BAe's balance sheet. "With that assistance, we were able to carry through some quite difficult decisions."

The £400m profit due in the 1994 accounts, says Mr Lapthorne, is a pure book-keeping item. For the technically minded, it goes as folBAe wrote its assets up by £850m. Under new accounting rules governing disposals, this must now be written back as negative goodwill, giving rise to an £850m profit. But Rover is heing sold for £450m helow book value, so the resulting profit is only

But the benefits of the deal are by no means illusory, says Mr Lapthorne. "You have to get clear the distinction hetween hook-keeping and banking." At present, BAe has a daily average of 2200m debt on its balance sheet attributable to Rover, and another £700m off balance sheet tied up in working capital. Add to that the £800m proceeds of the deal and BAc will save or receive interest on a total of £1.7bn. Thus, says Mr Laptborne, his interest bill drops by

£120m a year So what will BAe do with the difference? Mr Evans was coy nbout this yesterday, beyond saying BAe would use it to strengthen Its defence and aerospace husinesses. However, the general thinking is clear enough.

"Having cars and aerospace together is financially daft", Mr Lapfinancially intensive, and both need a strong balance sheet. That can be seen as a source of weakness if people know you can't afford to go both ways. Now, we can sit round any table in the world in the aerospace

industry, and we're strong." The inference is plain. In the defence husiness particularly, the up-front costs of development can be formidable, and not all customers can afford them. Now. BAe is in a position to offer more financial belp to customers as a means of clinching the contract.

This also offers a clue to why BAe was so adament that it wanted an assured exit route from Rover, and indeed why it was prepared to sell at a low point in the cycle. Financing stocks in the car industry is hugely expensive, even in a downturn. In an

upturn it could become prohibitive. "The problem would always be" says Mr Lapthorne, "that if the thing went marvellously well, would we have the clout to back it fully? And what if it coincided with something hig in the rest of the business?" But if BAe is now clear from its adventures in the car trade, it still

has plenty of problems on its plate:

World auto Industry

Annual working hours (1991)

ets, 1992 (DM per hour)

and turboprop businesses. in both, Mr Evans said yesterday, the aim is still to reduce BAe's involvement.

For many months, it has been struggling to clinch a deal with Taiwan on setting up a joint venture in regional aircraft production. "The ball is firmly in Taiwan'e court". Mr Evans says. "It they want to do a deal, it will have to be on the basis of the existing agreement. Progressively, we'll have to talk to other parties, and I guess that eventually we'll have to talk to Fokker" (the Dutch manufacturer, now controlled

by Deutsche Aerospace).

In both regional jets and turboprops, Mr Evans says, the aim is for
BAe to end up with 20-25 per cent of world class businesses. Given that BAa is also a minority stakeholder in the Airbus project, that leaves defence as its only wholly-owned

In that respect, it bears a curious resemblance to Britain's other big defence contractor, GEC. There have been rumours of talks between the two, with Lord Weinstock of GEC reportedly keen to merge the two husinesses and BAe reluctant.

for instance, in its regional aircraft Whera do matters stand now?

"There is nothing going on at the moment", Mr Evans says, "except that they're keen to buy our space business. But there are a lot of other areas where there are opportunities and connections between us, both horizontal and vertical. The question is whether we should concentrate on horizontal links, which are much more manageable, rather than bringing two bloody great huslnesses

together in a nuclear explosion."
That apart, BAe insists on the vital importance of vesterday's announcement. "ft's pivotai", Mr Lapthorne says. "It gives us positive options", adds Mr Evans. "Before, everything was a fire light."

Before this is accepted uncritically, one nagging question remains. BAe has worked hard to return to its core in defence and aerospace, shedding husinesses as diverse as cars, property development and civil engineering on the way. But those core businesses were what it started with a decade ago. Both markets have perome progressively less attractive in the interim. If leaving them made sense then, what makes returning so wonderful now?

### Honda's European strategy wrecked

By Paul Abrahams and John Griffiths

Honda's long-term European strategy yesterday lay in tat-ters. The group's bruised management admitted its chances of being able to develop further its 15-year relationship with Rover appeared remote.

But while Mr Shojlro Mlyake, president of Honda Motor Europe, said yesterday that it was "too early" to make decisions about future strategy requiring also talks with BMW - commercial realities make it highly unlikely that it would seek to pull the plug on the ongoing collaborative pro-jects with Rover.

Most important of this is a replacement for the current Honda Concerto and Rover 200/

400 models, expected in 1995. Even at this relatively late stage, Honda indicated yesterday that it could "go it alone" if necessary and build its ver-sion at Swindon without supplies from Rover, which will build its version seperately at Longbridge, But at a time wben Honda itself is under fierce financial pressures, it would make no commercial sense for it to forego the economies of scale arising from Rover's supply of body panels for it and the Honda Accord

also being built at Swindon. The belief of Mr George Simpson, Rover chairman sbortly to depart to become chief executive of Lucas Industries - is that collaboration will be wound down gradually, a process likely to take up to 10

All sides accept that a period . of tension is now an inevitability. But BMW yesterday was giving every sign that, for its part, it had no wish to change any of the projects currently

under way. The speed at which Ke " strategy unravelled left m. ers at its beadquarters Tokyo's fashionable Aoyar district clearly bewildered an

resentful. Mr Kiyoshi Ikemi, adviser to 'Honda's president, Mr Nobuhiko Kawamoto, explained: We did not want to make Rover Japanese. We wanted to increase Rover's Roverness. We wanted it to be more Brit-

collaboration would work Although Honda management yesterday did not talk about betrayal, the company dryly commented that successful partnerships should be based on trust as well as syn-

ish - that was the way the

"Now our partner has been acquired hy a competitor we must start to reassess our

entire operations in Europe, said Mr Ikemi. "Mr Kawamoto has made it quite clear that he has no intention of collaborating with BMW in the UK. We did not want to collaborate with Rover through BMW. Such a collaboration was not called for - we had nothing to gain from it."

Although nothing had been decided, it would be wrong to jump to the conclusion that Honda would break its existing agreements with Rover, said Mr Ikemi.

The collepse of Honda's European alliance could not have come at a worse time for the company.

Management attention was already fully focused on prob-lems in the domestic and US

Whatever European strategy Honda adopts, it will take far more time to draw up than it took for the previous one to

### **Quotes** of the day

"The fact that BMW are prepared to pay £800m is a tribute to what BAe have achieved and a tribute to tbe irhole British vebicle industry and its workforce."

Mr Tim Sainsbury, trade and industry minister "Isn't today's deal the proof Rover was sold at a knockdown price to BAe and at a rip-off to the British taxpayer?"

Robin Cook, Labour trade and industry spokesman "It is our objective to guide two independent and powerful automobile manufacturers on a common route through the future in a competitive

world market." Mr Bernd Pischetsrieder. BMW chairman "The decision of BAe to sell lts Rover shares to BMW negates Honda and Rover's long term efforts to establish a firm future fur Rover as a British company with its own hrand identity.

Mr Nohnhiko Kawamoto. president of Honda "Sume people would think luture linked to Honda than to an ailing Cerman giant." Sir Teddy Taylor,

Conservative MP "It's very difficult to be efficient in our business if ruu take a nationalistic approach to operating in that environment."

Mr George Simpson, Rover chairman The fact we cannot keep jewel in the crown of British industry reflects the manufacturing and the absence of long-term commitment to it on the part of the government."

Mr John Monks, TUC general secretary The partnership with BMW will strengthen the Rover business and provide a secure future for the company and

Mr John Cahili, BAe chalrman

Britain no longer owns its own motor industry. Considering we were once supreme in Europe, it has come to a sorry state."

Mr Bill Jordan. president of the AEEU "Anybody with red, white (cel its's a pity. But Rover is not viable on its own from a European point of view."

Mr Joe Gormezano. motor industry consultant at Knibb, Gormezano

We are determined to safeguard the interests of the Rover workforce. We are being assured it will not affect the present workforce

Mr Tony Woodley, TGWU chief motor industry negotiator

BMW is a good company which makes good models. The announcement could be for the best. As long as it keeps me in employment, i don't mind.'

Mr Steve Pitchford, setter operator at Land Rover

### A quick route into new market segments

£400m.

BMW ATTACKS

By Christopher Parkes

BMW has chosen the short route - and the cheapest - to fulfil its long-term aim of expanding its core car business into new market segments.

As Mr Volker Doppelfeld, finance director, explained yesterday, the long route would be to move step by step from its upmarket saloon-based range. In the event, the £800m bill for Rover is the amount the German carmaker would nor-

mally spend on developing a single new model Included in the price, be added, were 17 brands, including the Laod-Rover, Range Rover, and derivatives which came equipped with "the most Interesting, the best, and the longest heritage in off-the-road

"It was our aim for a long time to move into new business segments and new markets. This agreement paves the way for the next 20 or 30 years of BMW's development," Mr

As a first step, the purchase will double the group's 3 per cent share of the European car market. Both companies were bound to benefit from cross fertilisation of ideas and

improved market penetration. While Rover was the only important European vehicle maker to increase sales last year, only 11,000 of its cars were registered in Germany, Mr Doppelfeld said. And of 70,000 off-the-road vehicles sold, only 1,300 were bought by

Although BMW officials stressed that managements, development programmes and sales networks would be kept separate, there were obvious gains to be made from selling the Range Rover and other four-wheel drive vehicles through BMW's domestic distribution chain.

There were also distinct possibilities for returning the British group's cars to the long abandoned US market. BMW officials claimed that

much of their company's current success stemmed from careful attention to its North

BMW had stepped up marketing there while competitors' beads were turned by the bub-ble markets which blew up in eastern Germany following unification with the west in

Launching an independent dealer network in the US today would cost Rover at least DM200m (£76m) they said. According to Mr Doppelfeld

Rover was the "virtually ideal" partner for BMW. Insertion of the Mini at the bottom end of the market would give the group access to the growing small car segment without any risk of BMW diluting its image as a maker of

high-power top quality The joint developments with Honda of the Rover 200, 400 and 600 models - which he assumed would continue rounded off BMW's traditional

offering, he added. Rover's four-wheel drive vehicles, together with its standard front-wheel drive cars. brought "new" technology to a company which still offers only

class overlapped neatly with the bottom of BMW's current range. Mr Doppelfeld could foresee a time, maybe five years on, when the Rover 800 might share a common chassis with some of its BMW stable-

However, he stressed repeatedly that the two companies would continue to be run sens. rately. They would not even be overseen by a new holding

Independence was the secret of both companies' success. BMW had hoped that Rover chief, Mr George Simpson. would "remain true" to the company. But he is due, however, to leave shortly for Lucas, the British aerosapce and automotiva components

maker. Forecasting a positive impact on employment in both Britain end Germany, Mr Doppelfeld

any fears of German intrusion in the UK institution. BMW bad considered the emotional aspects of the takeover, and accepted that the British public might be a little hesitant.

> tive really comes first. It is a great opportunity for Rover'a future, and Rover'e future opportunities would not be so great without the take-

"But the strategic incen-

### Ideas man emerges from the shadows

PISCHETSRIEDER PROFILE

By Christopher Parkes

There is more than relative youth to belp distinguish the 45-year-old chairman of BMW from his peers in the top ranks of German industry. More than most, Mr Bernd Pischetsrieder has shown himself to be receptive to new ideas.

He says: "Anyone who is unable to hreak away from our way of thinking - a specialist mentality, moulded by education and upbringing - will not be capable of making our industry more efficient."
Mr Pischetsrieder has shown

himself capable of putting new ideas into practice. In a 20-year series of production-related jobs he has been instrumental in implementing "new" ideas such as team working, flexible manufacturing systems and working hours, and the demolition of leadership hierarchies, which are only now being introduced elsewhere in Ger-Following his appointment

as chairman in May of last year, BP - as he has come to be known - has latterly also been responsible for the project to build BMW's first US plant

The Spartanburg factory - which is to huild a new car for the international market - was not his idea. The project was developed under Mr Eberhard von Kuenhelm, his predecessor, who ran BMW for more than 20 years. It was also Mr von Kuenheim, who had posted a watch

on Rover with a mind to buy-ing it. But he had also been observing Mr Pischetsrieder especially closely since 1985, when the Munich-horn mechanical engineer returned from a South African posting to take charge of quality con-trol group wide. BP, then 37, had other

options, but the quality control post meant that he would he reporting directly to and working closely with the chairman, popularly known as Mr BMW. A BMW man since joining as a production planning engineer in 1973, BP had been on the main board as head of produc-tion for less than two years when his moment came, He emerged unexpectedly,

end unknown ontside the motor husiness, at the moment when BMW's star was shining at its brightest. The marque had overtaken Mercedes-Benz as the higgest selling German quality car for the first time. BMW, by its own account, was the only domestic automotive group which last year did not slash its workforce or work short-time. Most important, it was the only one to make a profit

Against such a glittering background, and still in the shadow of Mr von Kuenheim, Mr Pischetsrieder had not achieved a high public profile

until yesterday.

After he had stepped out into the limelight in his own right, his colleagues were at pains to stress that he is his own man, who will stand or fall by the results of the deal to buy Rover. "He steered all the talks," one said. "I would like to make clear that our success is his personal achievement."



### onservative backbenchers express concern

By Roland Rudd

Many Conservative backheuchers voiced concern at the sale of Rover

Mr Simon Coombs (Swindon)

urged Mr Tim Sainsbury, minister for industry, "to learn a lesson from the fact that there is no potential British purchaser of this excellent company". He urged the Department of Trade and Industry "to try to work out why that is the case?". His view was echoed by Mr John Butcher, (Coventry South West) who sald many people in the Midlands were "anxious about the sale" and wanted reassurances about the deal.

said it was regrettable that the sale was completed without the consent of Honda, which still controls 20 per cent of Rover. He asked Mr Sainsburr to ensure the link between Honda and Rover was maintained. Mr David Tredinnick (Bosworth) raised the possibility that BMW may want to build BMW cars in Rover

plants. Mr Sainsbury said ownership of Rover was a low priority compared

to the profitability of the company.

trade and industry select committee asked if the government was concerned that the tack of finance going into British manufacturing "is forcing our best companies to sell sec-Mr Robin Corbett, Labour MP for Birmingham Erdington, said he was not aminst "sensible partnerships" but takeovers like this had got to be

bad news. "I think it is very sad

after the way management and workforce at Rover worked their socks off that British Aerospace can simply chuck them overboard because they are a bit short of money." But MP Dennis Skinner, (Bolsover) described the deal as an outrage which would finish off the British motor industry.

The government should step in and stop it, he said, adding: "There will be no guarantees for these jobs once the Germans take over. There will be no guarantees about the Rover marque. And in a few years' time the British car industry will be gone, like the motor-cycle industry."

Mr Robin Cook, Labour's shadow industry spokesman, said: "What is quita clear from today'a purchase price is BMW has paid four times the amount for which this government sold Rover group only five years ago.

"That clearly confirms the Audit Office's view that the price they got for it was a rip-off of the public sector and the taxpayer." Mr John Carlisle (C Luton North)

declared an interest in that he had sold Rover cars through his company to both sides of the House "and indeed taken inquiries for BMW from the other side on frequent occa-

make sure therefore that the excellant deals Rover bave offered to members of this House and outside are still available". Mr Salnsbury replied: "I can assure you it is the intention of

BMW that Rover will continue to offer excellent deals to all its customers, whether in this House or outside." Pressed further by Robert Ain-

sworth (Coventry North East) on whot guarantees BMW had given on jobs, the minister insisted: "No company is going to invest £300m to bring a business to an end. slons". He asked if BMW would pre-



Sir Teddy Taylor, (Southend East)

However, worries over the foreign ownership of the last big British car company were taken up by Labour. Mr Richard Caborn, Labour's chairman of the all-party Commons

### Foothold in a low-cost manufacturing base

GERMAN MESSAGE

By David Marsh

High up in the company's cylindrical tower block on the outskirts of Munich a few months ago, a BMW board member gazed wistfully in the direction of the Czech border. They work there for a whole day for the wages we pay a German worker for one hour," - adding that BMW's largest challenge was to reduce costs.

REPORT OF THE PROPERTY A

One important aspect of the Rover takeover is that it gives BMW a high-level industrial foothold in a country now generally recognised as one of western Europe's lowest-cost manufacturing bases.

The deal extends a long list

of German investments in Britain in recent years underlining Britain's accelerated economic integration with the rest of the Continent

The sale of a prestigious manufacturing name will be labelled by some British industrialists as an unsatisfactory sell-out" to foreign interests. Negative effects on employment would certainly result from any transfer abroad of headquarters' functions such as marketing and development activities. However, the deal marks further public recognition by a large German com-pany that the UK is an effective place to do business step that should be positive for

The deal sends n message to German workers about the need to keep costs down as German motor and engineering groups signal their desire to shift some production abroad.

jobs and investment

Coincidentally, the takeover was announced on e day of warning strikes by the IG Metall trade union to press home demands for a pay rise of up to 6 per cent. One German invest-

ment banker sald vesterday BMW with a "useful yardstick" to beip press for more streamlined and lower-cost produc-tion at home. He said BMW could now effectively put its workers into competition with Rover employees on productivlty and quality standards.

According to the German-

British Chamber of Commerce, the value of German invest-ments in the UK rose to DM26.1bn et the end of 1992 compared with DM22.1bn at end-1990 and only DM8.7bn at end-1985. British investments in west Germany have risen far more slowly, to DM13.6bn et end-1992 against DM10.7bn at end-1985.

A survey by the chamber at the beginning of the 1990s cited good labour relations and high productivity as main factors encouraging German compa-nies to boost UK investments. At current exchange rates,

German investments in the UK

	Number employed	Line of business	Where based	Value of investments in UK operations
Siemens	About 10,000	Electrical/Electronic Engineering from chips to power stations	HQ Bracknell	Takeover of Pleasey with GEC in 1989 cost £2bn
Hoechat	5,064	Chemicals/Pharmaceuticals Polymers/Agro Chemicals Colours/Building Products	HQ Hounslow (located throughout the UK)	18m in 1992 for Hoochst UK Group only: Doesn't include some of their bigger companie og Roussel
BASF	1,900	Chemicals, Phermaceuticals, Plestics	HQ Wembley	N/A
Bosch	2,100	Alternators, heating equipment	Cardill Worgester	£100m invested in Cardiff
Deutsche Bank	About 600	Investment and commercial borking	Landon	N/A
Weldmütler	About 650	Manufacturer of electrical and electronic components	Sheemess	New investment of £8-7m per year
Mercedee- Benz	950	Sales, marketing and after sales service for trucks and cors	Barnsley, Harwich & Milton Keynes	£35m
Wells	ê30	Manufacture, sales and marketing of hair care products	Basingstoke and South Wales	53m fixed assets net book value
Linde	2,000	Manufacture of fork lift trucks, refrigeration and industrial games	Basingstoke, Abrigdon und Redditch	E1Sm factory at Basingstoke E10m invested in other companies in the UK
Continental	283	Tyre sales and marketing	West Drayton	N'A
Bayer	Group 2,800 Bayer 1,700 Agfa 700 Others 400	Chemicals and plastics, pharmaceuticals, diagnostic products, film and other imaging products, allergenic products	Newbury, Basingstoke Brentford, Altringham, Selby, Bromagrove, Bridgend Bury St Edmunds	Fixed assets; Approximately £60m
Schering	1,975	Pharmoceuticals, Agro chemicals industriel chemicals	Harkstone and Chesterford Park,	Approximately £130m

**Emotion versus analysis** 

By Paul Cheeseright

commercial analysis another as Rover, the icon of West Midlands industry, slid into German hands yesterday.

The change in ownership struck different chords throughout the region but nowhere was it a matter of indifference.

regional workforce engaged in manufacturing remains higher than the national average. 'One in six jobs is dependent on the vehicles and vehicle components sector, and Rover is the largest single player in

WORKERS REACT

and Tim Burt

BMW acquisition.

By Paul Cheeseright

Union leaders yesterday

songht reassurances from

Rover that workers at the

group's seven sites Would not

face cutbacks or involuntary

redundancies following the

The deal, however, appeared to enjoy support from workers

on the Rover factory floor in

contrast to the more cantious

Rover directors, expected to

address workforce meetings

today, are also being urged to

give undertakings that the deal

will not mean plant closures.

approach of union leaders.

economist at Coopers & Lybrand, the accountant.

the recovery of West Midlands industry with its attention to

of jobs has diminished. Even after the convulsions in the

group during the late 1970s and the early 1980s, it had, in 1984, German and 85 to 90 per cent were against the sale." Callers a payroll of 96,000. Since Rover and its predecessor companies account for a large slice of Mid-lands industrial and social history, its future is a matter not short," said Mr Butler. Chauvinism was at large, just of economic interest but of emotional concern.

Last Friday, at the annual banquet of the Birmingham Chamber of Commerce, mention of Rover's recovery in recent years drew the most animated response to any remark made in the speeches.

Yesterday, after the announcement, Radio WM, the BBC's local radio station, was hit by an avalanche of calls. Mr Tony Butler, bost of the station's morning show, said 30 calls had been broadcast. "At

suggested a Land-Rover manment huy-out would be better. "There was a feeling British Aerospace had sold them

with evocations of the bombing of Longbridge, "I understand the emotional reaction - It's one we can all share, but f see more upside potential than downside," said Mr Boh Moore, chief executive of the Birmingham Chamber of Commerce.

"Anybody with red, white and blue in his heart will feel it's a pity," said Mr Joe Gorme-zano, of Knibb, Gormezano, the motor industry consultant. "But Rover is not viable on its own from a European point of

### **Suppliers** adopt relaxed stance

SUPPLIERS' OPPORTUNITY By Paul Cheeseright

and John Griffiths

The bigger players in the UK motor components industry

were taking a relaxed view of the takeover last night. Companies like T&N and Lucas have a manufacturing

nations of what has become a global industry. Mr Colin Hope, T&N's chairman and a past president of the Society of Motor Manufacturers and Traders, said: "As a first-tier supplier, with plants in both countries, we have always assumed that a continuing rationalisation of

the car industry would take However, the deal was seen as enhancing the prospects of smaller UK-based suppliers which do not have any signifi-

cant overseas presence. Many such suppliers have improved their efficiency and productivity as a result of their links with best-practice Japanese "transplant" car factories in the UK.

This, coupled with low labour and other costs in the UK, compared with Germany, is likely to prompt BMW to scour the UK more rigorously for cheaper alternatives to Ger-

man parts. So far, however, BMW has been slower than other German car makers to increase components purchases in the

Whereas Volkswagen expects to spend about £400m on UK components this year - double 1992 levels - there has been little increase on BMW's 1992 total UK spend of some £120m - a figure that includes purchase of all goods and services.

Mr Graham Perkins, motor industry specialist at Coopers & Lybrand, the accountant, noted that "already UK suppliers are being inundated with German estimate requests".

With cost considerations pushing the German car manufacturers to widen their sources of components, Mr Joe Gormezano of Knibb. Gormezano, the motor industry consultants, said: "Going in with Rover will give BMW access to a number of component suppli-

Against such a background, there are two niggling fears.First, that BMW might use its new position as an opportunity to help their established German suppliers, desperate for work.

Second, that BMW might take hack to Germany the research and development work Rover is doing with its

self increasingly at odds with Margaret Thatcher after she

became prime minister. She

pointed out that the aid to BL

represented £200 for every

man, woman and child in the

UK. She wanted the group bro-ken up and sold off. Edwardes

The management team he

left behind were hamstrung by Thatcher's refusal to provide

BL with more money. They

sold Jaguar in 1984 via a stock

market flotation (it was subse-

quently bought by Ford) but in

1986 Thatcher lost patience and sent in Graham Day, fresh

from rationalising British Ship-

Early on, Day came close to

selling the whole husiness in two chunks to the two bleeest

US vehicle groups - trucks to

General Motors and cars to

Ford - but that fell through

because Thatcher feared a

Day continued to reshape the

car husiness, cutting produc-

tion to viable levels while mov-

ing the range upmarket with the help of Honda, now the

dominant partner in the engi-

neering-design co-operation

political backlash.

arrangements.

builders, to sort out BL.

moved out in 1982.

MIDLANDS PRIDE

British manufacturing wages

are 65 to 75 per cent of German

levels, although the differential

can be smaller in high technol

ogy sectors such as chemicals. More importantly, British non-

wage charges - primarily social security levies - are

only about 40 per cent of wage costs, compared with 85 to 100

Heading the league table of

German takeovers in the UK

have been the acquisitions in 1989 by Deutsche Bank of Mor-

gan Grenfell, which cost £950m, and by Siemens and

GEC of Plessey, valued at £2bn. Although German groups

have largely been satisfied with their UK experiences, not

all German takeovers have

been success stories. In the late 1980s, Hochtlef, the construc-

tion group, bought a 25 per

cent stake in Rush & Tomp-

kins, but the deal turned sour

when the UK contractor went

per cent in Germany.

The proportion of the

At its Longbridge car plant and at its Solihull Land-Rover

and Range Rover plant, the group employs 22,000 out of its total workforce of 33,000. Also, Rover is spending £2bn a year on components. "The group is heavily tied into local suppliers," noted Mr Tillett.
"It is leading the West Mid-

lands out of recession," accord-ing to Mr John Gunn, director of the regional Confederation of British Industry. "It has come to symbolise

quality and paying attention to what the customer wants." Yet Rover's role as a source

members of the TGWU general,

the Trades Union Congress.

Mr John Monks, general sec-retary, said: "The TUC will be

supporting the unions in Rover

in securing real guarantees

from BMW that jobs will not be

threatened and that research

and development and compo-

nent supply will remain in the

His comment followed warn-

ings from the International

Metalworkers Federation that

BMW could try to impose new

The Zurich-based federation,

whose members include 1G

the company had good rela-

tions with its German work-

force but had taken an anti-

practices on Rover workers.

Unions seek jobs reassurance

represents some 6,000 Rover

Mr John Allen, the union's chief negotiator at Rover, said: "Our first priority must be the workforce, and we would like some assurances as to long-term job security.

Yesterday, however, workers coming off shift at Rover's Solihull plant - home to Land-Rover production - did not appear as concerned as their union leaders.

Those prepared to comment expressed no hostility to the new holding company. Mr Dale Clarke, a mainte-Metall, the union at BMW, said nance supervisor, described BMW's planned acquisition as "a good move forward for us."

members of the TGWU general, AEEU engineering and MSF rompted calls for further safe. So the future looks rosy."

operator for 25 years, was more equivocal. "I want to know more facts. But BMW is a good company which makes good models. The announcement could be for the best. As long as it keeps me in employment. I don't mind." That pragmatic approach

was not universal. Mr John Doyle, an assembly fitter for 15 years, branded the deal "a bit of a sell-out. I think BMW is after this place; they're not interested in the cars."

Union negotiators are expected to seek comparable conditions with workers at BMW's Munich and Regensburg plants, where working hours and annual leave are more

#### The passing of a British institution: a Morris Minor drives past the Rover plant at Cowley, Oxford, Calls to protect working practices for more than 30,000 From bikes to sports cars, this trio shaped Rover

### END OF AN ERA

By Ken Gooding

Three men in particular dominate the tortuous recent history of what has become the Rover Group: Donald Stokes. Michael Edwardes and Graham

Stokes, who started his working life as an apprentice at the Leyland truck company in the 1930s and rose to become its chairman, was persuaded in 1968 by Harold Wilson, the Labour prime minister, to run the British-owned vehicle

Wilson's policy was to encourage the UK's chief strategic industries to become more internationally competitive via mergers and then to select the best management available to run them.

When the British Motor Cor-

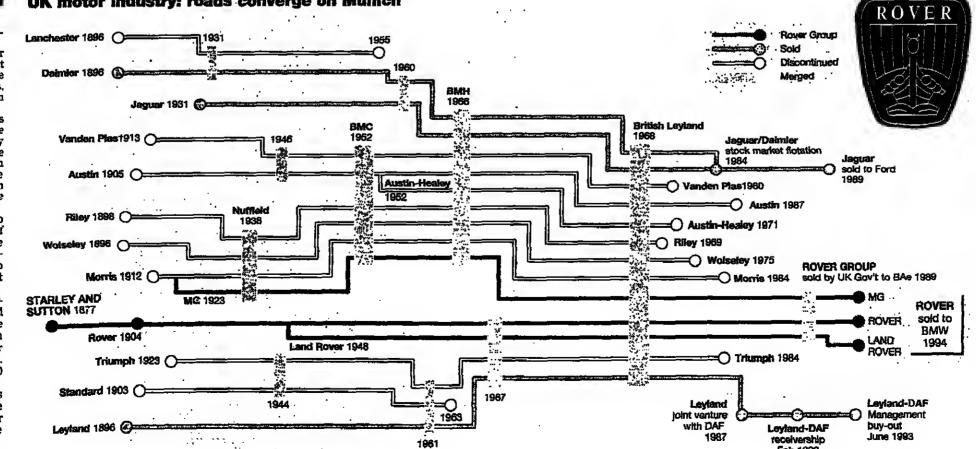
poration and Leyland merged in 1968, Stokes was responsible for a group making more than Im vehicles a year, with 40 per cent of the UK new cur market. 30 factories and about 200,000

BMC could trace its origins back to the early days of the motor industry; the first Rover was a bicycle made by the Starley company in 1884.

Companies encompassed by Stokes's new British Leyland Motor Corporation, was enviable: apart from Rover it included Austin, Jaguar, Land Rover, MG. Morris, Standard,

Triumph, and Wolseley. Stokes made lus reputation selling British trucks worldwide and he and bls team were out of their depth managing a huge business still suffering

UK motor industry: roads converge on Munich



from years of under-invest-

British Leyland also faced increasingly fierce competition as the UK began opening up to rival European manufacturers and had to deal with powerful trade unions which olmost invariably used strikes to

resist any attempt to reform outdated working practices.

When the world motor industry was sent reeling by the oil supply crises, which started in 1973. British Leyland's finances were already fragile.

ment funds used to subsidise the lossmaking car businesses. in 1975 the Labour government bought out British Leyland's private shareholders. Two years later Michael Even the successful truck Edwardes, e South African operations were suffering: they who had made his name as

had been drained of investchief executive of the Chloride batteries group, became chair-

> He persuaded first the Labour government, and then the Conservatives, to provide British Leyland with funds to revamp its range of cars, and made the first contacts with

Honda to share costs through co-operative ventures.

But Edwardes will mainly be remembered for his determined and successful efforts to break the power of the unions within the car plants and to reform work practices.

Edwardes succeeded where

Leyland, which he reuamed BL, it absorbed £2bn of state aid but still accumulated iosses

Stokes failed partly because he could threaten the ultimate sanction - to close down the company permanently. During his time with British

BL was sliced up and sold off: trucks to DAF of the Netherlands; buses to a management group which sold on to Volvo of Sweden; Unipart, the spare parts operations, to a group of financial institutions. and finally BL, renamed yet again Rover, to British Aero-**Space** 

That controversial deal was heralded by Thatcher's government as one which kept Rover "British" by putting it safely into the hands of the UK's biggest engineering group.

### Metallgesellschaft in talks over Kolbenschmidt sale

Metaligesellschaft, the troubled German metals, mining and industrial group, is in talks with "at least two" potential buyers for its 47 per cent stake in Kolbenschmidt, the vehicle components company which has been part of the group since the beginning of the cen-

Mr Heinrich Binder, Kolbenschmidt chief executive. said yesterday that a transaction could be concluded reasonebly quickly aithough it was too early to comment on the identity of interested par-ties. He said it was likely that the buyer would purchase a further 4 per cent of the company's shares to obtain control.

Kolbenschmidt has in recent vears been a severe financial burden to its Frankfurt-based parent company, losing DM123m (\$70,20m) in the year to last September and DM90m

in 1991-92. Mr Kajo Neukirchen made it clear soon after he succeeded Mr Heinz Schimmel busch as chief executive of Metaligeselischaft in December that the stake in Kolbenschmidt would be put up for sale. Mr Binder said the company,

which produces pistons, cylinder heads, oil pumps and other components used by vehicle makers, had broken even in the first quarter of the current financial year and was likely to in the year as a whole, despite poor market conditions. He predicted further improvements as rationalisation measures took effect, saying the company would make a profit in the next financial year.

The poor performance reflects the state of the German vehicle components sector where suppliers have been forced to bear the brunt of cost-cutting by the manufacturers as well as the impact of the strong D-Mark on exports.

responded by reducing capital expenditure and implementing cost-cutting plan as a result of which the workforce shrunk by 763 to 9,314 people last year.

Extraordinary costs of DM44.9m associated with the restructuring were included in last year's losses.

Mr Binder said the Metallgesellschaft crisis had not caused any direct problems for Kol-benschmidt, although the projected sale had caused uncertainty for staff and customers. Metallgesellschaft sold a 12.5 per cent parcel of shares in the company last September to Magna International, a Canadian company which is thought to be a potential pur-chaser of the remaining 47 per

cent holding. Magna recently bought e majority stake in Kolbensch midt's airbag-manufacturing

tend to be more overvalued

than most," said Mr Richard

West, a director at PDFM,

which is part of investment

bank UBS Phillips and Drew.

stocks and investing in less

favoured consumer sectors."

We have been selling cyclical

Citywatch's data show that

PDFM is overweight in brew-

eries, tobacco, chemicals and

Scottish Widows, the Edin-

burgh-besed life insurer, reflects some of PDFM's bias,

holding relatively low posi-

tions in the building sectors

but high weightings in brew-

Mr Mark O'Hare, managing

director at Citywatch, sald that some fund managers' holdings

in key sectors were distorted

by a single large holding. For instance, he said, his research

showed that MAM, 75 per cent

owned by merchant bank SG

Warburg, is most overweight

in merchant banking stocks.

This was because MAM holds

20 per cent of all Warburg's

shares, Mr O'Hare said.

eries and tobacco.

### Research shows fund managers still going for recovery stocks

Britain's largest institutional fund managers still believa share prices do not reflect the full benefits of recovery, an analysis of their portfolios sug-

Of the UK's 12 largest fund managers, who own 23 per cent of the domestic stock market, eight have purchased shares which they expect to benefit from a pick-up in consumer spending and increased economic activity, according to Citywatch, the research firm.

Citywatch compiled the data by analysing shareholding records of all the companies in the FT Actuaries Index and identifying the end-investor behind the nominee company sbown in the records. The stocks are categorised according to the new FT-A sectors.

While fund managers say the iata are distorted when clients dictate the investment strategy, they concede the Citywatch figures are broadly accu-

fund managers are weighting their portfolios towards building and construction stocks. property, retailing, banking, leisure and hotels and media. trations in the building sector

single sector than that sector accounts for within the FT-A index - in banks and is under-

already too high and reflect over-optimism about economic.

The data show that most Gartmore has high concenand has double the market average holding in engineer-

Mercury Asset Management appears even more positive about prospects for recovery. It has a much heavier than average holding in the building materials and hotels and leisure sectors, is modestly overweight - holding a larger percentage of its portfolio in a

weight in food retailing, considered a "defensive" sector. However, some fund managers , PDFM in particular believe share prices for so-called recovery stocks are

### Value boost for investors in Hungarian hotels group

By Nicholas Denton In Budapest

Three US institutions which bought into Hungary's Danub ins Hotels on Friday in Badapest's biggest stock-market transaction doubled the paper value of their investment yesterday as share prices leapt

forward. Kingdon Capital Market Cor-poration, Indian Harbor Holdings and an anonymous invest-ment fund paid \$23.6m for 29 per cent of Daunbius, the botel and spa group, which is being privatised by the state

property agency.
In hectic trading yesterday Dannbins shares moved beyond the Ft1,000 transaction price to end the day on Ft2,200. However, Creditanstalt Securities, the lead manager to the deal, warned that in this volatile market the group's share price might

The closing price values the US investors' shareholdings at \$50m and the whole of Danubins at \$178m, giving the hotel group the second highest mar-ket capitalisetion of the 28 companies listed on the Budapest Stock Exchange. Danub-ius's performance helped push the BSE index up 7.1 per cent

to 1,942. Danubius was originally earmarked for sale in Hungary's first privatisation programme in September 1990 but the recession in central eastern forced Enrope delay.

In 1991 a planned public offering was cancelled at the last minute and unprecedentedly generous incentives were needed to make a success of the 1992 sale of 25 per cent of the company to domestic

Dannblus announced that preliminary pre-tax profits rose 7.7 per cent to Fi882m (\$8.6m) in 1993, on revenue of Fts.1bn.

The rise in Danubius reflects the growing fashion for emerging markets and a central European stockmarket boom which began lest year in Warsaw and has spread to Budapest, taking the index np 58 per cent in January

### Crédit Local up 8.5% at FFr1.29bn

By Alice Rawsthorn in Paris

Crédit Local de France (CLF). the specialist French banking group, yesterday reported an 8.6 per cent increase in net profits to FFr1.29bn (\$210m) for 1993 from FFr1.19bn in 1992 despite the general downturn in the French banking sector. The French banks have had

a tough time in the past two years due to the sluggish state of the credit market and the impact of the economic recession on corporate loans and property holdings. However,

CLP has remained unscathed due to its specialist niche in the local authority loans mar-

Mr Pierre Richard, chairman, said that the group, which last summer became the first candidate for the Balladur government's privatisation pro-gramme when the state sold a 30.5 per cent tranche of its equity, managed to beat its original profit targets for last

Net banking income rose by 8.8 per cent to FFr3.08bn in 1983 from FFr2.83bn the previous year. However, operating costs increased by 14 per cent to FFr653m from FFr574.4m over the same period and gross operating profits rose by 5.5 per cent to FFr2.32bn from

CLF is raising its dividend for 1993 to FFr16.50 a share. which represents an increase of 17 per cent over 1992. On the trading front CLF managed to raise the value of its total loans by 8 per cent to FFr277bn during the year, partly due to an increase in

French local authorities had maintained relatively high lev els of investment. However, CLF, which expan-

ded rapidly during the late 1980s due to the impact of the socialist government's decentralisation policy that gave French local authorities greater power over expendi-ture, is proceeding with its long-term policy of international expansion to reduce its reliance on the French market. The group last year opened e new business based in Madrid.

### Profits warning cuts Christian Salvesen share price to 314p

By Andrew Bolger in London

Christian Salvesen shares fell 62p to 314p after the UK distribution, specialist hire and food services group issued a profits

The Edinburgh-based group said Aggreko - its specialist hire business, which has been a star performer in recent years - was suffering from increasing competition in the US and Europe.

Salvesen warned that pre-tax profits for the year to March would be below market expectations and "slightly lower than the £74.8m (\$112.2m) reported last year".

Analysts, who had been axpecting around £80m, reduced their forecasts to Mr Chris Masters, chief exec-

LVMH, the world's largest

luxury goods group, is consid-

ering taking full control of

Guerlain, one of France's most

famous fragrance houses,

according to Mr Bernard Amault, chairman.

view with yesterday's Les Echos, the French financial

newspaper, that LVMH

planned to increase its minor-

cross-shareholding agreement

Mr Amault said in an inter-

ntive, identified four other factors hitting profits: • Unacceptable losses in Spain had led to the withdrawal of the Aggreko business, with consequent redun-dancy costs and provisions for

possible bad debts;

 The unexpected end of a hire contract in Croatia, which was producing all the electrical power for the town of Split; A £1m stock write-down at Light and Sound Design, which the group bought in 1991 and has since restructured after losses caused by a downturn in the number of pop concerts; · Reduced volume in the group's vegetable processing activities because of poor

weather. Mr Masters said most of the problems were one-offs, but

LVMH may seek control at Guerlain

with Guinness, the UK drinks

LVMH, already one of the

largest perfume companies

with brands such as Christian

Dior's Dune and Givenchy's

Amarige, has held a 15 per cent

stake in Guerlain since 1987. It

is believed to have considered

taking a larger holding at the

time of the original acquisi-

tion, but finally decided

However, Mr Arnault said be

ity stake in Guerlain as part of its plans to expand its luxury indicated in the fragrance its plans to expand its luxury indicated in the fragrance its plans to expand its luxury indicated in the fragrance its plans to expand its luxury indicated in the fragrance its plans to expand its luxury indicated in the fragrance its plans to expand its luxury indicated in the fragrance indicated indicat

stake, but said it had not yet

gin pressure in North America. Mr Masters said steps have been taken to reduce Aggreko's cost base, cutting the US workforce of 350 by about 10 per cent. Sales were being refocused towards bigger, highervalue contracts such as the US Superbowl, for which Aggreko supplied the power at the weekend, and temperature con-

Salvesen said: "By contrast, the group's distribution businesses around the world. which comprise 45 per cent of trading profits, continue to make good progress." Mr Masters said Swift Distribution, acquired in October for £84m, was performing chead of expectations and Salvesen Brick was continuing to experi-

begun negotiations with the

Guerlain family which controls

the remaining 85 per cent of

oldest and most prestigious fra-

grance houses with annual

sales of over FFr2bn (\$330m).

lts best known perfumes, Shali-

mar and Samsara, are among

the top 20 best selling

upmarket scents. The acquisi-

tion of Gueriain would make

perfect sense for LVMH, which

Guerlain is one of France's

the business.

Aggreko faced continuing mar-

quits after boardroom row By Ronald van de Krol in Amsterdam

Fokker chief

The chairman of Fokker, the Dutch aircraft manufacturer which is 51 per cent-owned hy Dantsche Aerospace of Germany, has resigned after a board dispute over his plans for a 30 per cent reduction in the price of Fokker's sircraft. Mr Erik Jan Nederkoorn is

to be replaced temporarily by Mr Reinder van Duinen, vice-chairman of the management board, until e new chairman pany can be found.

Fokker said Mr Nederkoorn had resigned for personal rea-sons but declined to give details.

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Retails

The cost-cutting plans, unveiled by Mr Nederkoorn in late December, also called for the alimination of around 1.000 jobs. The plans met with opposition from fellow members of the management board as well as Dutch members of the supervisory board, who argued that the cuts were unnecessarily drastic.

Dasa, which is reported to have wanted even stiffer cuts, declined to use its majority on the supervisory board to back Mr Nederkoorn in the face of Dutch opposition.

Mr Nederkoorn's resignation is unexpected and ironic because ha was the driving force behind last year's sale of Fokker to Dasa, a subsidiary of Daimler-Benz.

Following Mr Nederkootn's departure, the size of the management board is to be dou-

This unnouncement appears us a matter of record only.



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NOTICE IS HEREBY CIVEN that, pursuant to the provisions of the Indenture dated as of July 1, 1980 between Ensen International N.V. (6% Blocker Energy International, N.V., the "Company") and IBJ Schroder Bank & Trust Company, as Successor Trustee, the Company has elected to redeem all of its outstanding 8/4% Convertible Subordinated Debentures Due 1995 (the "Debentures") on March 15, 1994 (the "Redemption Date") at 100% of the principal amount thereof plus secrued interest to the Redemption Date of \$58,2083 per Debenture for a total redemption price of \$1,058,2083 per \$1,000 Debenture (the "Redemption Price").

The Debentures will no longer be deemed outstanding on and after the Redemption Date and interest will cesse to accrue. On said date the Redemption Price will become due and psyabla on each of the Debentures called for redemption.

The Redemption Price will be paid upon presentation and surrender the Debentures at the office of the following Paying Agents with

roder Bank & Trust Co

New York, New York 10004

Pursuant to the Debentures and in accordance with the terms of the Indenture. Holders may ot any time, to and including March 15, 1994, convert such Debentures or any portion of the principal thereof which is \$1,000 or a multiple of \$1,000 into common stock of the Company at the conversion price \$21,875 which is equal to 45.7143 shares of common stock for each \$1,000 principal amount of the Debenture surrendered for conversion. In order to exercise the conversion right, Holders must execute the Form of Conversion Notice printed on the reverse of the Debenture.

The method of delivery is at the option and risk of the holder, however, transmission by registered mail, properly insured, is suggested as a precaution against loss.

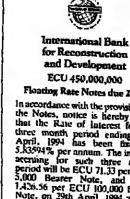
Any questions relating to this Notice of Redemption should be directed to the Gustomer Service Department of IBJ Schroder Bank & Trust Company at (212) 858-2040.

Payment pursuant to the presentation of the Debentures for redemption within New York City, or other payment made within the United States, including a payment made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 31% of the gross proceeds if a payee fails to provide the paying agent with an executed IRS Form W-8 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their correct taxpayer identification number and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Debentures for payment, if applicable.

IBJ SCHRODER BANK & TRUST COMPANY,

Dated: February 1, 1994

CENTRALE NUCLEAIRE EUROPEENNE
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S.A. NERSA
FRIF 400.000 000
GUARANTEED FLOATING
RATE NOTES DUE 1997 RATE NOTES DUE 1997
For the period January 31, 1994 to April 29, 1994 the new rate has been fixed at 6,40659 % P.A. Naxt payment date: April 29, 1994 Coupon nr. 20
Amount: FRF 313,31 for the denomination of FRF 20 000 FRF 1566,54 for the denomination of FRF 100 000 THE PRINCIPAL PAYING AGENT SOGENAL SOCIETE GENERALE GROUPS, Av. E. Reuter - LUCHMEOURG



Floating Rate Notes due 2002 In accordance with the provisions of the Notes, notice is hereby given that the Rate of laterest for life three month period ending 29th April, 1994 has been fixed at 5.83594% per annum. The interest accraing for such three month period will be ECU 71.33 per ECU 1.426.56 per ECU 100,000 Bearer Note, and ECU 1.426.56 per ECU 100,000 Bearer Note. on 29th April, 1994 against presentation of Coupon No. 8.

Union Bank of Switzertond Union Bank of Switzerland London Branch Agent Bank 27th January, 1994

Union Bank of Norway U.S. \$27,000.000 Subordinated Floating Rate Notes duc 2002

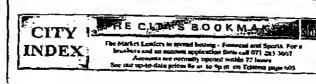
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 29th April, 1994 has been fixed at 5,05% per annum. The interest accruing for such three month period will be U.S. 50,172,22 per U.S. \$500,000 Note against presentation of Coupon Number 7.

Union Bank of Switzerland don Brunch Agent Bank

27th January, 1994



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shares lifted

Shares in Xerox rose sharply

on Wall Street yesterday after

income from its core document

processing business rose 9 per

cent in the final quarter of

Although part of the growth

was due to favourable move-

ments in foreign exchange

markets - Xerox said process

ing income was up only 5 per

cent in the fourth quarter if

the effect of foreign currency

translation was excluded - the

improvement cheered inves-

tors who until recently had

been disappointed by the com-

pany's earnings performance.

By late morning, Xerox shares were np \$4% at \$97%, a

The company has been

restructuring. Further lob cuts

by strong

final term

By Patrick Harverson

in New York

1993 to \$236m.

### Record producers propose TV music video channel

By Martin Dickson in New York

dinas apa

2 de 1

Four of the world's largest record companiee - Warner Music, PolyGram, EMI Music and Sony Software - yesterday announced plans to launch a cable television music video channel in the US. It could provide the first serious competition to MTV Networks, the pop music service owned by US cable group Viacom.

The partners are thought to be considering launching local language services outside the US in some countries where MTV has been growing rapidly. MTVs programmes are broad-cast in English.

The four companies, together with Tickstmaster, the US entertainment ticketing group, said they were forming a partnership to operate an advertis-er-supported, 24-hour channel which would be offered as a basic cable service in the US and launched in the fourth quarter of this year. They would seek additional

Upjohn, the US pharmaceutical company which is trying to

respond to seriee of patent expiries on some of its most

important drugs, reported a 6

per cent increase in net income

to \$163.7m in its fourth quar-

The result left it with full-

year net income 21 per cent

ahead at \$392.4m, but the com-

pany said if all unusual items

and the provioue year'a

\$222.9m charge for accounting

changes were excluded, net

income from continuing

operations would hava

By John Ridding in Paris

Rhone-Poulenc Rorer, the

pharmaceuticals division of

Rhone-Poulenc, the French

chemicals group, yesterday

announced net profits of

about 5 per cent compared

with the \$428.2m reported in

Mr Robert Cawthorn, chair-

man and chief executive, said

the results were "below what

ing the industry had heen

more difficult than expected,

particularly in Germany and

Italy, where pharmaceuticals

He said the environment fac-

we had planned".

\$408.7m for last year, a fall of

been 5 per cent ahead at

By Richard Tomkins

partners, including cable tele-vision operators. Warner Music is a subsidiary of Time Warner. the entertainment group which runs the second-largest cable television service in the US.

EMI Music helongs to Britain's Thorn EMI, while PolyGram is a subsidiary of Philips Electronics of Holland, and Sony Software is part of Japan's Sony group.

The four companies launched a forerunner to the US service in Germany last month, in conjunction with Mr Frank Otto, a Hamburg radio executive. The German-language service, called VIVA, is in 90 per cent of the country'e 13m cable homes.

The US venture could have a tough time wooing cable companies and advertisars away from MTV and its sister channel, VH-1, which is aimed at the baby boom generation.

MTV, which began operations in 1981, has built up a powerful hrand name in North America - and increasingly around the world - with

Mr John Zabriskie, the new-ly-appointed chairman and chief executive, said Upjohn's

respectable performance in

1993 showed the company's

concerted efforts to meet

short-term challenges were

"Our human healthcare

products showed volume

growth worldwide, and prod-ucts we have introduced in the

US since 1992 achieved excel-

lent market penetration," he

Mr Zabriskie acknowledged

Upiohn was seeing the effects

of the loss of US patent protec-

tion on several important prod-

ucts, but said it had limited the

effects through careful plan-

ning of its generic strategy.

Rhône-Poulenc unit misses target

reforms and reduced prices.

\$4.02hn, while earnings per

share slipped to \$2.96 from

earnings per share rose slightly to \$2.92 from \$2.82.

Cawthorn cited several encour-

He said sales growth in Japan, the US and France, the world's three largest pharma-

ceuticals markets, exceeded

the market average. In the US,

sales of both prescription and

over-the-counter drugs posted

Excluding exceptional Items,

Sales held fairly constant at

government

aging factors.

healthcare

working.

an unpredictable, iconoclastic etyle and original programming which goes beyond the simple transmission of pop videos. It is received in 57m homes in the US.

The record companies yesterday gave few details of their amming plans, but indicated the channel would consist mainly of pop video trans-missions, possibly accompanied by retailing of music-related merchandise.

The partners said they would continue to licence their own videos to other entities, which presumably means MTV will

be assured a supply.

Bertelsmann, the West German record company, and Tele-Communications Inc. the largest cable system operator in the US, announced plans last September to launch a cable channel in the US which would allow viewers to choose tha pop videos they want to watch, as well as buying music-related products from home. However, this idea may take a consider

help mitigate the negative

effects of generic competition

Worldwide sales of human

health care products increased 2 per cent for the year but

decreased 7 per cent in the

fourth quarter. Worldwide agri-

cultural sales decreased 2 per

cent for the year but increased

10 per cent in the fourth quar-

Total sales for the full year

were \$3.61bn, against \$3.55bn last time, while fourth-quarter

sales were \$926.3m, down from \$967.1m. Earnings per share,

undilnted, were up to \$2.18

from \$1.78 for the year and to

92 cents from 86 cents for the

The company is developing

products, such as Zagam, an antihiotic and Taxotere, an

auti-cancer agent which was

described as the company's

number one research

RPR said It was planning to

In the longer term, RPR said

It was investing in new tech-

nologies, particularly in cell and gene therapy.

Mr Cawthorn said 1994 was a

transitional year, which would

see increased investment in

new products and an increase

in 1994," he said.

are planned as part of the proable time to reach the market. gramme, aimed at reducing Xerox's payroll by 10,000 jobs, or 10 per cent, over the next Upjohn rises 6% to \$163.7m two years. Xerox's solid final quarter

52-week high.

took the company's full-year 1993 earnings from its document processing business to \$620m, up from \$562m in 1992. That gain was wiped ont by a. previously announced fourthquarter charge of \$813m which was taken to cover the cost of a big restructuring pro-gramme and to settle a 1992 anti-trust lawsuit.

Revenue for the quarter was almost unchanged at \$4.2bn. For the year, revenue was static at \$14.6bn against

Mr Paul Allair, Xerox's chairman and chief executive, said that pre-charge profits were np over the year in spite of lower-than-expected revenue growth because of the company's restructuring. During 1993, Xerox's world-

wide document processing workforce was cnt by 2,300. Bronfman family. The reductions, combined with expense controls, helped improve the company's ratio of expenses-to-revenue ratio by 1.1 per cent.

#### JP Morgan in China venture

file Taxotere for registration in JP Morgan, the US investment In spite of the fall in profits North America, Japan and bank, has become the latest and earnings per share, Mr Europe in the third quarter of international financial institu-The Agricultural Bank of Its policy-lending responsibilition to open its doors in Beijing and in Shanghai, writes Tony Walker in Beijing .

is to open branches in Hong Kong, New York and Singa-Mr Dennis Weatherstone. chairman, yesterday indicated pore, writes Tony Walker. The establishment of overthe bank would be engaged in China's capital raising efforts seas branch offices will coinabroad. The US bank has parcide with reforms of the bank's ticipated in bond Issues by operations at home to divide Its commercial business from Chinese institutions.

### Dow Corning slips deeper into red

the red in the fourth quarter after taking a pre-tax charge of \$640m to cover the cost of litigation related to breast implants manufactured by the company.

The company, a 50-50 joint venture between Dow Chemical and Corning, yesterday announced a net lose of \$384.2m in the final three months of 1993, compared with \$5.5m in the year-earlier period.

Excluding the provision, which was disclosed earlier this month, net profits US Food and Drug Administra-

By Frank McGurty in New York improved by 48 per cent to suggest an operating Dow Corning fell deeper into profit of \$29.9m in the final concern over their safety.

"The profit of \$29.9m in the final concern over their safety."

"The profit of \$29.9m in the final concern over their safety."

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"The profit of \$29.9m in the final concern over their safety."

"The profit of \$29.9m in the final concern over their safety." three months of 1992.

The special charge represents the company's best estimate of its potential costs under a proposed \$4.75bn settlement of thousands of lawsuits brought by women who claimed to be harmed by leak-

Its total liability was estimated at \$1,24bn, but insurance payments were expected to reduce the figure by \$800m. Dow Corning was once the world's largest manufacturer of breast implants. In 1992, the

ing implants.

Its continuing operations

remain on sound footing. The company, a leading supplier of silicone used in the manufacture of aerospace, vehicle and construction products, showed a 7.9 per cent increase in revenues to \$521m in the quarter. Sales growth was particularly strong in the US, while some recovery was

evident in Europe. Mr Richard Hazleton, president and chief executive, said he was satisfied by the company's performance and credited a cost-control programme

trading environment had limited the company's ability to recoun cost increases through higher prices, although prices

were up modestly in the US. For the full year, sales reached a record \$2.04bo, up 45 per cent from \$1.96bn in 1992, but the bottom line suffered from the impact of the breastimplant provision

tο

A net loss of \$287m in 1993 was set against a net deficit of \$72m a year earlier. Excluding special charges, net profits advanced 27.6 per cent to

Trading in the two shares

Mr Lagardère compared Mat-

which he said would show

nearly a doubling of earnings

### Lagardère launches Matra-Hachette offer

By David Buchan in Paris

Mr Jean-Luc Lagardère yesterday launched his long-mooted shares exchange offer to absorb Matra-Hachette, the missiles-to-magazine group, into his own Lagardère group. Under the offer, which closes on March 12, holders of some 58m Matra-Huchette shares which are not already held by

Mr Lagardère and his industrial and financial partners would receive Lagardère group shares on a one-for-one basis. plus a warrant convertible at a rate of five for two Lagardère

The Lagardère group said it

would only go through with the share swap if it gained at least 65 per cent of Matra-Hachette's capital. At present it holds 37.6 per cent of Matra-Hachette'a capital and 51.2 per cent of its voting rights.

Mr Lagardère said the deal was designed to merge Matra-Hachette, which represents 90 per cent of the Lagardère group assets, into a simpler and more transparent structure, and allow Matra-Hachette to grow without the constraint imposed by the Lagardère group's need to preserve its present controlling 51 per cent

In fact, the issue of warrants

to tempt Matra-Hachette shareholders could bring the Lagarwas suspended on yesterday's dère group FFr4.3bn (\$731m) if announcement, but on Friday all the shares were exchanged and all the accompanying war-rants were exercised by midand Matra-Hachette at FFr165.80. 1997, Mr Philippe Camus, the Lagardère group finance direcra-Hachette to "a fast train" tor, estimated yesterday.

Financial rather than industrial considerations lie behind the plan, which Mr Lagardère said was motivated by the fact thet on the Paris bourse the shares of the holding company that bears his name were considerably under-valued in relation to its underlying assets, and in particular to the share

price of Matra-Hachette.

in 1993 to FFr600m. But he likened his Lagardère group to a

high-speed "TGV train".
"We are proposing that Matra-Hacbette shareholders step on to the TGV, and that not only will they suffer no risk and pay no extra charge but they will be rewarded in switching," he claimed.

### GE Capital buys car leasing group

By Bernard Simon in Toronto

GE Capital, the US financial services group, has expanded its international fleet management business by acquiring Triathaion Leasing, Canada's biggest vehicle leasing com-

GE will pay C\$225m (US\$170m) for Triathalon, which is owned by Trilon, a holding company controlled by the Toronto branch of the

The Triathalon sale is the latest in a string of divestitures over the past year by the hardpressed Bronfman empire. Tri-lon said it would use the proceeds to repay debt, and expected to post a small gain on the

"big four" commercial banks,

Triathalon has 47,000 vehicles under lease or management to 1,600 corporate customers. GE Capital, whollyowned by General Electric, has a large presence in Canada, with about 27,000 vehicles on its books.

The combined fleets will make up about 12 per cent of GE's worldwide business. GE named Mr Rolf Rueqq as president of its enlarged Canadian operation. Mr Rueqq is general manager of Avis Fleet Services, GE's European

vehicle-services arm. · CT Financial Services, which own Canada's biggest trust company, posted a 66 per cent gain in fourth-quarter net profits to C\$45m or 32 cents a share, but profit for all of 1993

China bank plans overseas branches

The bank will be split into two institutions to be known

as the Agricultural Bank and

the Agricultural Development

Bank. The latter will provide

soft loans to farmers. The Agricultural Bank will

be expected to compete more

China, one of the country's ties to a struggling rural sec-

was down 14 per cant to C\$166m or C\$1.22, writes Robert Gibbens in Montreal. The fourth-quarter upturn

was due to lower loss provi-sions and strong mutual funds sales. CT is controlled by Imasco, the tobacco, fast food and retailing giant, which is in turn 40 per cent held by Britain's BAT Industries.

Canada Trust, with C\$38bn of assets, is one of two surviving independent trust companies and is not for sale, Imasco says. It increased market share 1 per cent last year and the company said its performance in 1994 will depend on recovery in Canada and the US, where the company controls a large

environment under new bank-

ing laws that are expected this

A Central Bank Law and

Banking Law are aimed at

defining more clearly the reeponsibilities of China's banks, and opening the way for further reforms of an anti-

quated banking sector.

#### Canadian pulp group cuts loss to C\$143m

By Robert Gibbens in Montreal

Canadlan Pacific Forest Products, the pulp and paper group, reduced its operating loss to C\$143m (US\$109m) in 1993 from C\$190m in 1992.

After special items the loss widened to C\$286m or C\$4.88 a share, compared with a deficit of C\$248m or C\$4.82 in 1992. Sales were little changed at C\$1.8bn.

The fourth-quarter loss was C\$160.5m after special items, against a loss of C\$59.5m a year earlier on sales little changed at C\$466m.

The group is spinning off its paperboard business into a new company, St Laurent Paperboard, with annual sales of more than C\$300m.

CPFP will get C\$240m from a effectively in a commercial recent financing in February. Dominion Textiles, a Canadian-based international textile producer, turned in net profit of C\$7.8m or 13 cents a share after special items in the six months ended December 31. This compared with C\$10m or 21 cents a year earlier, on sales of C\$624m, against C\$631m.

#### companies have been hit by double digit gains. in its cost-cutting efforts. INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

this year.

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composita leading indicator are end-period values.

	E UND	TED ST	ATES			III JAPA	<b>N</b>					MANY			
	Retail sales	Industrial production	Unemp- layment rate	values sale indicator	Composite leading inclinator	Parties andres strikette	Industrial production	iste  opened  compo	indicates.	Composite leading indicator	Pietadi daliga soliazza	industrial production	ingesp- ingespent rate	rate industr	Composits leading sedicator
1985	100.0	100.0	7.1	100.0	102.1	100.0	100.0	2.6	100.0	97.3	100.0	100.0	7.1	100.0	105.1
1986	105.5	100.9	8.6	96.0	106.9	106.5	99.7	26	94.3 108.3	106.1 115.2	103.4 107.4	102.2 102.6	6.4 8.2	138.4	105.0 106.1
1967	108.4	106.0	6.1	105.5	108.4	113.8	103.1	2.8	135.6	122.2	110.5	106.3	6.2	164.8	112.2
1988	112.a	110.7	5,4	106.1	112.5	122.6 132.5	112.9 119.9	2.2	147.0	125.2	114.1	111.4	5.8	218.7	115.1
1989	115.6	112.4	5.2	99.3	110.9				149.8	122.8	123.5	117.2	4.8	261.1	115.7
1990	116.5	112.4	5.4	84.8	106.9	141,6	125.5	21 21	144.2	120.6	130.5	120.7	42	270.7	113.0
1991	114.2	110.3	6.6	62.2	112.2	144.6 139.9	128.4 120.8	2.2	124.2	120.1	128.1	118.1	4,6	260.2	106.7
1992	117.8	112. <del>9</del>	7.3	60.3	117.3	1.00.3	115.1	2.6	144.2	120.1	120.1	110.1	4,0	167.8	100.7
1993		117.7	6.7							123.3	-4.6	-6.8	5.3	213.4	106.6
1st qtr.1983	3.7	4,4	6.9	62.2	117.7	-5.9 -6.0	-5.1 -4.3	2.3 2.4	115.5 106.2	124.9	-4.6 -3.7	-8.3	5.6 5.6	208.5	109.1
2nd qtr. 1983	5.3	3.8	6.9	63.7	117,4	-6.1	-3.6	2.5	101.3	126.7	-2.1	-6.3	5.9	194.5	112.0
3rd ctr. 1993	5.8	4.3	6.7	66.0	116.5	<b>-0.</b> 1	-3.0 -4.7	2-0	101.3	120.1	-4.1	-0-0	-	174.7	116.0
4th qtr. 1993		4.5	6.4						109.8	120.9	-7.5	-9.1	5.2	218.7	105.4
January 1993	4.9	4.6	7.0	60.4	118.2	-3.5 -5.9	-7.6 -5.8	2.3 2.3	113.0	121.7	-4.6	-11.8	5.3	212.6	106.5
February	3.2	4.4	8.9	63.5	117.8	-8.2	-2.0	2.3	123.6	123.3	-1.7	-8.5	5.5	210.2	108.9
March	3.0	4.3	B.9	52.8	117.7	-5.3	-4.1	2.3	109.6	124.6	-2.2	-0.0	5.6	210.9	107.4
April	4.7	3.9	8.9	62.8	117.0	-4.8	-42	2.5	102.6	125.0	-5.6	-8.2	5.6	207.8	108.0
May	5.2	3.3	8.9	65.1 63.1	117.2	-8.0	-4.6	2.5	106.4	124.8	-3.4	-7.8	5.7	208.0	109.1
June	8.0	4.2	6.6	65.6	117.4 118.4	-5.6	-4.5	2.5	100.8	125.2	-3.7	-7.8	5.6	203.5	11 <b>110</b>
July	8.1	3.7	8.7 8.7	66.7	118.7	-4.1	-2.8	2.5	103.3	125.8	-0.7	-5.5	5.9	195.3	111.4
August	6.0	4.1		85.5	119.5	-5.5	-4.4	2.8	8.62	126,7	-1.8	-5.7	8.1	184.6	112.0
September	5.4	4.9	6.6 8.6	67.9	120.1		-6.6	2.7	95.2	127.4	-3.8	-4.0	8.2	174.7	113.1
October	5.0	4.3	6.4	65.1	121.4		~3.2	2.8	184.2	127.2	-5.2	-4.5	6.3	173.9	114.1
November December 1993		. 4.4 4.7	6.3	COLI	161.4		-4.2							175.5	
FRANCE						III ITAL	Y				רואט ב	ED KI	<b>IGDO</b>	A.	
FRANCE	Potell		Unesq- leyment	Vycamcy	Companie	Rots sales	al Industr	_	Uncorp- inyment sale	ingicator justing Chabonya	Potoli dalog ygjumo	Industrial	Cogno- loyseed	Vacastry	Composite leading leafeator
	galan Valuma	industrial production	(app)	rate Indicator	(emperite leating leating		M hower	10m				production			
1085	100.0	100.0	10.3	100.0	102.0	100.			6.8	103.8 110.7	100.0 105.2	100.0 102.4	11.2 11.2	100.0 118.1	102.4 105.9
1988	102,4	101.1	10.4	107.2	109.2	106.			10.4 10.9	112.8	110.7	108.5	10.3	141.2	110.5
1987	104.S	103.1	10.5	117.7	108.6	112.				117.7	117.6	111.6	6.6	144.9	108.7
1988	107.6	107.3	100	134.8	116.7	108.			1 <u>ne</u> 10.9	115.8	120.1	114.0	7.2	124.7	108.4
1989	109.5	111,3	6.4	161.1	113.5	118.			10.3	111.9	121.1	113.7	8.8	98.1	104.2
1990	110.1	112.9	8.9	163.0	108.3	114.			9.8	114.7	119.8	109.2	8.7	68.9	108.2
1991	109.7	113.2	6.5	127.7	109.8	110.			9.8	111.3	120.5	108.7	9.9	70.1	116.9
1992	108.9	113.2	10.4	111.4	107.9	116.	<b>a</b> 113		9.0	111.2	124.7	100.7	10.3	77.3	1103
1993					110,7										
1st qtr 1993	0.1	-3.7	11.0	96.9	106.1	2.	2 -4		9.0	113.5	8.3 e.o	1.8 2.6	10.5 10.3	73.6	117.5 118.0
2nd qtr 1993	1.1	-42	11.5	61.8	107.1			.0	10.6	114.8				74,1	
State day 1992	0.9	-3.3	11.7	85.0	108.1		-1	2	10.3	118.7	3.8	2.7	10.4	77.1	119.6
3rd gtr 1993 4th gtr 1993	4.5	-			11117						3.6		10.0	84.7	
	0.1	-5.4	10.9	97.1	107.3	11,			n.a.	111.8	3.0	1,8	10.7	73.2	115.5
January	-3.9	-2.8	11.0	8.89	106.9	-4.			n.a.	113.0	2.9	2.0	10.5	73.4	118.8
February	4.3	-3.0	11.2	96.0	106.1	0.			n.a.	118.5	4.0	1.7	10.4	75.0	117.5
March		-5.1	11.4	95.0	108.7	2,	1 -3		n.a.	113.8	2.7	1.3	10.3	74.9	119.0
April	1.1	-3.e	11.5	89.1	107.6	-9.			n.a.	114.2	2.4	4.6	10.3	74.9	118.2
May	-3.1	-3.7	11.6	81.0	107.1		-3		n.a.	114.8	3.8	8.0	10.3	72.6	118.0
June	5,3	-3.1 -3.1	11.7	93.9	106.7		-2	.3	n.a.	115.B	4.4	3.6	10.4	77,1	118-2
July	1.6	-3.1	11.7	80.4	107.2			.4	n.a.	117.1	3.6	2.6	10,4	77,4	118.9
August	-0.9		11.6	80.9	108.1		-0	.7	n.a.	118.7	3.4	2.1	10.4	76.9	119.6
September	2,1	-3.5	12.0	83.7	109.0		-1	.7	na.	119.2	3.2	2.2	10.2	a1.2	120.1
October	~1.6	-4.9	120	85.2	1100				n.a.		. 3.8	3.9	10.0	- 85.2	120.1
	2.1	-0.9	12.0	QQ-2	110.7				n.a.	:	4.0		9.9	87.9	
Navember															

All series seasonally adjusted. Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEFA. Retail sales volume: data from national government sources except Japan and italy (value series deflated by OECD using CPI). Refers to total retail sales except France and Italy (major outlets only) and Japan (department stores only). Industrial production data from national government except France and Italy (major outlets only) and Japan (department stores only). Industrial production data from national government sources, includes mining, manufacturing, gas, electricity and water aupply industries except Japan (mining and manufacturing only) and UK (also includes construction industries). Unemployment rate: OECD standardised rate which adjusts as far as possible for the different definitions of unemployment used in official sources. Vacancy rate indicator: relevant vacancy measure divided by total civillan employment, definitions of unemployment used in official sources. US – help-wanted advertising, Japan – new vacancies, Germany and France – all jobs expressed in index form. Derived from OECD series. US – help-wanted advertising, Japan – new vacancies, Germany and France – all jobs expressed in index form. Derived from OECD series. Composite leading indicator: OECD data. Each is a combination of series, cyclical fluctuations in which usually precede cyclical fluctuations in general economic activity.

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Bancaria

### INTERNATIONAL COMPANIES AND FINANCE

### Bid battle for mining deposit in **Argentina**

By Bernard Simon in Toronto and Nikki Tait in Sydney

Two former allies in the international mining Industry, both with links to Germany's Metallgesellschaft. have emerged as rivals in a hotlycontested bid for a rich coppergold deposit in Argentina. MIM Holdings of Australia

signed an agreement in princlple last weekend to participate in the development of the Bajo de la Alnmbrera project, aloogside International Musto Explorations, a small Vanconver-based group.

The Anstralian company said that negotiations towards a final agreement were "ongo ing". It plans to pay US\$130m for a 50 per cent stake in the venture and would be the operator of the project. The deal is due to close around

MIM's announcement come on the heels of a C\$332m (US\$251m) hostile bid by Toronto-based Metall Mining for all Musto's outstanding shares. Metall's offer is conditional, however, on Musto not signing a legally-binding joint venture agreement, or other arrangement to dispose of any substantial part of its 100 per cent interest in Alumhrera.

Metallgesellschaft (MG), MIM and Metall were the pillars of what was designed in the mid-1980s to be a powerful mining alliance. The three companies forged a close relationship, including crossshareholdings, board director-ships and joint ventures.

However, as the rivalry for cootrol of Alumbrera shows, they bave begun to move apart. Mctall, which is 50,1 per cent owned by MG, recently sold its minority stake in MIM, and Mr Klaus Zeitler, Metail's chief executive officer, left the Australian compa-ny's board. MG is expected to dispose of its Metali shares as part of its financial restructuring. MIM retains a 3.5 per cent interest in MG.

Metall said thet it would formally launch its tender offer this week. It maintains that a decision on the project should ers, not its management.

### Avalanche of paper threatens investment in India

A flood of money has exposed faults in the antiquated stock settlement system, reports Stefan Wagstyl

he recent rush of for-eign portfolio Invest-mant into India is threatening to overwhelm the country's primitive stock settlement system.

The investments, more than \$1bn, are generating so much paperwork that the Bombay-based foreign banks - which handle the transactions as cus-todians for foreign investors are being huried in an avalanche of transfer forms, share certificates, cheques and revenue stamps.

Hongkong and Shanghai Banking Corporation bas stopped servicing new customers - including clients who have already opened accounts hut not yet used them - and asked existing customers to limit trading volumes. Citi-bank of the US, Hongkong Bank's main competitor, has stopped taking on new business. Standard Chartered Bank, the third in the market, has only a small custody service in India - it says it has no backlog, hut refuses to take on more work than it can handle. The bankers' informal ban

on new clients mean that some

of the India country funds launched in recent weeks will be unable to invest until the backlog of paperwork is cleared - which could take three months, according to

Hongkong Bank officials.

"This is the world's largest paperchase," says Mr GC Dobby, Hongkong Bank's chief executive officer for India. "The three banks are struggling to cope with a tidal wava of paper which threatens to overwhelm us." Some fund managers have postponed planned Indian investments until settlement procedures

Few people in India were prepared for the flood of for-eign funds. The government, which is orchestrating radical economic reforms, opened the stock market to foreign portfo-lio investment only in late 1992 and, since foreign fund man-agement companies had to reg-ister before being permitted to trade, it was not until the middle of last year that the first were ready to invest. Accumnlated foreign portfolio invest-ment soared from under \$50m at the end of June 1993 to more

than \$1bn by the end of the stick revenue stamps to each

The Indian settlement system dates back to the Victorian era. Procedures are designed for the country's millions of small private investors, some of them buying as few as 10 or 100 shares, not institutions wanting to huy 100,000.

transfer deed and send off the papers to specialist registration companies which, despite being required by law to complate the registration of shares in the new owner's name in two months, often take three

Nona of this is unique to **The Indian settlement system dates** back to the Victorian era. It is the

Even under normal conditions, 10 to 20 days elapse between placing an order with a broker and payment/receipt of shares. The investor or his custodian (if he has one), then has to examine the share certificates to see if they tally with the transfer deeds; Standard Chartered officials say 121 items must he individually checked, including dates, signatures and no less than four sets of serial numbers. Over a quarter of transactions contain

Once the mistakes are corrected, the custodians must

world's largest paperchase' India: practices in some other developing countries are simi-

larly cumbersome. What compounds the problem in India is the country's size and the complexity of its stock markat, which has 22 separate exchanges and about 6,500 listed companies. Shares are commonly traded In lots of 10, 50 or 100, a practice geared to the small investor. So a fund manager who wishes to buy 10,000 must purchase thousands of separate lots. The hundles of paper in Hongkong Bank's Bombay offices bear witness to the enormous work-

desks piled with certificates and transfer deeds bound together with string, surrounded by tin boxes containing yet more certificates and To help cape with work, the

bank has rapidly expanded its custody staff from 30 at the end of October to 120 plus another 100 temporary clerks, working in two shifts six days a week. Citibank, with 70 people in custody services and Standard Chartered with 12 are also expanding. All three are trying to streamline their procedures and to secure more

vault space. Foreign fund managers have generally avoided Indian banks cause they lack experience in international custody work and often do not have the capital to meet minimum, internationally acceptable standards for custody work. However, the State Bank of India, the country's largest commercial bank which does meet the capital requirements - is preparing to enter the market

In response to lobbying from the Hongkong Bank, the Indian

finance ministry and the Secuload - scores of clerks work at rities and Exchange Board of India last month approved procedural improvements. These include the introduction of "Jumbo" transfer deeds, which will allow the custodian to use one transfer deed for the whole order instead of one per lot of shares; "Jumbo" share certificates, for lots of 1,000 shares or more; and the payment of

> owever, it could take months before these procedures are accepted by the whole market, Including private investors, brokers and registrars as well as custodians. Eventually, the system will be replaced by computerised scripless trading and settlement. But this is unlikely to be introduced in India for at least two years and will at first be limited to lead-

stamp duty by cheques instead

of revenue stamps.

Even though the paperchase should steadily become less frustrating, it will remain part of the price paid for doing busi-ness in India for a long time to

### Rustenburg **Platinum** advances in half-year

By Matthew Curtin

Platinum Rustenburg (Rusplat), the world's largest producer of platinum group metals, reported a 9.5 per cent advance in pre-tax profit to R184.7m (US\$54m) in the half year to December 31 against R168.7m a year ago.
The flagship of the Johannes-

group's platinum division staved off sluggish metal prices by increasing platinum output by more than 3 per cent and cutting costs, with some help from the rand's loss in value against the US dollar. However, the interim dividend is held at 62.5 cents a share, Mr Barry Davison, managing director, said the improvement in the period was off a low base and Rusplat would no more than match 1992-1993 distributable profit of

burg Consolidated Investment

R281.4m in the current year. Mr Davison said the small ecovery in interim platinum and palladium prices to \$379 and \$129 an ounce from an average of \$365 and \$103 in 1992-1993 contrasted with the slide in rhodium and nickel prices. In the seme periods, they averaged \$929 an ounce and \$2.19 a pound, against

\$1,807 and \$2.84 respectively. He said the balance of supply and demand in the platinum market would not justify any significant improvement in prices In 1994 without solid economic recovery in Europe and Japan where demand for platinum-based catalytic converters was affected by falling car sales.

Interim net sales improved to RL37bn from R1.34bn with cost of sales higher at R1.07bn compared with R1.05bn. A rise in total on-mine costs as output rose was mostly offset by lower refining costs associated with an increase in material being toll-refined on behalf of Rusplat's sister platinum mining companies.

SOUL OF STREET

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Distributable profit stood at R133m against R110.1m after a gain in operating profit to R314.6m from R310.8m. Lebowa Platinum turned in pre-tax

#### **NEWS DIGEST**

### **India** to part privatise state airlines

Air India, India's state-owned international airline, and Indian Airlines, the stateowned domestic carrier, are to be transformed from public institutions into limited liability companies as a first step towards their partial privatisation, writes Stefan Wagstyl in New Delhi.

The government has formally approved the reorganisation plans, which form part of its economic reforms and include measures to promote greater commercial efficiency in state-owned enterprises. Air India and indian Airlines

will now be free to raise funds in the capital markets and sell equity to private investors, though the government will retain at least 51 per cent

have yet to be determined. Legislation agreed at the kend also gives formal recognition to private airlines which have been operating in India for more than a year. They will now be permitted to

#### HK newspaper publisher up 1.8%

South China Morning Post Holdings, the publisher of Hong Kong's leading English language newspaper, yesterday reported a L8 per cent rise in net profits to HK\$258.36m (US\$33.45m) for the six months to December 31. The dividend is being maintained et 6 cents, writes Louise Lucas in Hong

The results, the first to be reported since Malaysian mil-lionaire Mr Robert Kuok paid US\$349m to Mr Rupert Murdoch for control of the Post, show earnings per share have risen to 17.22 HK cents from 16.92 cents a year ago.

Last month, the group sold conditions of share issues guage newspaper Wah Kiu Yat A\$275.1m a year ago.

Po, two years after buying it, for HK\$20m. It retains a 19.8 per cent "strategic interest". The Post's impressive mar-gins are likely to come under

> new English language newspa-per for more than a decade. Spawned by Oriental Press, the most profitable Chinese language publisher in Hong Kong, the Eastern Express has already hired a number of for-mer Post editorial staff and undercut advertising rates.

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the Eastern Express, the first

#### Simsmetal sharply ahead at halfway

Simsmetal, the Australian scrap metal and recycling group which was relisted in 1991 and has been actively expanding into North America, yesterday reported first-half profits of A\$23.5m (US\$16.6m) after tax, up sharply from the A\$7.33m seen in the same period of 1992-1993, writes Nikki Tait Revenues for the six months to end-December roce to A\$363.2m from

Simsmetal said that strong ferrous scrap prices, higher volumes and the weakness of the Australian dollar against the US currency helped produce the improved figures. It added that it is still negotiating to acquire interests in related husinesses in both the US and the UK.

#### Burns Philp in stake disposal

Burns Philp, the Australian food and hardware company which has been shedding noncore assets, yesterday announced that it had sold its 50 per cent interest in Five Star Shipping, which provides egency services for the Chinese national shipping line in Australia, to China Ocean Shipping Company, its joint ven-ture partner, writes Nikki Tait. The sale, for an undisclosed sum, gives Cosco a 100 per cent interest in the busines Burns said that the sale, along with other recent dispos-

current financial year.

als had brought in cash of per cent to Bts.70bn. Assets base.

### **Bangkok Bank climbs** on higher fee income

By Victor Mallet in Bangkok

Bangkok Bank, Thailand's largest hank, yesterday announced a 31.9 per cent rise in net profit to Bt13.90bn (\$546m) last year from Bt10.54bn in 1992.

Pre-tax profit increased 31.7 per cent to Bt21.35bn from Bt16.21bn, while assets rose 17 per cent to Bt782.87bn from Bt666.01hn.

Thalland's commercial banks hava all profited from wide spreads between lending and deposit rates, but Bangkok Bank executives yesterday attributed much of last year's improvement to higher fee income from value-added ser-

Siam Commercial Bank, meanwhile, said its 1993 net profit rose 16 per cent to Bt4.85bn from Bt4.18bn in 1992.

rose 18 per cent to Bt325.08bn. Some stockbrokers said the fourth-quarter results of the two banks were slightly below expectations. Thai Farmers Bank last week announced that its 1993 net profits had risen 52 per cent to Bt7.94bn, although the bank later disclosed that Btl.5bn of that came from the sale of shares in finance and securities companies; excluding share sales,

per cent. Bangkok Bank's management was described by one stockbroker yesterday as "a little bit directionless" following the departure last month of Mr Vichit Suraphongchai, the

TFB net profit was up only 23

bank's president. Bangkok Bank is planning to issue \$400m to \$500m of convertible, 10-year Eurobonds, the largest such issue to date hy a Thai company, in order to strengthen its capital

Rustenburg Platinum

Rustenburg Platinum Holdings Limited Reg. No. 05/22452/06 Lebowa Platinum

Mines Limited Reg. No. 63/06144/06 Potgietersrust Platinums

Limited Reg. No. 01/08353/06 (All companies incorporated in the Republic of South Africa)

Highlights from the Interim Reports for the six months ended 31 December 1993 (Unaudited)

Gross sales revenue	1,446.2	1,413.0
Profit before taxation	184.7	168.7
Distributable profit for period	133.0	110.1
Ordinary dividends	78.3	78.3
Capital expenditure	26L7	176.9
Earnings per share (cents)	106.1	87.9
Dividends per ahare (cents)	62.5	62.5

Lebowa Platinum	1993 Rm	1992 Rm
Gross sales revenue	66.2	68.1
Profit/(Loss) before taxation	1.7	(9.4)
Profit/(Loss) after taxation	1.7	(9.4)
Capital expenditure	0.2	7.0
Loss per ahare (cants)	1.4	(7.8)

otgietersrust Platinums	1993 Rm	
Gross salea revenue	70.8	
Profit before taxation	25.7	
Distributable profit for period	23.3	
Capital expenditure	45.6	
Earnings per share (cents)	19.4	
Dividends per ahare (cents)	10.0	

Costs were capitalised up to the end of September 1993. The income statement therefore reflects operating results for the three mooths to 31 December 1993.

Interim dividends of 62.5 cents and 10.0 cents have been declared payable, by Rustenburg Platinum Holdings Limited and Potgieters rust Platinums Limited respectively, to shareholder registered at the close of business on 25 February 1994. Date of payment of dividend warrants will be 23 March 1994. (Currency conversion date 14 March 1994.)

The full text of the Interim Reports will be posted to shareholders and copies may be obtained from the London Secretaries, Johannesburg Consolidated Investment Company (London), Limited, 6 St James's Place, London SWIA 1NP.

### End of Month S.G. Warburg Warrant Valuations

		as at 31st ]	аппагу, 1	994		
Single Stocks	TYPE	CURRENCY	5POT	STRIKE	PRICE	EXPIR
Hysan Development	Cali	HKD	28.5	17.00	12.30	6th Sept 95
Saipem	Capped Call	ITL	3185	4246	336	30th Mar 95
Sip	Call	ITL	4354	3832	1296	14th Jan 96
Stet	Call	ΠL	4723	4725	1012	14th Sep 95
Baskets						_
European Airlines	Call	·£	446	320	14.18	3rd Feb 95
UK Banks	Call	£	117	114.75	1.41	1st June 9.
European Multi-Media	a Call	£ £	2311	2046.33	4.26	28th Sep 9:
UK Pharmaceuticals	Call	£	102	98.05	1.21	26th Jan 9.
UK Water Companies	Call	£	110	104.75	1.43	5th May 95
European Steels	Call	DM	3424	2550	102	12th Jan 9:
Indo-China	Cali	USD	1.00	1.00	0.25	8th Dec 9:
Indices						
FTSE Mid-250 Index	Call	£	4084	2900	12.02	18th Mar 94
FTSE Mid-250 Index	Call	£ £	4084	3200	9.05	18th Mar 94
FTSE Mid-250 Index	Call	£	4084	2900	12.08	17th Mar 9:
FTSE Mid-250 Ladex	Call	£	4084	3470	7.22	17th Mar 9.
FTSE Mid-250 Index	Call	£ £	4084	3670	5.79	17th Mar 9:
FTSE Mid-250 Index	Call	£	4084	3900	4.27	17th Mar 9:
FTSE Mid-250 Index	Call	£	4084	3 <b>94</b> 5	5.49	17th Jan 90
FTSE Mid-250 Index	Put	£	4084	2900	0.05	18th Mar 94
FTSE Mid-250 Index	Put	£	4084	2600	0.05	18th Mar 94
FTSE Mid-250 Index	Put	£	4084	2900	0.05	17th Mar 9:
FTSE Mid-250 Index	Put	£	4084	3470	0.78	17th Mar 9.
FTSE Mid-250 Index	Put	£	4084	3270	0.41	17th Mar 95
FTSE Mid-250 Index	Put	£	4084	3900	1.80	17th Mar 9:
Relative Performa	ınce					
Volvo/OMX	Call	SEK	13%	-10%	391	23rd Fcb 9:
Volvo/OMX	Call	SEK	13%	+/-0%	330	23rd Feb 9.
Volvo/OMX	Call	SEK	13%	+10%	278	23rd Fcb 9

S.G.WARBURG

S.G.WARBURG GLOBAL **EQUITY DERIVATIVES** 



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Triple-A

derivatives

vehicle for

Lehman Brotbers has set up a

triple A-rated derivatives unit

with an innovative structure

designed to allay concerns

about such vehicles and

reduce the cost to the parent.

far established separately capl-

talised units for trading deriv-

ative products, ln order to

offer credit-sensitive clients a

Half a dozen banks have so

Lehman

By Tracy Corrigan

By Antonia Sharpe In London and Frank McGurty

German government bonds and futures built on last Friday's gains yesterday as news of a further delay in the publication of the M3 data for December prompted buyers to move back into the market. The March bund future on Liffe traded at 100.53 in moderate volume in the late afternoon, up 0.16 points on the

The Bundeshank said that the data would not be ready until later this week due to technical difficulties caused by changes in their compilation. Mr Klaus Baader, senior

international economist at Lehman Brothers in London, said that the delay had lessened the impact of a poor December figure and was encouraging the market to focus on the M3 data for January, which is expected to show an improvement.

The delay in the December number also prompted market participants to cast their bets on whether the Bundesbank would cut interest rates at its fortnightly council meeting on Thursday.

Dealers said that last week's favourable inflation data and the likelihood of weak indus-trial production data for the fourth quarter had raised bopes that the Bundesbank would cut rates by between a 4 and 14 point.

Some dealers said they believed that there was a 50 per cent to 70 per cent chance of a cut on Thursday. However, some economists said that the Bundesbank would be reluctant to cut rates during the current round of wage talks in

**UK government** bonds rose by up to % point at the long end as the release of a lower than expected M0 money supply figure for January revived bopes of an early cut in UK interest rates.

"The soft M0 number showed that the economy is moving ahead rather than flying ahead," said Mr Kit Juckes at

#### GOVERNMENT BONDS

S. G. Warburg Securities. He added that the recent media reports highlighting the competition in food prices gave fur-ther support to the favourable outlook for inflation.

The market also appeared to be more comfortable now that most of the unwanted supply from last week's gilts anction had found a home. Mr Juckes sald. The March long gilt casts for the overall size of the future on Liffe traded at 119% fiscal stimulus range from in the late afternoon, up is on

Italian government honds and futures beld their ground as the market awaited the results of 10 and 30-year bond auctions which were released just after the market closed. The auction results showed net yields easing on both issues. The March Liffe contract rose 0.33 on the day to 118.75.

Japanese government bonds and futures recovered their poise in London trading after tumbling in Tokyo in reaction to the surge in the Japanese stock market.

Expectations that the long-awaited fiscal stimulus package would be announced this week had also contributed to the fall in Tokyo. Market fore-

Y14,000bn to Y16,000bn.

The yield on the benchmark No 157 JGB rose by 10 basis points to 3.55 per cent at the close in Tokyo but fell back to 3.53 per cent in London. The March futures contract went as low as 112.74 in Tokyo before closing at 113.25, down 0.65 from Friday's closing level. However, it clawed back to 113.43 in London.

Mr Adam Chester, international bond strategist at Yamaichi International in London. said he believed that the yield on the No 157 would not hreach 3.6 per cent since the market was now looking

cheap.

The prospect of a ½ point cut in the discount rate at the beginning of March could help the yield to go back below 3 per cent, he added.

US Treasury bond prices held steady yesterday morning not over-stay accommodation as traders digested blunt comments by the Federal Reserve Board chairman about the

risks of inflation. By midday, the benchmark 30-year government bond was higher at 100 with the yield slipping to 6.206 per cent. At the short end of the yield curve, the two-year note edged & lower to 99%, to yield 4.115 per cent.

The market reacted with equanimity to yesterday's testimony hy Mr Alan Greenspan, the Fed chairman, before the joint economic committee to Congress.

In discussing the US economic outlook, Mr Greenspan stressed the difficulty facing the central bank in detecting latent inflationary pressures in time to contain them. Nevertheless, he emphasised

and reaffirmed his view that maintaining the confidence of the financial markets was crucial to lowering inflationary expectations.

The vigilant tone ol his remarks brought modest improvement to the long end of the maturity range, which is most sensitive to the signs of higher inflation.

With traders pre-occupied by Mr Greenspan, the market showed little reaction when the Purchasing Management Association of Chicago said its January index of economic activity fell to an adjusted 59.6, from a revised 62.2 last month.

The regional slowdown may prove to be a preview of the trend indicated in the national purchasing managers' survey, which is due to be published today.

triple-A rated counterparty. Unlike extsting derivatives units, trades executed to hedge derivatives exposure will he contained within the Lehman ehicle, Lehman Brothers Financial Products (LBFP). Mr Jim Vinci, managing

director in charge of LBFP, said it seemed "unnatural to separate the hedges from the swap book, so we decided to hring the hedges within the vehicle to make it more sus-tainable".

As a result, the rating agencles are accepting a lower level of collateral.

If the company runs into problems, a contingent manager will continue to run the existing swaps book. In some other structures, such as Salomon Brothers' Swapco, certain predetermined events trigger the termination of contracts.

This technically complex innovation could be replicated by other banks. "It could be tures," said Mr Jeremy Gluck, a senior analyst at Moody's. in 1993. Lehman Brothers

executed a notional \$360bn of business on its global fixed income swaps book, about 38 per cent outside the US. "We think that we will expe-

rience a substantial increase in husiness," sald Mr Vincl. LBPP will initially bave \$200m in capital,

5.98 6.69 6.70

Jen 31 Jen 28 Yr. ago Jen 31 Jen 26 Yr. ago Jen 31 Jen 28 Yr. ago

5.88 6.53 6.58

6.99 8.56 6.78

### Portugal launches Ecu750m global issue

By Conner Middelmann

Portugal yesterday launched the first ever global Ecu bond, which benefited from scarcity of 10-year supply in the Ecu market combined with strong investor appetite for sovereign global debt.

"The issue was oversubscribed - we were sold out even before we issued invitations to co-managers," said one of the lead managers, reporting strong demand from European

and US accounts. The Republic of Portugal issued Ecu750m of global bonds due Fabruary 2004 via joint lead managers Dresdner Bank, Morgan Stanley International and Paribas Capital Markets. The bonds will be priced today at an indicated spread of 28-30 basis points over the 6 per cent

Ecu OAT due 2004. "Given the strong demand for the issue, I suspect that the

110000000

spread will be at the low end of that range," said one trader.
While many participants felt
that the pricing was aggressive, they said it was justified by the scarcity of long-dated supply in Ecu sector. It is also hoped that the issue will breathe new life into tha slowly reviving Ecu bond mar-

INTERNATIONAL **BONDS** 

According to Mr Manuel Pinho, director general at the Portuguese Treasury, favourable market conditions and Portugal'a commitment to a single European currency prompted

It to issue Ecu bonds. investor demand for the issue was further boosted by talk that it could be Portugal's last foray into the international bond market this year.

tugal will not tap the Euro-bond market as heavily this year as it did in 1993, when it issued three international bonds in yen. D-Marks and US dollars totalling the equivalent of \$2.1bn.

in 1994, it can borrow the equivalent of some \$2.2hn on the international market, but according to Mr Pinho, "our main priority now will be developing the domestic market - external borrowing will be marginal". Among other domestic market reforms, Portugal plans to aholisb withholding tax on non-residents

this year. Elsewhere, Rabobank Nederland issued \$100m of the first foreign-exchange range floating-rate note via Samuel Montagu. The one-year notes pay a coupon of three-month Libor plus 50 basis points, but interest accrues only on days when

According to Mr Pinho, Por- the spot D-Mark/dollar exchange rate lies between DM1,6200 and DM1,8800.

The notes work on the same principle as the recent interest rate range floaters, where interest accrues only on days when the Libor fixing falls in a specific interest rate corridor. Other structured desis included \$100m of one-year range floaters for the Council of Enrope via Salomon Brothers and C\$150m of 10-year floored FRNs for Goldman Sachs Gronp.
In the Yankee market, the

Province of Quebec launched \$1bn of 30-year bonds via Merrill Lynch, due to be priced at a spread of 81-83 basis points over the old long bond. • The Republic of Italy expects to issue bonds on foreign markets worth the equiva-lant of \$10-\$12bn this year, according to a Treasury state-

Borrower, US COLLARS	Azocurk III.	Coupen %	Price	Maturity	Fees %	Spread bp	Book runner
Council of Europet	100	(4)	100.00R	Feb.1995	undisci	-	Salomon Brothers Inti.
Pabobank Nederlandt	100	(c)	100.DQR	Feb.1995	0.10R		Samuel Montagu & Co.
Delmier-Benz Nth.America(c)	60	ZArD	99.00	Feb. 1995	0.207		JP Morgan Securities
D-MARKS Deutsche Finance(Neths)(d)	500	5.75	100.23	Feb.2004	2.50		Deutsche Bank
RENCH PRANCS Compagnia Bencaire(e) Soc. Gen. Acceptance(f)	20n 400	6.50	101.50Fl	Dec.2004 Feb.2002	0.375R	+60 (5!\%-04)	CCF Societé Générale
SANADIAN DOLLARS Soldmen Seche Group:	150	(g)	99.80R	Feb.2004	0.375R		Goldman Sachs Intl.
OUR DERS Rebobenk Mediatand BNS Group	500 500	6.875 5.50	100.25R 100.05R	Mar.2004 Mar.1999	0.25R 0.30R		Rabobank Nederland SNS Bank Nederland
CUS Republic of Portugal	750	60	(N)R	Feb.2004	D.35R	(h) (896-04)	Dresdner/M.Stanley/Panbar
COUNTRALIAN DOLLARS	100	5.75	100.90	Mar. 1997	1.50		Hambros Benk

Final terms and non-callable unless stated. The yield spread (over relevant government bond) at tendes is supplied by the lead manager. \$Floating rate note, Rt fixed re-offer price; fees are shown at the re-offer level, a) interest only accrues on days 3-mit Libor falls within the following ranges: 1st 6 mits 0-4%, 2nd 6 mits 0-4%6. b) interest only accrues on days DM/6 FX rate is ≥1,62 and \$1.88. c) Redemption proceeds: 100% + 1.254 x LIPM Emerging Mitcs Bond index - 231; mit 90%, d) issue launched 41/94 was increased to DM1.5n. a) Fungible with outstanding FFF2In. Plus 82 days accrued, f) Particle 6/295-18/1/02 at 92% x SBF-120 index closing/1,571. Putsible 1/2/94-18/1/02 at 90%. Redemption proceeds: 92% x SBF final/1,571, min 100%, g) Coupon: 3-mit BA's flat; min 5%. h) Priced today at 28-30bp over French OATs.

1,52 1,38 1,32 2,48 1,45

Issues in 1994 would be in ket requirements and investhe major international curren-cles and would be fixed or said. In 1993, the Treasury the major international currenfloating rate, according to mar- returned to non-domestic mar-

Day's change %

+0.02

+0.12 +0.34 +0.21 +0.15

129.21

161,96 169,23 227,10 156,54

FT-ACTUARIES FIXED INTEREST INDICES

Man Jen 31

129.24

161.65

Price Indicas

Up to 5 years (25)

S-15 years (22) Over 16 years (8) tredeemables (6) All stocks (61)

kets after a two-year break and issued some \$12bn of Eurobonds, samurai bonds and dollar-denominated global bonds.

> 5.88 6.43 6.54 6.64

5.65 6.40 6.51 6.62

8,50 6,10 8,44 8,85

5,87 6,50 6,53

NCHMARK	D PRICES												-
	GOVERNM	ENT BON	DS			Italy							
	Coupon Date	Price	Day's change Yie	Week d ago	Month		MAL ITALIA			P) FUTURE	2		
rolla	8.500 08/04	122.0700	+0,330 B.1	4 6.30	6.84		Open	Sett price	Change	High	Low	Est, vol	Open int.
lum ada_"	7.250 04/04 7.500 12/03	108,2000 -	+0.030 6.5 -0.270 6.3	6.34	6.34 a.62	Mar	118.50	118.60	+0.30	119.08	118,47 119.01	43486	84951 5581
erk e etan	7,000 12/04 8.000 05/96	110.8500	+0.100 8.0 - 5.1	0 5.13	4.99		.,,,,,,,			110010			
DAT Y	8,250 02/04 8,000 09/03	102,1600 +	0.210 5.6 0.280 5.7	0 5.73	5.63 5.54		OOVT. ac			OPTIONS	LIFFE) Und		ha of 100%
No 119	6,500 01/04 4,500 06/99		0.110 - 28		8.51	Strike		CYL	Jul		Mar	PUTS -	Jun
lo:167	4,500 06/03 5,750 01/04	107.5910 +	0.220 3.43	3 3.29	3.04	11850		.01 ". 76	2.49		0.71		1.96 2.20
	10.600 10/03 8.750 01/98	118,1500 +	0.400 7.70 +2/32 5.60	B 7.86	6.05 6.61	11850	0.	52	1.99		1.22	100	2.46
	8.750 11/04 9.000 10/08	104-06 +	12/32 6.15	5 6.09	6.10	Cat. wor. som	ii, Cplis 1794	Pues 69/1. I	Terrous day	a obeu ««"	C385 40808	PUS 53803	
ry '	5.750 08/03	100-28	-4/32 5.6	3 5.87	6.39 5.87								
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3, UK in 32nds, (	others in decimal		88	DUTCHE MANS		Mer	Open 106.77	Setz price 107.15	Change +0.38	High 107.24	Low 106.76	Est. vol. 38.583	Open Int. 91.805
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at intervention	34 Two year		112			Mar	Open 118-25	Sett price 119-07	+G-13	High 119-13	118-23	Est. voi 63138	Open Int. 108509
FUTURI	S AND OF	PTIONS				Jun	118-15	118-12	+0-13	118-15	118-15	100	713
:e						III LONG	CALT FUTUR	ES OPTIO	NS (LIFFE)	\$50,000 B	100 of 100	%	
	H BOND FUTURI					Strike Price		Ver GAL	1.5		Mer	PUTS -	Jun
Open 130.52	Sett price Chan 130.68 +0.1	-	130.50	Est. vol. 120,272	Open Int. 148,540	119	0	-65	1-37		0-41		1-63
130.10	130.22 +0.1	18 130.24	130.10 129.28	127 62	12,407	120 121		-27 -11	1-10 0-53		1-13		7-36 3-15
129.28 TERM FREN	129,42 +0.1 CH BOND OPTK		(53.50			Est. vol. lob	ni, Cuins 6992	Puls 2929, I	Previous day	's open Int.,	Calls 194466	6 Puts 7385	,
	CALLS -			PUTS —	<u></u>								
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	N BUND FUTUR		Low		Open int.		ASURY BO	ND FUTUR	ES (CBT)	\$100,000 3	2nds of 100	0%	
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UTURES OF	TIONS (LIFFE) D	M250,000 pok		04 174		Sep	115-07	115-00	-0-05	115-08	115-07	7,122	33,340
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						Mar	Open 113.20	Close	Change	High 113,50	Low 113.20	2399	Open Int.
TOWAL METERS		100%		Par		Jun	112.21	on APT. AS C	lace between	112.37	112.21	105	Ö
BL)(LIFFE). DMS	50,000 100ths of	nce High	Low		Open int. 8584	ALTE WIT						7.	
Open Open	Sett price Chain		103.03	618	0304						_	η.	
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GL)(LIFFE)* DM25 Open 103.05	50,000 100ths of Sett price Chan 103.13 +0.0	09 103.17 1993/	/94		Y	And Avent	196: or3±4	VG4		Notes d		=	_ 1993/94 Nob. Low
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6 Up to.5 years (2) 7 Over 5 years (11) 8 All stocks (13)	191.4 192.3 191.3	33	+0.10	i	191,40 182,12 181,11	0.80	0.57 0.51	Up to 5 yr Over 5 yr	,	2.23	2.24 2.93	3.69	. 1,36 2.75	1.37 2.76	1.29 3.50	
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9 Debs & Loans (86)	157,7	72	+0.2	1	157.48	2.72	0.58		7,36	7.4		2.88 7.49	7.53 9.69	_		9,90
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**Canadians** 

buy part of

drinks arm

Rutland Trust, the financial

and husiness services group, yesterday sold part of Ben Shaw's, the Yorkshire soft

drinks manufacturer, to Cott

Corporation of Canada, the

rapidly expanding North

American soft drinks com-

Last week Cott entered the

European market through a

five-year agreement with Cad-

bury Schweppes under which

Rutland

By David Blackwell

### Pioneering package from Reuters

results.

they assumed a tight linkage

between management perfor-

mance and share price. This

was fallacions, because other factors could be influen-

tial, and there could be time-

lags hetween management ections and their impact on

He said: "Shareholders can,

on occasion, feel that manag-ars have heen excessively

rewarded hy share option

schemes. Managers, on the

other hand, can view optinn

schemes as a hit of a lottery -

and unfair as well in that back-

ground conditions can vary

do very well out of a strong stock market, even though

their own company's results -

and share price performance -may have been relatively poor.

Conversely, an excellent set of

company results may produce

little or no stock option bene-

fits if the stock market has

fallen significantly during the

ing management performance

hy other criteria - such as

Reuters considered measur-

'In particular, managers can

uncontrollahly...

option period."

By Andrew Bolger

Reuters, the international financial information and news group, is pioneering a form of executive remuneration which links rewards of senior executives directly to the group's future returns to shareholders. The scheme is being studied

by investment institutions and other FT-SE 100 companies, which must decide soon how to replace the executive shore option schemes which many companies adopted 10 years ago following changes in UK

institutions have made it clear they will support only are performance-related, but there is still widespread debate over which indicators hest reflect executive achievement. Reuters has decided that instead of conventional share options, it will offer senior executives a long-term incentive scheme, in addition to their base salary and annual

The scheme yields benefits

annual salary if Reuters' longer-term performance is rated good or outstanding, but nothing if it is inadequate. Performance is measured by comparing the cash return to a shareholder, including dividends, from investing in Reuters with that from other companies in the FT-SE 100, over three to five years.

Exacutives are awarded restricted shares at the beginning of the performance period, which are released at the end of five years, subject to performanca criteria. No hares are released if Reuters is ranked in the last 25 companies, but all are released if it is in the top 40, with a graduated release between these two

The driving force behind the new approach is Sir Christo-pher Hogg, chairman of Reuters, who is one of the UK's most respected managers and an adviser to the Cadbury committee on corporate gover-

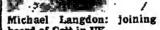
nance. Sir Christopher said the main weakness in current share option schemes was that return on assets, cashflow or profit margins.

The chalrman said: "The trouble is that they all measure past performance only and that only in accounting terms. Furthermore, they are beet measured as different parts of a total approach, since none of them provides a satis-factory total view.

"Rarnings per share comes nearest, but is still limited in what it actually measures and is also open to material variation, both as between companies and from one period to another, hy virtue of different accounting treatments."

Sir Christopher hoped the Reuters scheme - which initially covers 17 executives would contribute to the looming UK debate on executive

Boston Consultancy Group, the strategic management con-sultant which helped to develop the scheme, calculated the return from Reuters would bave been in the top 40 of FT-SE 100 companies in five of



Cadhury bettling plants will produce drinks for a newly-formed Cott subsidiary in

Cott is the leading producer of the private-lahel colas which are making big inroads into the US market. It has grown rapidly hy supplying North American supermarket chains such as Wal-Mart with own-label colas. Profits at the nine-month stage to end-October last year were more than donhled to C\$26.2m (£13.2m) on turnover that also more

than doubled to C\$502m. Mr Gerald Pencer, chief executive of Cott, said that the acquisition marked Cott's move into the UK market and was part of its wider strategy of developing into Europe. The Canadian company is

initially paying £6m for 51 per cent of Ben Shaw's Pootefract canning line operation, which had a turnover of £40m in the December last year. Last August, Rotland paid

25.7m for 84 per cent of Ben Shaw's, a family-owned firm that ran into trouble through over ambitious expansion. Mr Michael Langdon, chair-

man of Rutland, said Cott had the option to huy a further 31.5 per cent of the Pontefract operation in 12 months time for a minimum of a further £5m and a maximum of £7.5m, depending on 1994 earnings. Rutland would retain 17.5 per

Mr Langdon, who is also chairman of Ben Shaw's and will be joining the board of Cott in the UK, said the company had rationalised its can-ning operations and aggressively pursued sales to the hig

### One investor buys rump of Trafalgar rights SBC said that the auction non-taxpaying investor, and at the 141%p hid price, the yield is

By Maggie Urry

The rump of Trafalgar House's £404m rights issue was bought entirely hy one investor, believed to be a Scottish institution, in an auction arranged by the underwriters yesterday. The 1 for 3 rights issue of convertible preference shares, offered at 100p, was taken up hy 91.5 per cent of sharehold

That left 30.2m shares for which the underwriters had to find subscribers. The proceeds from selling these shares goes to shareholders who did not take up their rights.

The attraction to the buyer was said to be the vield on the shares. They offer a 6 per cent net rate of interest, but to a

By Peggy Hollinger

ing in the next few weeks.

Richmond Oil & Gas, the natural resources company which has lost or sold virtually all of

its original assets over the past two years, yes-

terday offered shareholders a glimmer of hope

by suggesting that its shares might resume trad-

Long-cuffering investors, who have watched the share price fall from a peak of 173p to

September's suspension price of 41/2p, were told

at the annual meeting that Richmond was in

Richmond is understood to be in talks with its

joint venture partner, Northstar Energy, a Pana-

manian company owned by Annum Interna-

tional, a Luxembourg vehicle for Lithuanian

and US interests. Northstar last year bought 85

per cent of Richmond's interest in a Russian

joint venture to enhance production in a

Siberian oil field. It is understood that this inter-

est, along with some other properties, may be

negotiations which could lead to a relisting

ing" offers, was 140.316p.

them at 4.30pm yesterday. The winning hid came from one institution which put in an "all or nothing" hid at 141%p. Another institution was a close second with a bld for the lot at

Instead of taking the usual route of placing the shares, Swiss Bank Corporation and

Robert Fleming auctioned

The price compares with a closing price of 139%p to 140%p for the convertibles. Trafalgar House shares rose 5p to 109p. Although there was a higher bid for a smaller amount, at 141%p, the average of bids, excluding the two "all or noth-

Glimmer of hope over

Richmond Oil relisting

had produced a better price for shareholders than the usual placing method. The auctioo was brought to the UK equity market last year when a number of companies offered enhanced scrip dividends with a cash alternative provided through selling unwanted

However, the use of the auction in a rights issue has ruffled some feathers. One institutional investor which did not bld in the auction said yesterday, "usually if you underwrite an issue you expect to get a chance at the rump". Brokers involved played down suggestions of a row, saying everyone's first concern was to get the best price for shareholders

Northstar is also understood to be seeking

board representation. Richmond has just four directors, three of whom are non-executive, fol-

lowing the resignations last month of its chairman and managing director. Discussions with

Northstar are expected to be concluded within

Richmond also unveiled a sharp jump in interim losses from £386,000 to £963,000 for the

six months to September 30. Turnover fell from

The company also stated that it had agreed a revised price for the sale of its coalbed methane

properties, which have been the subject of protracted disputes. Richmond had received

\$4.5m (£3m), instead of £6.2m, in return for enhanced repurchase options. There is the possi-

bility of up to a further \$1.1m, depending on the

lished last month, that the company's commer-cial future depended on receiving a minimum

The directors stated in the 1993 results, pub-

### Interest income helps ML halve loss

helped ML Laboratories, the pharmaceutical research company which recently won UK approval for its kidney drug lcodextrin, to halve pre-tax losses from £887,000 to £453,000 in the year to September 30. Interest earnings on its

£13.6m cash balances, the prod-uct of a £15.8m rights Issue in 1992, pushed investment income up from £420,000 to £1.3m. loterest payable fell to £85,000 (£118,000).

The group sald yesterday that it was at an advanced an income for the first time

Mr Max Pearce, chief executive of Haynes

Publishing Group, said that the company's profits for the six months to November 30

marked the hear-completion of the turn

around in its fortunes following a difficult

Pre-tax profits of the publisher of car

and motorcycle maintenance manuals

advanced 40 per cent from £1.51m to

£2.11m pre-tax on turnover up 12 per cent

at £12.4m. against £11.1m. Earnings per

share rose from a restated 5.9p to 8.1p and

the directors declared an interim dividend

of 4p (2.3p restated for November's 1-for-2

By Gerard Baker

renal dlalysis drug which was approved in January. Mr Stuart Sim, finance director, said that in the event the negotiations failed, ML was running lts own parallel distribution units in the UK. ML was pre-

ML, which has not made an annual profit since its 1987 flotation. Is expected to receive

arrangements with other com-

rest of Europe and expects licensing hy the middle of the year. Mr Sim said the group would then seek licences in the US and Japan.

ML estimates that there are about 500,000 dialysis patients worldwide, and that the mar-ket would grow by a compound annual rate of 9 per cent. In the past Mr Sim has estimated the market for lcodextrin which makes it possible for patients to go longer between fluid changes and has fewer

ML said it planned to apply for approval of its respiratory drug this year, and expected approval in 1995. However, dis-cussinns were already under way on a commercial distribution agreement and it was possible that an advance payment might be made as part of an

ML's sales, the result of consultancy work, rose from £604,000 to £823,000. Losses per share fell from 3.5p to 0.3p. There is no dividend.

ML spent about £2.2m on

#### stage in negotiations with this year from sales of the is about £487m a year. By Peggy Hollinger drug. It has applied for international companies over marketing and distributing the approval of Icodextrin in the A sharp rise in interest income

pared to "go It alone" if it could not reach satisfactory

side effects than other drugs Haynes Publishing shows 40% rise

> operations. The UK trading companies saw operating profits rise 34 per cent to £1.11m on turnover up just 2 per cent to £6.47m. and continuing retrenchment in lossmaking general publishing activities had helped profitability. In the past three years the company's payroll has fallen by a third

US sales continued to grow and, at £5.94m (£4.77m), now account for nearly balf the company's total. Higher turnover represented both improved trading conditions and continuing gains in market share. US operating profits - at £1.61m

The improved profits performance (£1.23m) – rose 13 per cent in dollar terms derived equally (rom UK and US but were 30 per cent higher when mea-operations. The UK trading companies saw sured in sterling owing to favourable exchange rate movements. Mr Pearce said that the completion in November of a new

advances in the US. The company's cash position also improved sharply. Borrowings were elimi-nated in August, having peaked at £5.2m in December 1990. By November 30 the company had £2.4m on deposit.

Mr John Haynes, chairman, said the company's fortunes were closely linked to new car sales, and the recent upturn in the US and UK would further assist recovery. The shares closed down 8p at 490p.

### sold back to Richmond in return for shares. Restatement cuts Embassy

to £1.25m

Embassy Property Group, the development and construction restated figures for the year to

The outcome is a reduction in the previously reported pretax figure from £1.67m to £1.25m and a drop in earnings per share from 3.03p to 2.3p.

In September last year, when reporting its results, the USM-quoted group announced it was examining ways to refin-ance part of its debt and to raise additional funds. The shares were temporarily suspended pending details of the refinancing.

As part of the negotiations, the company considered it appropriate to have a formal valuation on some of its prop-

The valuation highlighted reduced net realisable values, and the resulting deficit has been incorporated in the 1993 accounts.

different interpretations of the

agreement governing how the

TSMS, the television sales

house which sells sirtime for

Central, Anglia, and Ulster TV,

has opened a joint venture office in London with the Par-

between the two companies.

TSMS venture

### Biotechnology, jute and oil in a jam jar

consideration of \$5.5m.

resolution of the disputes.

the next six weeks.

£1.5m to £34,000.

By David Blackwell

An oil slick in a jam jar was yesterday used to demonstrate plans by Titaghur, the owner move into hiotechnology.

The crowded annual meeting approved the delayed accounts showing that Titaghur had incurred a loss on ordinary activities of £4.3m on turnover of £29m in the year to end-March 1993, taking the accumulated deficit to £61m.

Mr Reg Brealey, chairman, attributed the latest loss to inconsistent supplies of raw jute. He apologised to share-holders at London's Charing Cross Hotel for the delay in presenting the accounts, blaming problems in Calcutta. Accounting there was not computerised, but was all done by hand, he explained.

Since last March the group has made two acquisitions -West Midlands Surfacing, a road maintenance company,

Scottish estate to be used for

eve.

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youth training.
Mr Joseph Lowe, bend of the new Titaghur Environmental

planning two areas of development in blotechnology. The first involves organic material that soaks up oil but rejects water. It will be put into jute hags and held in place over oil and other spillages by inte booms. The absorbed polintant can then be

disposed of safely. The second involves the commercial production of spirulina platensis, a hlue-green algae which has existed for 31/2 bn years and contains three

times the protein in soya. The algae, which in its dried form smells like seaweed and sells at £186 a kilo, can be grown in open ponds, but Titaghur claims to be the first company to produce it in a closed circuit system, guaranteeing purity.

### Berisford shareholders give go-ahead for Magnet takeover

Shareholders of Berlsford International the former commodity and property group, voted in favour of the £56m reverse takcover of Magnet, the kitchen and joinery manucial meeting yesterday.

The meeting also approved the increase in share capital necessary for the 1-for-2 rights issue at 120p which is financing the purchase.

Mr John Sclater, chairman.

growth strategy". He said it was "the best news" he had heen able to announce since becoming chairman in 1990 and

was the "first step in huilding

a successful conglomerate". One shareholder suggested the rights price was at too small a discount to the 128p suspension price. Mr Sclater said that when the shares resumed trading - this morning - he had "a suspicion you

may have a nice surprise". Bro-

kers expect the shares to open said the acquisition was "an at a significant premium to the

The same shareholder was concerned that the move represented a diversification from Berisford's old core husiness. Mr Alan Bowkett, chief executive, said he was pleased to say that "no-one on your board has experience of the old core busi-ness". He said Berisford was "a new company going forward in

The EGM was preceded by the AGM, when Mr Sclater said that trading was in line with budget. Ketlon, the automotive components subsidlary had "just received a large inaugu-ral order from Honda".

The recent earthquake in Los Angeles had not injured employees or damaged Berisford's property there. However, disruption to business over the coming months".

BTR said stockholders of

Rexnord Corporation had over-whelmingly approved the

Rexnord and BTR Dunlop

### Europa merger thrown into confusion

The proposed three-way merger between Europa Miner-als, a small UK-quoted mining finance house, and two Australian groups with which it is already closely associated – Burmine and Austmin Gold – was thrown into further confusion yesterday when the Suprame Court of Western Australia granted an injunction preventing the formal February 9, writes Kenneth

Gooding. Mount Edon, another small Australian gold producer which has made a counter offer for Burmine, obtained the injunction by claiming that the proposed £15m offer by Bur-mine for Europa would be in breach of Australian Corporations Law and incapable of being implemented in its pres-act form.

### UK supermarkets. CapCo in £162m

acquisition Capital & Counties, the property company owned by TransAtlantic Holdings, has paid Sun Alliance £162m for part of the Harlequin shopping

centre in Watford. The purchase, which is due to be completed on February 28, will mark the end of a legal dispute between the two com-panies. The dispute centred on

kind in Europe, will seek continental advertisers for TSMS' UK clients and will promote IP's media sales portfolio.

**EFM Small Cos** 

Net asset value per ordinary share of EFM Small Companies

is-based IP sales group, which is wholly owned hy Havas, the French media company. The joint venture, which TSMS said was the first of its

**NEWS DIGEST** 

Trust stood at 104.6p at Decem-

ber 31. That compared with the

issue grice of 100p and the net asset value of 96p on the first dealing date of August 19 1993. After tax revenue for the period July 9 - the trust'e incorporation date - to end December amounted to £211,000

equal to earnings of 0.42p.

Standard Life

Standard Life is cutting interim bonus rates for 1994 on with profits endowment poll-cies and unitised with profits policies. The company said lower interest rates had reduced its expectations of future returns on its invest

Values of longer-term policies maturing this year are slightly higher, due to good investment returns over the life of the policy, but payouts on shorter term policies have en reduced. The value of a 25 year with-

profits endowment maturing this month, taken out by man aged 29, is £63,832, up 0.7 per cent from last year, while a 10-year policy would pay £6,472, down 5.4 per cent.

New London loss

For the six months to Septem ber 30, pre-tax losses of New London, the oil field services concern, fell from \$4.26m to \$1.38m (£920,000), from turnover lower at \$58.4m against

Losses per share were 1.6 cents, compared with 4.7 cents.

Ragian Property For £9.25m Ragian Property Trust has agreed to acquire, through its Ragian Development Management subsidiary, two office bulldings from

Aquis Property, part of Guardian Royal Exchange.

#### stock and intellectual property CHIEFTAIN GROUP has paid £250,000 to administrative rights relating to the aircraft keting and distribution of its aluminium garden furniture range for £162,800 cash to Presreceivers for the assets of R Blackett Charlton, RBC Metal ground support equipment business of Luneburger Draht Introduce your company to Austrian business executives and hankers in a special survey. har Diecastings. Sycamore is warenfabrik Dahms & Com-Testing and Davidson Engineering, together with the retaining the assets of Ash-**FINANCE CENTER LONDON**

**Business** 

could be

the result.

**Austrias Quality Daily** Phone 0043 -1-53170 -310

Holdings. Of shares represented, 14.8m (99.9 per cent) were voted in favour of trans-

CHURCHBURY ESTATES, 2 wholly owned subsidiary of Greycoat, returned profits of £908,000 (losses £5,83m) pre-tax for the half year to end-September. Gross rental income fell to £2.03m (£3.1m). Earnings per share emerged at 6.9p (losses 44.9p). FIRST PHILIPPINE Invest-

asset value 91.8p (62.8p) at October 31 Net revenue for year £56,032 (£119,511) for earnings of 0.11p (0.24p) per share. Single dividend held at 0.2p. GARTMORE AMERICAN Securities: Net asset value 52.8p per share at December 31. Net revenue for nine month period \$866,000 for earnings of 2.34p.

ment Trust: Fully diloted net

Third interim dividend held at BALKIN HOLDINGS has received valid acceptances to LGW offer in respect of 5.57m

**NEWS IN BRIEF** 

shares (98.6 per cent). ML HOLDINGS' subsidiary, School Maschinenbau, has peid DM1.7m cash (£650,000) for the pany of Luneberg, Germany. NOBO GROUP subsidiary. Elite Optics, has exercised its option to acquire the freehold

of the property in Mid Glamor-gan from which it operates.

Consideratioo ls £862,500

acquired Birmingham Stationers, a West Midlands-based legal stationer, for an initial £250,000 with a deferred £100,000 payable over a two year period. SYCAMORE HOLDINGS has sold Ashworth Leisure and the assets associated with the mar-

STAT PLUS Group has

worth's wooden garden furni-WILLIS CORROON Group has acquired Guy Benefits, a Texas-based consulting firm , for a maximum \$720,000 (£480,000) payable in two tranches.

DIVIDENDS ANNOUNCED year payment year 8‡ 0.2 1¥ 4 4.7 1.5 Apr 20 Apr 6 20 0,2 European Assets \_ Apr 29 Apr 29 Apr 1 Mar 14 Haynes Publing 5.333 2.333\*

3.8 Dividends shown pence per share net except where otherwise "Equivalent after allowing for early issue. Third interim; makes 3p t (Dutch cents.)

### **SCUDDER, STEVENS** & CLARK LIMITED

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For further information, please contact Richard Lewy or Graham Nutter

**Enlarged** 

advances

cent, from £3.3m to £3.9m.

Motor World's shares, which

rose sharply after being floated at 210p, yesterday

closed 8p higher at 373p. Group sales grew by 15 per

cent to £39.4m although the

packaging and distribution division's turnover was flat at

The retail division's sales at £29.6m were ahead 21 per

cent, and operating profits rose by 32 per cent to £2.9m. This reflected increased cus-

tomer spend per visit through intensive sales training, a full

contribution from 34 branches

acquired during the previous financial year, and sales from

28 hranches bought during the

Mr Darrell Kershaw, manag-

ing director, said the group

was operating 201 stores hy

the end of October, and was on

target to have 224 hy the end

of the current year, not includ-

ing possible acquisitions. He

looked forward to the coming year with "quiet confidence". Mr Kershaw saw good opportunities for growth of

the group's core business hy

expanding into the south of England and Scotland, as well

as further infilling its network

in the north of England, the

Operating profits in the packaging and division slipped from £1.3m to £1.2m as a result of poor demand from

fast fit retailers, the division's

largest customers, but there

was an increase in orders at

the end of 1993. The group said marketing improvements and cost-savings should bear

Gearing at the year-end

stood at 13 per cent, and is not

expected to rise above 20 per

·Pro forma earnings per

share were 19.7p compared with 16p. A final dividend of

4.7p gives a total for the year

Midlands and Wales.

fruit in fature years.

Motor

World

By Andrew Bolger

However, interest charges of £421,000 (£811,000) pushed the pre-tax figure into losses of £390,000 (£4.06m) for the year to end-September.

Mr John Dashper, chairman, described the ontcome as "encouraging against a background of only marginal improvement in activity lev-

Turnover from continuing operations was £14.6m

### COMPANY NEWS: UK

### Nottingham coming to market with £80m tag

By Paul Cheeseright, Midlands Correspondent

Nottingham Group, which Motor World Group, the car under its NES Arnold trade parts and accessories retailer floated last February, reported pre-tax profits of £3.65m, name claims to be the UK's largest educational supplier, is expected to be valued at over against £2.29m, for the year to £80m when it comes to the October 31. On a pro forma basis profits rose by 17 per

market in the spring.
Goldman Sachs, arranging and underwriting its first UK flotation, and James Capel, the stockbroker, will seek to place and sell through intermediaries shares worth at least

Flotation terms are still under discussion but Nottingham needs £14m to redeem preference shares, issued to 3i and Citicorp Capital Investors Europe, its venture capital backers. Whether they will retain equity is not yet clear. Management, led by Mr David Mansfield, holds about 20 per cent of the equity. How much new capital will be sought from the market depends on whether Nottingham decides to

clear all its deht, currently

about £3m, and on whether it wants funds for expansion.

ket flotation springs out of studies on the way in which a £36.8m management bny-cot from Coats Viyella in 1989 might be refinanced. "There is no pressure from the venture capitalists, but their dividend demands get more painful as time goes on, said Mr MansPROMISE OF THE PROMISE OF THE PROMIS

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Pre-tax profits have been rising steadily, reaching £7.1m on sales of £48.3m in 1992, the last year for which figures are available. Profits for 1993 are

### Tring strengthens board ahead of placing this month

By Michael Skapinker, Leisure Industries Correspondent

Tring International, the budget recording company, yesterday announced plans for its stock market flotation. It said that Mr Joseph Bollom, a director of First Leisure, and Mr Robert Leigh, chairman of Electron House, the electronic components distributor, had joined the board

The flotation will be by way of a placing by UBS, with dealings expected to start on Feb-The pathfinder prospectus,

published yesterday, says that Tring faces legal claims over the rights to some of the music

on its products. It adds, however, that the claims will not have a significant effect on its financial position.

The company says it has paid out only £50,000, including costs, to other companies over disputed music rights since 1990. Last month Tring paid £20,000 to EMI Music to settle two breaches of copyright actions. Among actions still outstanding are claims from music groups PolyGram and

Tring's pathfinder prospec tus says it can be difficult to trace ownership of music rights, particularly of older material. It adds: "Many factors contribute to this problem,

including poorly documented agreements with artists, a multiplicity of recordings of certain old popular hits and the absence of any comprehensive central register of rights." Pre-tax profits for the year to March 31 1993 were £3.3m on turnover of £16.5m. Tring is

forecasting profits for the current year of 65.1m It sells compact discs for £2.99 or £3.99 and cassettes for £1.99 or £2.99 through supermarkets, petrol stations and duty free shops. It also sells

through Virgin and Our Price. Last year, agreement was reached with the Royal Philharmonic Orchestra to make 50

### Slimma flotation will raise less than expected £2.65m

Slimma, the women's clothing and outsize garments manufacturer, said yesterday that its forthcoming flotation would raise a lower than expected total of £2.65m for the company. When the Staffordshire-hased group

announced it was coming to the market last December, it expected to raise about £5m from the placing of 4.54m new shares,
Mr Stephen Thwaite, chief executive, said the discrepancy arose because venture capital investors had decided to sell £1.5m of shares at the

placing price of 120p. Existing directors intended to realise £750,000 from the flotation, he added.

The placing - involving 48.1 per cent of the ordinary share capital - values the company at £11.4m, but leaves the management and Yorkshire Bank Development Capital, Slimma's

venture capital backer, with a majority stake. Nevertheless, the company said the flotation would enable it to increase output and reduce

Mr Thwaite, who led a £3.3m management huy-out from Tootal in 1991, said funds would also be used to redeem preference shares and "continue Slimma's strategy or organic growth". The board had decided to seek a listing -

sponsored and hrokered by Henry Cooke Lums-den - following a "significant increase in profits", he added. In the 53 weeks to October 1, pre-tax profits

eached £1.15m (£545,000) on turnover of £15.2m (£13.5m). Pro-forma earnings per share were 9.5p, put-ting the shares on p/e of 12.6 at the placing

Dealings in the enlarged group are expected to

### Taiwan Trust lifts capital

By Alexander Nicoli

Taiwan Investment Trust, which is to be launched today with Mr Norman Lamont, the former chancellor, as chairman, has increased its capital from a planned £30m to £45m because of interest from institutions.

The trust, which will be the only London-listed vehicle spe-cialising in Taiwan, is to be managed from Hong Kong hy Jupiter Tyndall (Asia).

Julian Seymour, who heads the private office of Lady Thatcher, and Mr Geoffrey Howard-Spink, director of Lowe Howard-Spink. investing in Taiwan's stock

market is problematic for for-eigners because of restrictions placed on the amount to be In addition, the central bank limits the amount of foreign

currency which can flow into the island because it is con-

Among the directors are Mr cerned about appreciation of the local currency.
Though the central bank

recently acted again to limit inflows following a sharp stock market rally at the end of 1993, Jupiter Tyndall had already been authorised by the Taiwan authorities to invest a total of \$200m (£133m).

Of Taiwan's total market capitalisation of \$183hn (£122bn) at mid-January, only about 2 per cent was held by

#### **NEWS DIGEST**

### Restructure cuts losses at Bimec

Bimec industries, the water and waste treatment group, announced yesterday that its disposal and closure programme, initiated in November 1992, was nearing completion.

The statement accompanied news that pre-tax losses for the six months to September 30 had been cut to £1.23m, against \$5.28m last time and £16.4m in the full year to end March; comparisons were restated for

Turnover from continuing operations dipped to £9.3m (£10.3m), for operating losses of £796,000 (£1.26m).

Mr Roy Barber, chairman, emphasised that the group still faced "a long and difficult recovery period during which the continued support of our bankers will be essential". Losses per share were 1.07p. down from 4.73p last time.

Wiggins

Wiggins Group, the property developer, reported reduced prc-tax losses of £84,000, against £359,000, for the six months to September 30.

The period was one of restricted activity, directors said, while negotiations for restructuring were in progress. Accordingly, the loss princlpally reflected costs of keeping

the company operative.
The negotiations led to a capital reorganisation, acquisition of development properties and injection of new capital on October 5.

Turnover amounted to just £12,000 (£1.25m). Losses per share were cut to 0.5p (2.3p).

Birkdale

Difficult trading conditions coupled with "unacceptably" high costs left Birkdale Group £1.47m in the red at the pre-tax level for the six months to end-September. That compared with a deficit

of £494,000. Turnover of continuing activities rose to £10.4m (£8.16m) - the group runs marketing, advertising and public relations agencies. Net operating expenses rose to £6.68m (£4.76m). There was a £62,000 profit on the sale of discontinued business and an exceptional provision of

£150,000, being a loss on a property sale. Losses per share emerged at 4.7p (2.2p). **European Assets Tst** 

Net asset value per share of European Assets Trust, the Amsterdam-based trust which invests in medium-sized companies in continental Europe, rose from Fl 7.07 (257p) to

F1 10.07 (351p) over the year to

December 31. Net income declined to F) 2.75m against Fl 5.48m after an exceptional Fl 1.35m French tax provision. Earnings per share fell to 11 cents (22 cents) and a proposed final dividend of 8 cents makes a total of 16 cents (20 cents).

Heritage

Heritage, the USM-quoted hou-sewears distributor, continued its advance with an increase in pre-tax profits from £53,000 to £115,000 in the six months to

The outcome was struck on turnover up from £5.17m to £6.59m. Earnings per share improved from 0.98p to 2.14p. Directors said, however, that

trading had remained volatile and it was still not considered prudent to pay a dividend.

TR Smaller Cos

Net asset value per share of the TR Smaller Companies Investment Trust stood at 191.5p at November 30 after deducting prior charges at par. That compared with 145.4p a year earlier and with 182.6p at the May year-end.

Available revenue for the

half year to end-November improved to £4.04m (£3.53m), equal to earnings of 2.26p (1.97p). The interim dividend is a same-again 1.5p.

Goodhead

For the half year to November 30. Goodhead Group, the printer and publisher, swung from losses of £3.71m to profits of £303,000 pre-tax.

The figure took in a £36.000 profit (loss £3.45m) on the disposal of discontinued activities and a loss of £43,000 (£309,000) on sales of fixed assets of continuing operations. It also included profits of £137,000 from two companies since disposed of.

Turnover on continuing activities totalled £13.4m (£12.4m). Basic earnings per ahare emerged at 0.4p (losses

Healthcare Hldgs

Healthcare Holdings has completed the sale of two hospitals to General de Sante International for £6.5m cash. Proceeds will be used to repay bank borrowings and other unsecured creditors.

Directors confirmed that the group had entered into nonhinding heads of agreement with a third party with a view to a recommended offer being made for Healthcare. The shares remain suspended.

Martin Currie Euro

Directors of Martin Currie European Investment Trust are considering a placing and offer of conversion shares to increase the size of the trust.

Illingworth Morris Illingworth Morris, part of the private textiles group con-trolled by Mr Alan Lewis, reported an 82 per cent jump in

pre-tax profits from \$437,000 to

£797,000 in the six months to

September 30. Profits on continuing operations rose to £1.13m (£1.01m), while £273,000 (£68,000) related to Jermain & Son which was sold to a fellow group undertaking last August. Turnover grew 5 per cent to £27.1m (£25.8m), of which con-

tinuing operations accounted

for £24.2m (£25.2m). Earnings

per share came out at 1.ip (0.3p). Greenfriar Inv

Greenfriar Investment reported a 24 per cent advance, from 395.4p to 491.8p, in net asset value per share over the 1993

Attributable profit improved to £822,000 (£767,000), equivalent to earnings of 7.13p (6.66p). A recommended final dividend of 4.5p brings the total for the year to 6.65p (6.35p).

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holders who have elected to Redeem their Notes on 29th July, 1994 is 4%% and the Floating Rate Note Interest Amount payable will be U.S. \$208.21 per U.S. \$10,000.

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### Confidence grows in plan for aluminium output cuts

By Kenneth Gooding, Mining Correspondent

There was growing confidence in the aluminium industry yesterday that output cuts of about 1.5m tonnes, represent-ing 10 per cent of global production, were achievable following the unprecedented international trade deal agreed at the weekend between the world's leading aluminium-producing countries.

Two European aluminium producers, Hoogovens of the Netherlands and Norsk Hydro of Norway, yesterday indicated they were prepared to make cuts to bring the market back into balance. in the US, Southwire said it would immediately cut by 10 per cent output at its 170,000-tonnes-a-year Hawesville smelter in Kentucky.

Scepticism about the potential success of the agreement voiced by some analysts was reflected on the London Metal Exchange where the price of aluminium for delivery in three months slipped by \$4.25 a

MARKET REPORT

#### Coffee and cocoa prices in late dive

COFFEE and COCOA futures prices both took a dive at the London Commodity Exchange yesterday afternoon but still were unable to arouse much interest from buyers.

May delivery cocoa ended £11 down at £904 a tonne, while March coffee lost \$7 to \$1,165 a

At the London Metal Exchange ZINC prices tumbled in after-bours "kerh" trading under largely technical liquidation prompted by a move below \$1,010 a tonne for three months metal. The market ended at \$1,002, down \$12 from Friday, but above a chart-support line near \$995. News that an announcement on cutting European zinc producing capacity could be made in February cut little ice with the

tonne to \$1,233.25. However, aluminium prices already had perked up et the prospect of a deal and last week reached the best levels for 6% months. The price has risen about 12 per cent in January to stand 31 per cent above the eight-year lows touched in 1993.

Mr Stewart Spector, who produces the Spector Report on the industry, said be believed producers would make cuts because it was the industry that had pleaded with governments to negotiate to stem the rising tide of aluminium from Russia. They will simply be doing what they should have done before or what the market would force them to do it they do not make more cuts," he said. Mr Spector estimated that e cut to global supply of 1.5m tonnes would bring the market back into balance

within a year. Mr Lawrence Eagles, analyst at the GNI international trade house, also pointed out in his latest metals monthly that the deal would need to hold for only one year for it to make a substantial impact "and two years to place the market in a very healthy state for the rest of the decade". However, if the deal broke down "the market will not see a price revival until the end of the century. Various aspects of the deal, enshrined in a "memorandum

of understanding," agreed by trade delegates from Australia, Canada, the European Union, Norway, Russla and the US. became clearer yesterday. Among the main points are: Russia will cut its output by 300,000 tonnes in the next three months and by further 200,000 tonnes in the following three months. Delegates said the two-tranches approach would enable the Russians to make sure that their initial cuts were being matched by western producers before moving on to

• There is no mention in the memorandum of specific targets for individual western countries because of anti-trust problems. Neither is there a global target mentioned, but the trade delegates agreed at previous meeting that cuts of 1.5m to 2m tonnes were neces-

 Cuts dating back to November last year, after the first contacts between the trade delegates, count towards the global total. Delegates pointed out this would enable Reynolds Metals of the US and Alcan of Canada, which are in the pro-cess of implementing cuts totalling about 250,000 tonnes, to claim they have already made contributions.

• The cuts ehould last no longer than two years.

• It says unilateral trade measures would be inconsistent with the agreement. Delegates suggested that this indicates

the EU will drop its restric-tions on aluminium imports from the Commonwealth of Independent States, firet imposed last August to "safeguard" the European industry, when they end on February 28 and that the US industry would not press claims that the Russians have been dumping the metal in their market. There is nothing specific offered in financial assistance from the west for the Russian industry but the western nations have indicated that they will help the Russians implement their reconstruction plan. Help from the EU will be provided from the TACES (Technical Assistance to the CIS) programme, which is spending about 500,000 Ecus a

 Production cuts will he monitored by the international Primary Aluminium Institute, a London-based data collecting organisation, to which the Russian smelters will now start providing information. Two Russian officials will meet the IPAI secretariat on February 16 and 17 to pave the way for their country's eventual mem-

 There is to be another meeting between the trads delegates in Canada on February 28 to assess whether the scheme is working properly.

### Subsidised salmon puts Scots on the rocks

Efficient sea loch producers cannot compete with cut-price Norwegian supplies

lying conditions were near perfect. A few high cumulus clouda skit-tered across a blue sky, occa-etonally obscuring the sun While stags and hinds grazing on tufts of ground vegetstion protruding above snow-covered high moors glanced incuriously up at the helicopter as we passed over. White mountain hares, almost invisible in their pure white environment, frolicked beneath us. Flocks of sheep dotted the lower hills as they searched for sustenance

among the heather. It would have been all too easy just to sit back and enjoy the view. But this was strictly business. I was flying to western Scotland on my way to took et the Atlantic salmon farming industry; controlled mainly by a small number of blg businesses but which smploys, directly or indirectly,

some 6,000 people.

As the helicopter came into land beside e sea loch on the east coast of the Isle of Skye I saw a bank of eteel cages moored a hundred or so metres from the chore. Each 16msquare cage, I was told, con-tained 14,000 salmon and as I watched some of the ten men who worked at the salmon

By John Madeley In Rome

The Governing Council of the

UN's international Fund for

Agricultural Development ended a three-day meeting last

week by deciding to look for new ways of funding lied's

work because the present

Since 1977, western and oil

exporting countries belonging

to the Organisation of Petro-

leum Exporting Countries have

contributed a certain percent-

age of Ifad funds. These are loaned to projects to help small

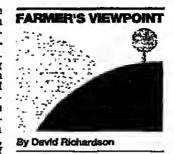
farmers in developing coun-

tries. But the Opec countries

SOFTS

M COCOA LOS (Extorne)

method has broken down.



farm scattered pellets of high protein feed across the water. As each scoopful hit the surface the water boiled briefly as the shiny, hungry fish took as many pellets as possible before they sank towards the bottom. Few if any pellets are wasted, I was assured. Indeed the salmon have an incredible

conversion rate, of feed into meat, which can be better than one to one - a ratio which is, of course, helped by the fact that the fish also ingest water. There could be little doubt that this was an efficient industry conducted among some of the most spectacular scenery in Britain. But it was not happy one. For although the 90 or so Atlantic salmon farmers in Scotiand, operating Salmon Farmers' Organisation

now want to contribute less

Western governments will

because of declining oil prices.

tell a committee that is exam-

ining improved ways of fund-ing Ifad, that they will contrib-

ute more if they have more

voting rights. At present, the

three blocs that make up the

fund's membership, the West,

Opec and the developing coun-

tries, each have one third of

the votes. The West seems pre-

pared to take over some of

Opec's contribution, if It also

Mr Ruud Treffers of the

Netherlands told the council

that Ifad's present structure

takes over some of its votes.

UN's small farmer aid agency

seeks new means of funding

claim to have a significant lead over their competitors in terms of production efficiency and costs, they cannot, they say, compete with the dumping of salmon at prices well below the cost of anybody'e production.

The guilty party is Norway, where the 600 or eo salmon farming companies have virtually doubled their production to about 220,000 tonnes a year since 1989, without any regard to the level of demand. Scottish production over the same period has also increased, but by a more modest 25 per cent to ebout 50,000 tonnes. Norway'e expansion, the Scottish farmers allege, has been subsidised by the Norwegian government and by the writing off of bank debt to the time of

eanwhile, and this is the real problem, excessive supplies have caused the price of salmon on European wholesale markets virtually to halve over four years and are now causing the UK salmon farming industry to lose about £1m of reve-

gave "very few incentives for

countries to increase their con-

tributions". He said thet the

Netherlands would increase its

contribution if voting rights

were linked more closely to

While ifad has enough

money to support its work in

1994 and 1996, it will face a crisis if funds are not replen-

ished next year, It has so far lent about \$4bn for nearly 400

projects, mostly to help the

poorest and most vulnerable

farmers, and claims that these

projects are helping farmers to

grow an extra 42m tons of food

contributions.

MEAT AND LIVESTOCK

has made representations to the European Union and the British government. These resulted last November in the introduction of a minimum import price for salmon coming into the EU. But et only 22.64 a kilogram it was, Scottish salmon farmers say, still well below the cost of produc-

lucrative market, to that level. There have been recent debates on the crisis in both UK houses of parliament, so far without much effect. Salmon farmers are beginning to wonder if government reluc tance to help has anything to do with the fact that there are few Conservative MPs in Scotland and none in the areas here salmon farms are situ-

tion. Furthermore, by setting such a low minimum import price the EU dragged down the

price in France, previously e

Meanwhile the salmon industry itself has come up with a proposal to try to deal with the overproduction - a proposal which, it is claimed, has the blessing of the European Commission. If approved by all parties, it would operate through the recently-formed European Salmon Industry Forum, which would appointed consultants to

advise on the appropriate number of young salmon (smolts) that should be "put to sea" that is, into the loch cages for feeding and finishing each

Each producing country would form a producers' organ-isation whose job it would be to ensure that its members followed the ruling to expand or contract production and to police the scheme by appointing and funding inspectors. Even if an individual salmon farmer did not join he could still be subject to the ruling through an EC-approved device entitled "extension of disci-

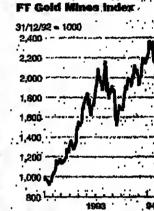
Clearly it would be vital that all Atlantic-farmed salmon producing countries participated and informed opinion euggests that Norway would join the scheme. For the moment, however, the UK government seems reluctant to give the go ahead for something that would cost it nothing but could bring some stahility to a high risk industry and save the jobs of thousands of people who have few other

employment opportunities. Scottish salmon farmers cannot understand the reason

#### FT gold index moves to daily publication

The Financial Times's new gold mines index is published daily on the world stock market page from today on. As previously notified, the index has been widened to include companies in Australasia and North America as well as Africa - the previous index, which will be published for at least another year, was based entirely on South African stocks. The present 34 constituents of the index account for about 53 per cent of western gold output. There is no set number of constituents and the eligibility of each company

will be reviewed four times a



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year. The Mining Journal is helping with monitoring. For more information telephone 071 873 4613.

on manuscript (5)
Three-letter inscription signifying vehicle in gear (7)
Sartorial adjunct more effective when old (6,3)

10 King cootinually is wittering on about right to succession

(9)

#### COMMODITIES PRICES

BASE METALS (Prices from Amalgamated Metal Trading)

		Cash	3 mths	Feb Mar
Close		1215-16	1233-33.5	Apr
Previous		1219.5-20.5	1237-38	Jun
High/low			1242/1231	Fug.
AM Official		1218-18.5	1234.5-35	Oct
Kerts close Open Int.		265,633	1231-33	Total
Total daily	mover	37,603		# PLAT
		OY (5 per tonne	n)	Apr Jai
Close		1065-69	1057-90	Oct
Provious		1064-66	1088-59	Jan
High/low AM Official		1070-72	1033/1065 1030-94	Apr Total
Kerb close		1010-12	1090-95	E PALL
Open int.		2,996		
Total daily	TILLUONIN,	206		Mar 1
E LEAD &	per tenne	)		Jun 1 Sep 1
Close		506-07	518.5-19	Dec 1
Previous		506-07	518-19	<b>Total</b>
High/law		500 CT -	519/512	■ SILVE
AM Official Korte close		502-02,5	514-15 516-17	Feb
Open int.		33,447	3 IQ-11	(Alay
Total daily	MACHINE	7,365		May
■ NICKEL		ne)		Jel Sep
Close		5690-95	5750-55	Dec
Provious		5710-20	5775-80	Total
High/law			5770/5740	
AM Official Kerb clase		5668-89	5755-83 5765-70	
Open int.		51,277	3100-10	
Total daily 1	WANTED	14,698		ENER
TIN (\$ po	r tonne)			■ CRUD
Clase		5240-45	5290-96	
Provious		5202-12	5250-60 5330/5250	Mar
Highriow AM Official		5255-65	5310-15	
Kerb clase			5270-75	May
Open int. Total desiy i		17,774 6,2 <b>08</b>		Jon
		o,200 grade (5 per	l-ruse)	Apr May Jun Jul Sug
		987 5-88.5	1007-08	Total
Clase Providus		907-98	1016-17	■ CAUD
HighTow			1017/1001	
AM Official		991-92	1011.5-12	
Korb close Open int.		98.247	1001-02	i i i
Total daily t	umover	18,873		Apr May
		(\$ per tonne)		Jus
Clase		1844-46	1967-69	.Jud.
Provious		1848-49	1871-72	Aug
High/low		1942.5/1842	1872/1863	Total
AM Official		1842.5-43	1865.5-66	HEATI
Kerto ctose Open int.		256,775	1886-87	
	umover	38,613		
Total daily t		C/\$ rate: 1.400	18	Feb Mar
E LME AM		rate: 1.5020		Aer
E LME AM	sing C/S		1	May
LME AM		8 mms 1.4876	Banasi Assa	
LME AM LME Clo Spot.1.5008 3	m#m:1.493			, had
LME AM LME Clo Spot.1.5008 3 M HIGH GR	ADE COF	PER (COMEX)	Oper	Just Jed Total
LME AM LME Clo Sport 1,5008 3 M HIGH GR	ADE COS Day's change	PPER (COMEX)	Open int. Vol	Jul
LAME AM LAME Clo Sport 1,5008 3 M HIGH GR Clo Seb 86.	ADE COF Day's ce change 90 +1.20	PPER (COMEX) High law 65.90 85.80	Open int Vol	Jel Tetal
Spot.1.5008-3 M HIGH GR Clo Feb 86. Mar 38	ADE COF Day's ce change 90 +1.20 80 +1.10	PPER (COMEX) High law 65.90 85.60 86.90 85.35	Open let Vel 1,194 174 35.010 7,289	Jai Tetal III GAS C
LAKE AM LAKE Clo Spot.1.5008 3 III HIGH GR Clo Feb 96. Ider 86. Ider 86. Ider 86.	Degra Change 90 +1.20 95 +0.65 +0.65	PPER (COMEX) High lew 65.90 85.80 85.90 85.35 85.10 85.10 86.90 34.90	Open left Vel 1,194 174 35,010 7,289 717 2 10,356 1,859	Jel Tetal III GAS C
LAME CAM LAME Clo Spot.1.5008 3 M HIGH GR Clo Feb 86. Mar 86. May 85.	Day's change 90 +1.20 +1.10 00 +0.80 95 +0.65	PER (COMEX) High law 65.90 85.60 86.90 85.10 85.10 85.10 86.00 34.90 85.25 85.25	Open Int. Vel 1,194 174 35.010 7,289 717 2 10,356 1.659 856 3	Jed Tetal E GAS C
LAKE AM LAKE Clo Spot.1.5008 3 III HIGH GR Clo Feb 96. Ider 86. Ider 86. Ider 86.	Day's change 90 +1.20 +1.10 00 +0.80 95 +0.65	PPER (COMEX) High lew 65.90 85.80 85.90 85.35 85.10 85.10 86.90 34.90	Open left Vel 1,194 174 35,010 7,289 717 2 10,356 1,859	Jel Tetal III GAS C

PRECIOUS METALS III LONDON BULLION MARKET

Krugerrand Maple Leaf

Gold (Tray as.)	S prica	vtupe 3
Closo	378 00-378.50	3
Opening	378.40-378.60	3
Morrang for	378.20	252,436
Alternoon lik	377.90	251,785
Day's High	378,70-379,10	)
Day's Low	377.70-378.00	)
Previous clase	378.20-378.60	)
Loco Ldn Mean (	<b>Sold Lending Rat</b>	les (Vs tiSS)
1 month	.258 8 mont	hs2.65
2 months	2.60 12 mon	ths2.81
3 months	.2.64	
Silver Fix	p/troy oz.	US cts oquiv.
Spet	337.00	506.00
3 months	341.95	509.55
6 months	346 00	513.60
1 year	354.05	522.65

£ equiv. 253-255

NYMEX (42,000 US galls.; c/US galls.

t Cay's Gay's Gay'

Precious Metals continued

	cious w ca						-	AINS		-		EED	S
**	Sett	Day's			Орен			Sett	Day's			Open	_
6	price 351.6	chang +4.9		375.5	18.573	Vol. 27,351	Mar	96.85	-1.05	(15gh	99.00	1,457	
	381.0	+3.2	381.0	379.5	13	7	May	99.85	-1.80	100.75	91.25	1,865	
E C	363.6 385.8				\$9,157 28,067	2.823	Sep.	100,00 80,40	-1.25 -0.15	100.10	199.10	157	
9	284.0						Nov	91.30	-0.15	T1.25	91.25		
	385.3	+0.3	386.8	365.3			Jan Tetal	93.05	-0.30	•	•		
	NUMITA	NYME	X (50 T	rov oz.:		82,857		HEAT CE	T 65.000	Du min	: cents	4,891 /60b b	
	366.0	_			13,516		Har	371/0	+7/4	372/2		104,100	
	368.6						May	353/5	+5/8	3544		43,565	
1	387.6			304.0	360 157		, Mai Sep	343/2	+4/4	343/2		79,116 12,115	
C F	380.8				4		Dec	3504	+44	350/4		14,275	
				_	10,668		Jul Total	325/4	+1#	325/4	353/0		
PA	TYDIÚ							AUZE CET	5.000	hu mh		253,275	
P	125.00 125.00			124.25				290/2	+0/2	290/4		529,890	
p	124.90	+1.20		1	142	238	May	2946	+0/2	295/0	232/2	457,950	101,
o tal	124,80	+1.20			117 4.487		, See	295/9 279/0	-0/2	296/0 2/9/4		403,340 83,015	
	VER CO	MEX (1	OO Tres	02.: C			Sep	284/0	-0/5	285/0		217,010	
	512.4				_		Mar Total	309/4	-1/4	2706		13,825	
	513.5	+11.5	515.0	493,0	68,491	19,250		HLEY LO	E 6 00	- Meteori		1.7001	-
7	516.6 519.9				9,639		Mar	102.40		103.25	_	658	
P	523.1	+11.5		504.0	2,663		May	104.00	-1.00	IQAZZ	100.10	196	
G tal	528.1	+11.5	521.5			170 21,055	Sep Mor	92.55 94.50	-0.26 -0.45	92.50	92.50	60	
-					12,170	21,000	Jan	96.40	-0.35	:	:	3	
							Total					962	
<b>.</b>	:DOV	,						YABEAN	_				_
	RGY		~ ~ ~	00100			idar May	686/6	+3/0	687/2		338,780 211,100	
Gni	JOE O			00 03	_	parred	34	690/2	+3/5	690/4	684/4	167,025	35,
		Change change		Low	Open	Vol	Aug Sep	682-0	+4/0	682/0		32,530	
•	15.38	+0.04	_			50,438	Nov	643/2		645/0	641/4	85,395	IJ,
r W	15.39 15.45		15.55 15.59		57.820 28.825	23,784 5,337	Total					996,180	
	15.62	+6.10	15.70	15.44	47,783	3,033	Mar	YABEAN					_
_	15.70 15 65		15.62	15.70	21,009	1,214	May	28.93 25.82	+0.16	25.54		34,007	15,3
pi g	15 00	70.00	1201		431,600		-	28.50	+0.11	25.50	28.25	<b>IE,331</b>	3,
CAL	ADE OF	PE (S	/barrei)				ANG Sep	28.05 21.58	+0.05	25.05	27.90 27.43	4,978	3
		Bay's			Open		Oct	26.75	-0 95	26.80	26.55	3,257	_ :
_	14_21	-0.10	14,43	14 15	10t 57 033	Vol. [1,664		YABEAN	MEAL	CBT (1	00 tons	91,781 \$/ton	
	14 03	-0.07	14.25	13.99	49,803	5,097	Mar	195.1	+0.6	195.3		36,678	8,1
7	14.07		14.25	14.67	14,564	934 250	May	195.4	+0.7	195.6	194.1	18,316	4,5
	14.33	-0.03	14.49	14.33	7,588	331	البيل الموار	195.3 193.2	+0.2	195.9 194.0	194.6	17,289 6,770	1,5
	14,48	0.02	14.62	14.46	3,680	312	Sep	191.0	+0.1	197.5	190.6	3,708	7
_	TING C	IL NYM	EX 142.00		-	_	Oct T <b>etal</b>	186.0	-1.0	189.0	188.0	1,967	22:
		Day's			Open		# PO	TATOES	LCE (E)	torre)			-
	price	change		Low	int	Vaf	Mar	135.0	-	-		34	
1		+0.05		52.55 49.46	13,714	22,187	Apr	108.3 128.3	-23	118.0 131.0	108.0 128.0	1,789	1
•	49 65 46.45			45,40	33,831	10,035	Jen .	130.0			122.0	2	
7	45.30		45.65		32.445		Nov Mar	85.0 105.0	-	•	-		
	44,80 45 00			44.80 45.25			7dat	1000					
					154,195	62,881	■ 用:	EIGHT (B	FFEX)	LCE (\$1	0/index	point	
QAS	OR. PI		•				Jac.	1212					
	Sett	Day's	15.4		Open	Vol	Feb	1163 1205	+1 +5	1188	1180	192 267	
	142.75	change -1 00		Low 142.50		6,135	Apir	1237	-	1237	1227	1,094	
	143.75	-1 00	146 00	143.50	24,543	6,167	Jul Oct	1100 1250	+1	1185 1290	1105 1260	206 225	
	143.25 142.25			143.00		1,639	Total					2,745	1
7	142.75			142.50		116	829	Closes 1200	Prov 1203				
		-0.50		144 00	6,279	4	B41	1200	1243				
2i 2	une.		E		112,563								
MAI.	URAL (	_	-CA [10]	NU CHA		HADILL)							
		Day's	Hab	Law	Open	Vol							
		+0.062		2,520									
	2,350	+0.045	2.360	2,300	17,729	6,063	Tes						
7		+0.840				3,533	The	Tea Bro					
	2.135	+0.040	2140	2 100	8,034	1,153	Asse	oved, an	d more	Series Series	al den	fand. E	lettr
	2.148	+0.040	2145	2110	5,917 126,244	932	while	plainer	types	Acta p	regular	pri u	e i
si 💮					المحمود ا		5000	dy. Bricht	82 31	00000	media	m Essi	AH

	Sett	Day's			Open	
	la jest	cpanie		Low	int	Yol
ler ley	99.85	-1.05		99,00	1,457	40 205
	100,00	-1,80 -1,25	100.10	100.10	1,865	3
7	90.40	-0.15			157	-
a.	91.30	-0.15	T1.25	91.25	765	:
	93.05	-0.30	•		4 901	254
	EAT CE	F #5 000	Du min	· cents	4,891 #30h h	
_		_		_		
	371/0	+7/4	372/2		104,100 43,565	
	302/2	+4/4	343/0	33772		
-	343/2	+4/2	343/2	3384	12,115	400
96	350/4	+4/4	350/4	345/0	14,275	810
ntal.	4637	+12	3/2/4		25.275	79.845
MA	DE CET	5.000	bu min			
	290/2	+0/2	290/4		529,8901	
lay .	2946	+0/2	295/0		457,950	
	295/9	-0/2	296/0	28372	403,340	86,510
	279/0	-0/2	2/9/4		83,015	11,810
ec ar	284/0 309/4	-06	205/0	2037	13,625	37,165 610
		-1/4	200	2084	1.700M	
	RUEY LC	E (E pe	tonne			. ,
<b>a</b>	102.40	-1.00	103.25	103.10	658	-
27	104.00	-1.00			196	
OP .	92.55	-0.26	92.50	92.50	60	42
100 100 100	94.90 96.40	-0.45	•	•	63	-
	160.40)	-0.35		•	957	90
501	ABEAN	S C81 6	.0000bu r	nia: con		
*	68649	+3/0	687/2		338,780	_
27	688/6	+3/0	690/0			64,430
	690/2	+3/5	690/4	684/4	167,025	39,900
9	682-0	+4/0	682/0	677/0	32,530	2,565
<b>P</b>	659/8 843/2	+046	860/6 645/0	656/0 841/4	18,750	1,905 27,360
	04345		-	0-1/4	996,1801	33,850 108,660
30	YABEAN	OIL CE	TT (50,0	OOlbs:	cents/fo	4
<b>ar</b>	ZB.93	OR CE +0.16	25.54 25.54	28.63	34,007	15,589
3Y	28.93 25.82	+0.16	28.94 28.83	25.55 26.56	34,007 22,071	15,589 8,715
ar ar	28.93 25.82 28.50	+0.16 +0.15 +0.11	25.54 25.63 25.50	25.63 26.54 28.25	34,007 22,071 18,331	15,589 8,715 3,166
ar ar	28.93 25.82 28.50 28.65	+0.16	28.94 28.83 28.50 25.05	28.63 26.54 28.25 27.90	34,007 22,071 18,331 4,979	15,589 8,715 3,166 805
	28.93 25.82 28.50	+0.16 +0.15 +0.11	25.54 25.63 25.50	25.63 26.54 28.25	34,007 22,071 18,331 4,979 4,907 3,257	15,589 8,715 3,166 805 720 569
	28.93 25.82 28.50 28.05 21.58 26.75	+0.16 +0.15 +0.11 +0.05	25.94 25.83 25.50 25.05 27.50 26.60	25.55 26.56 28.25 27.90 27.43 25.55	34,007 22,071 16,331 4,978 4,907 3,257 91,781	15,589 8,715 3,166 805 720 569
ar ay ag ag as at	28.93 25.82 28.90 28.65 21.58 26.75	+0.16 +0.18 +0.11 +0.05 -0.05	25.54 25.50 25.05 27.50 26.60 CBT (10	28.63 26.54 28.25 27.90 27.43 26.55	34,007 72,071 16,331 4,978 4,907 3,257 91,781 \$/ton)	15,589 6,715 3,166 805 720 569 29,509
ar ay ay ay ay ay ay ay ay	28.93 25.32 28.50 28.65 21.58 26.75 /ABEAN 195.1	+0.16 +0.18 +0.11 +0.05 -0.05 MEAL +0.6	25.94 25.83 25.50 25.05 27.50 26.80 CBT (10	28.63 26.94 28.25 27.90 27.43 26.55 20 tons	34,007 22,071 18,331 4,979 4,907 3,257 91,781 \$/ton)	15,589 8,715 3,166 805 720 569 29,509
ar ay ag ag as at	28.93 25.32 28.50 28.65 21.58 26.75 (ABEAN 195.1 195.4	+0.16 +0.15 +0.11 +0.05 -0.05 MEAL +0.6 +0.7	25.94 25.83 25.50 25.05 27.50 26.50 CBT (10 195.3 195.5	25.63 26.54 28.25 27.90 27.43 25.55 20 tons 193.6 194.1	34,007 22,071 18,331 4,979 4,907 3,257 91,791 \$/ton) 36,678 18,318	15,589 8,715 3,166 805 720 569 29,509
	28.93 25.32 28.95 28.95 26.75 26.75 (ABEAN 195.1 195.4 195.3 190.2	+0.16 +0.18 +0.11 +0.05 -0.05 MEAL +0.6	25.94 25.83 25.50 25.05 27.50 26.80 CBT (10	28.63 26.94 28.25 27.90 27.43 26.55 20 tons	34,007 22,071 18,331 4,979 4,907 3,257 91,781 \$/ton)	15,589 8,715 3,166 805 720 569 29,509
	28.93 25.82 28.50 28.66 27.58 26.75 /ABEAN 195.1 195.1 195.3 193.2 191.0	+0.16 +0.15 +0.11 +0.05 -0.05 MEAL +0.6 +0.7 +0.2 +0.1	28.54 28.50 28.50 27.50 26.50 CBT (10 195.3 195.5 194.0 191.5	25.63 26.54 28.25 27.43 27.43 26.55 20 tons 193.6 194.1 194.6 190.9	34,007 72,0771 18,331 4,979 4,907 3,257 91,781 5,673 18,316 17,289 6,770 3,708	15,589 8,715 3,166 805 720 569 29,509 8,500 4,636 6,267 1,586 741
	28.93 25.32 28.95 28.95 26.75 26.75 (ABEAN 195.1 195.4 195.3 190.2	+0.16 +0.15 +0.11 +0.05 -0.05 MEAL +0.6 +0.7 +0.2	28.54 28.53 28.50 27.50 26.60 CBT (10 195.3 195.5 194.0	25.63 26.54 28.25 27.43 27.43 26.55 20 tons 193.6 194.1 194.6	34,007 72,0771 18,331 4,979 4,907 3,257 91,781 5,673 18,316 17,269 6,770 3,708 1,967	15,589 8,715 3,166 805 720 569 29,509 4,696 6,287 1,588 741 87
	28.93 25.32 28.50 28.65 21.58 26.75 (ABEAN 195.1 195.4 195.3 190.2 191.0 186.0	+0.16 +0.15 +0.11 +0.05 -0.05 MEAL +0.0 +0.0 +0.0 +0.0 -0.0	25.94 25.83 25.90 25.95 26.50 26.50 196.3 195.5 194.0 191.5 189.0	25.63 26.54 28.25 27.43 27.43 26.55 20 tons 193.6 194.1 194.6 190.9	34,007 72,0771 18,331 4,979 4,907 3,257 91,781 5,673 18,316 17,269 6,770 3,708 1,967	15,589 8,715 3,166 805 720 569 29,509 8,500 4,636 6,267 1,586 741
	28.93 25.32 28.90 28.05 28.75 28.75 28.75 195.1 195.4 195.3 195.3 191.0 188.0	+0.16 +0.15 +0.11 +0.05 -0.05 MEAL +0.9 +0.7 +0.2 +0.1 -1.0	25.94 25.83 25.90 25.95 26.50 26.50 196.3 195.5 194.0 191.5 189.0	25.63 26.54 28.25 27.43 27.43 26.55 20 tons 193.6 194.1 194.6 190.9	34,007 72,071 18,337 4,979 4,907 3,257 91,781 5,700 18,316 6,770 3,706 1,967 90,239	15,589 8,715 3,166 805 720 569 29,509 4,696 6,287 1,588 741 87
	28.93 25.82 28.90 28.95 21.98 26.75 (ABEAN 195.4 195.4 195.3 199.2 191.0 188.0	+0.16 +0.15 +0.11 +0.05 -0.05 MEAL +0.6 +0.7 +0.2 +0.1 -1.0	25.94 25.83 25.50 25.05 27.60 26.60 26.60 26.60 195.3 195.5 195.9 191.5 185.0 191.5 185.0	28,63 26,94 28,25 27,83 27,43 26,95 20 tons 193,6 194,1 194,0 196,8 188,0	34,007 22,071 16,331 4,979 4,979 3,257 91,781 5,607 18,316 17,289 8,770 1,967 90,239	15,589 8,715 3,165 805 721 569 29,500 4,695 6,287 1,588 741 67 22,342
or o	28.93 25.82 28.95 28.95 28.95 26.75 26.75 (ABEAN 195.1 195.4 195.3 193.2 193.2 193.2 193.2 193.2 193.2 193.2 193.3	+0.16 +0.15 +0.11 +0.05 -0.05 MEAL +0.9 +0.7 +0.2 +0.1 -1.0	25.94 25.83 25.90 25.95 26.50 26.50 196.3 195.5 194.0 191.5 189.0	25.63 26.54 28.25 27.43 27.43 26.55 20 tons 193.6 194.1 194.6 190.9	34,007 72,071 18,337 4,979 4,907 3,257 91,781 5,700 18,316 6,770 3,706 1,967 90,239	15,589 8,715 3,166 805 720 569 29,509 4,696 6,287 1,588 741 87
or o	28.93 25.82 23.95 20.65 21.58 26.75 26.75 26.75 26.75 27.58	+0.16 +0.16 +0.11 +0.05 -0.05 MEAL +0.9 +0.7 +0.2 +0.1 -1.0 -1.0 -1.0 -1.0 -1.0 -1.0 -1.0 -	25.94 25.83 25.50 25.05 27.50 26.50 26.50 195.3 195.5 195.9 194.0 191.5 189.9	25.63 26.96 28.25 27.90 27.43 26.95 20 tons 194.6 194.6 195.0 196.0	34,007 72,071 16,331 4,979 4,979 3,257 91,781 \$/torl) 36,678 18,318 17,289 8,770 3,708 1,967 90,239	15,589 5,715 3,166 805 720 5,589 29,509 4,686 6,287 1,586 741 67 22,342
or o	28.93 25.82 28.95 28.95 28.95 26.75 26.75 (ABEAN 195.1 195.4 195.3 193.2 193.2 193.2 193.2 193.2 193.2 193.2 193.3	+0.16 +0.16 +0.11 +0.05 -0.05 MEAL +0.9 +0.7 +0.2 +0.1 -1.0 -1.0 -1.0 -1.0 -1.0 -1.0 -1.0 -	25.94 25.83 25.50 25.05 27.50 26.50 26.50 195.3 195.5 195.9 194.0 191.5 189.9	25.63 26.96 28.25 27.90 27.43 26.95 20 tons 194.6 194.6 195.0 196.0	34,007 72,071 18,331 4,907 4,907 3,257 91,781 \$\$/tor) 36,678 18,318 17,289 1,967 90,239	15,589 5,715 3,166 805 720 5,589 29,509 4,686 6,287 1,586 741 67 22,342
or o	28.93 25.82 23.95 20.65 21.58 26.75 26.75 26.75 26.75 27.58	+0.16 +0.16 +0.11 +0.05 -0.05 MEAL +0.9 +0.7 +0.2 +0.1 -1.0 -1.0 -1.0 -1.0 -1.0 -1.0 -1.0 -	25.94 25.83 25.50 25.05 27.50 26.50 26.50 195.3 195.5 195.9 194.0 191.5 189.9	25.63 26.96 28.25 27.90 27.43 26.95 20 tons 194.6 194.6 195.0 196.0	34,007 72,071 18,331 4,907 4,907 3,257 91,781 \$\$/tor) 36,678 18,318 17,289 1,967 90,239	15,589 5,715 3,166 805 720 5,589 29,509 4,686 6,287 1,586 741 67 22,342
ar any all any are	28.93 25.82 23.95 20.65 21.58 26.75 26.75 26.75 26.75 27.58	+0.18 +0.15 +0.11 +0.05 -0.05 MEAL +0.7 +0.2 -0.1 -0.2 -0.2 -0.1 -0.2	25.94 25.83 25.95 27.50 26.50 26.50 26.50 26.50 195.5 195.5 195.5 194.5 194.5 194.5 194.5 194.5	28.63 26.56 27.90 27.43 27.55 20 tons 194.6 194.6 194.6 195.0 196.0 196.0	34,007 72,071 18,331 4,907 3,257 91,781 18,318 17,289 8,770 3,708 1,987 90,239	15,589 5,715 3,166 805 720 5,589 29,509 4,686 6,287 1,586 741 67 22,342
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Tes Broker's Association reports, landed improved, and more general demand. Better issums were well supported at firm rates, while plainer types were imputed but mainly about. Brightest and good medium East Affairs met licen competition and galmed 6 to 0p. Mediums also gained 2 to 4p but plainer tincans were sightly easier. Erighter Ceylons vere coton 6 to 8p dearns with plainer sorts acady. Offshore good demand for brighter tens which wore dearer but plainer Africans were selected. Quotations: quality 170p/kg, good nedium 140p/kg, medium 109p/kg, flow nedium 38p/kg. The highest price realised this week was 194 for a Reanda pf. 1.

	Sett	Day's	High	Low	Opte	Val		Sect
May May	904 904	•1Z	915	902	32,431	907 537	Feb	73.30 75.49
Jul	811	-13	917 926	911	15,753		Apr Jun	74.52
Sep Cou	921	-18 -20	938 954	921	10,591	216 121	Aug	73.25
Mar	950				13,963		Dec	73.90
Total					125,750	2,150	7etal	
_	COA CSC	_	_					EHOG
iller Mey Jel	1088				27,823 18,086		Feb	50.42 51.70
	1150	-43	1100	1150	11,418	263	Jun	55.02
Dec Dec	1177 1206	-48 -42	1210	1175 1206	7,127 8,585	136 116	Jtd Ang	56.22 53.10
	1235	-39	1260		7,990	-	Set	4531
Total	COA (ICC	~			83,965	3,828		~ ~~
Jan 25		N) tec	Price			_	Fab	
Day			915.10		Pres.	LB1	Mar	50.30
10 day	241p _		9184		921	62	Hay Jel	80.37 60.82
	FFEE LC			•	-		Aug	98.52
-	1155	-1	1175	1164	35	84	Total	
Mar May	1166		1185		13,875	513		
	1154 1150	-20 -26	1190	1150	12,479	589	LON	וסמו
Sep Nov	1157	-19	1163	1160	2,049	362	Strike	_
otel	1154	-12	1160	1150	1,751	7 2,862	E ALL	MENTU
<b>CO</b>	FEE &			bs; cen			(99.7%	
tar .	72.35			71.85	29,128		1200 1225	
itay Ital	73.80 75.35	-2.40 -2.35	78.10 77.40		14,282	933 190	1250	
leş.	75.90	-2.25	78.85	76.65	3,086	73	III CO	A) I M
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5 day :	-		69.36		59	24	1200 _ 1250 _	
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ict. Iotal	11.25	+9.12	-		35	32	<b>■ 888</b>	ext ca
	TE SUG	IR LCE	G/tone	ret	•		1450	
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lay Cap	294,70 298,30	+27	294.00	291.70 297.00	4,749	836	LON	no
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ct far	10.93	+0.05	10.95	10.81	15,227	334	Gas O	
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-	TTON NY		_	_		1000	Perchas	
	77.88 71.06	+2.00	77.55 78.15		20,238 17,503			
	78.09	+1,22	78.20	76.50	0,041	1,716	Gold (p	
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DOWN
1 Author's father (5)
2 Where to continue jibing? (7)
3 Odd fellow departing from the ACROSS 1 Craftsman ept to throw things at playwright (6) 4 Conditions in America percentre (9)
5 Expressions found three times 6 Firm needed to check ont-goings (7)
9 It is carried by soldier in bat-

9 it is carried by soldier in bat-tle (7)
11 Do they claim to have submit-ted offers earlier? (10)
12 Right one to oppose unrest (4)
13 He gives the academic alter-oative (5)
14 Set out with one friend to

14 Set out with one friend to 13 Protect worker if accused (9) judge (8)

16 Crimes concerning those who handle stolen property (6)

15 Ornaments tor game use. 17 She has power to impose measure on journalists (7)

16 Crimes concerning those with handle stolen property (6)
18 Part of church shortly to hear "i will" (5)
20 Something certain to be cut
20 Something certain to be cut
21 Vegetable showing signs of life? (5)
22 Deint in unusual suit about ule (10) 23 Joint boy-giri partnership (7) 24 Prevalent consequence as

mice run wild (7) 25 He conducts trial for sixpence

26 Firm about animal's attri-butes (6)

Solntion to Saturday's prize puzzle on Saturday February 12. Solntion to yesterday's prize puzzle on Monday February 14.

JOTTER PAD			_

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#### LONDON STOCK EXCHANGE

### FT-SE 100 races ahead to all-time closing high

A combination of sharply higher intarnational stock markets, increased hopes of UK interest rate cuts, and news of o big corporate deal, saw London share prices race ahead to record levels yesterday. And there were strong indications from traders that this morning could see the FT-SE 100 Index penetrate the 3,500 level.

At the close of one of the busiest trading sessions in the past few weeks, the FT-SE 100 stood 44.4 higher at a peak 3,491.8. The FT-SE Mid 250 Index underperformed the senior FT-SE 100, however, registering an 18.5 gain at 4,084.3, as the big institutions shifted their focus to the market's more liquid heavy-

The London market was in a con-

fident mood from the outset of trading, as Wall Street's move to an historic high last Friday and the Tokyo market's near 8 per cent leap yesterday set the scene for a buoyant opening. European stock markets advanced strongly as dealers pinned their hopes on a German interest rate cut on Thursday when the Bundesbank council meets.

And news that BMW, the German car manufacturer, is buying British Aerospace's Rover car company, for £800m in cash, put the seal on a strong opening to the London stock

Helping to fuel the early push by share prices were the MO money supply figures, which came in below market expectations and reinforced a growing market view that weak money supply numbers would increase the chances of an

Account	Dealing	Dates
Tiret Dealinge: Jan 17	Jan 31	Fab 14
Option Declerations Jan 27	Feb 18	Feb 24
Leet Donlinge: Jan 28	Feb 11	Feb 25
Account Day: Feb 7	Feb 21	Mgr 7
"New time dealings	may take	place from two

early reduction in UK interest rates. The market got very excited about possible rate cuts in the UK following the monthly monetary policy meeting between Mr Eddie George, the governor of the Bank of England, and Mr Ken Clarke, chan-

cellor of the exchequer. There was soma scepticism, however. Mr Ian Harnett of Strauss Turnbull described the market's enthusiasm for the rate cut story as

a "dangerous argument", and highlighted the risks of a big setback. Opening around 10 points ahead, the FT-SE 100 drove forward throughout the day, eventually settling at an all-time closing peak. The FT-SE 100's intraday record high is 3,496,1, registered on Janu-

Volume in the market was a hefty 992.8m shares and was boosted by a medium-sized trading programme executed in the morning session and some hectic business said to have been triggered by a number of options expiries. These were said to have represented expiries of various OTC instruments, large tailor-made options featuring many FT-SE 100 stocks. Significantly, the Footsie bounded ahead after the options market closed and as Wall Street moved up to post a 30-point advance

A senior marketmaker at one of the big UK securities houses noted the absence of any real selling pressure in London. Mr Richard Jeffrey. market strategist at Charterhouse Tilney, the stockbroker, described the underlying mood in London as "very confident", and said it would

take "a brave investor to take a

on the Dow Industrial Average

contrary view". He added that the biggest threat was likely to come from the political arena. There were some big casualties in the market, with Wallcome, the drugs group, damaged by adverse comment on its Alds drug, and Christian Salvesen, the transport to food company, savaged after a profits warning. Royal Insurance delivered another good performance

amid hints of renewed big buying



indices and ratios FT-SE 100 34S1.& FT Ordinary index +44,4 2677.2 +37.3 FT-SE Mid 250 4084.3 22,83 (22.59)FT-SE-A 350 1760.8 +19.0 FT-SE 100 Fut Mar 3488.0 +20.0 FT-SE-A All-Share 1745,95 +18.64 10 yr Gilt yield FT-SE-A All-Share yield Long glit/equity yld ratio: 2.07 Best performing sectors

Worst performing sectors Retailers, Food Print, Paper & Pckg +2.1 +2.0 Health Care .

1993

### Shares soar on BAe deal

Tha market spotlight inevltably fell on British Aerospace yesterday, with the surprise announcement that the company is to sell its 80 per cent stake in Rover cars to German group BMW in a deal valued at

BAe shares initially jumped 30 to 474p as dealers appreciated the £800m cash boost to the accounts. The stock shot

Strong international markets,

combined with renewed

hopes of a cut in interest

rates in the UK, boosted

3,500, writes Joel Kibezo.

equity account the March

derivatives and pushed the

March Footsia future abova

F . Calif Miner Hope

WORD

further ahead to end 55 up at 499p on heavy trading of 18m shares after the realisation that the deal included £200m of debt and the freeing off of £700m of balance sheet borrowing for BAe.

Analysts moved quickly to upgrade current year profits expectations, ahead of BAe's results scheduled for later this month.

BAe's broker, was reported to be predicting £180m. At the top Turnbull is predicting £250m. Mr Clive Forrestier-Walker at Charterhouse Tilney said the sale "removes the financial worries on reorganisation and

gives the company scope to

tackle the problems in the turbo props and regional jets". ere was talk that Arlington, the group's property division, may also be put up for Other speculation included tha resumption of interest from GEC in BAe. GEC added 31/4 at 340p.

**BTR** surges

Turnover in international conglomerate BTR rose to 18m, active trade of the day, on a combination of switching week. Suggestions in the mar-ket that broker Colin Stewart. between the ordinary shares and the warrants, and a broker's recommendation. denied. The shares climbed 19 to

390p, with Salomon Brothers said to have carried out much of the switching during the sesslon. Sentiment was further boosted by a recommendation from Smith New Court, Analysts at Smith said: "The stock has underperformed, it has become cheaply rated, the company is weil run, It is a diverse international, and looks like a good opportunity to us."

The recommendation from Smith followed a similar move from UBS at the end of last

TRADING VOLUME

a well known bear of the stock. had turned more positive were

The fall-out from J. Sainsbury's trading statement at the end of last week settled on the supermarket sector's suppliers and saw both Unigate and the paper and packaging group Bowater suffer.

There is a belief that suppliers, particularly those who provide 'own-label' products, will come under pressure from the supermarket chain following its statement that margins wera being squeezed by the actions of cut-price retailers.

Bowater was further affected by a seil note from agency bro-ker James Capel. The shares fell 15 to 487p, while Unigate slipped 61/2 to 386p. Sainsbury lost a further 9 to 384p.

Wellcome shares tumbled 13 to 662p as the company confirmed Sunday newspaper reports that sales of its Aids drug Retrovir had fallen by about 25 per cent following reaction to a study into the effectiveness of the drug on some HIV patients. Christian Salvesen, the busi-

ness and food services group, dropped 62 to 314p, making it the day's biggest retreat, after the company issued a profits warning saying this year's profits would be below last year's £74.8m.

Conglomerate Trafalgar House gained 5 at 109p in strong volume of 11m shares after announcing a 91.5 per cent take-up of its £355m convertible - preference rights

LIFFE EQUITY OPTIONS

600 54½ 53 71½ 9 24 29½ 650 23½ 35 45½ 29½ 49 54½ 240 28 34 38½ 7 14 17½ 250 16 23 28 15 24½ 27½ 50 12 14½ 15½ 2 3 4½ 60 5½ 6 18 0 7½ 8

Bitt Almonys 480 34 45% 54 18 28% 33% (473 ) 500 15 28 36 38 50% 55% 38% 80m A 420 31% 44% 53 19% 30% 37% 1430 ) 400 14% 27 35% 44 54 60% 60% 60% 60% 60% 78 5% 15 16 (548 ) 560 29 42 46% 23 34 39

(\*250 ) 240 9 18 1974 17 22% 25

Trafetgar 106 13 16 -- 8 12 -- (\*\*108 ) 115 84 14 -- 1374 17 -- 2 (\*\*108 ) 115 84 14 -- 1374 17 -- 2 (\*\*108 ) 1200 40 69 91 36 52 5974 (\*\*1212) 1250 2374 46 6874 68 81% 65 2676 5 600 3474 5375 5874 587 52 63 (\*\*505 ) 650 18 23 4675 74 64 94 (\*\*505 ) 650 18 23 4675 74 64 94 (\*\*505 ) 650 18 23 4675 74 64 94 (\*\*505 ) 650 18 23 4675 474 84 94 (\*\*505 ) 650 18 23 4675 474 874 12% 18% (\*\*505 ) 650 18 23 4675 174 874 12% 18% (\*\*505 ) 650 174 18 24 574 18% 22 (\*\*204 ) 220 374 1074 175 1974 23% 234 340 887 21 27 (\*\*305 ) 360 6 11 17 20 42 45% (\*\*505 ) 650 12 1975 23% 11% 17% 22% (\*\*146 ) 160 675 12% 17% 24% 309 344 (\*\*166 ) 160 675 12% 17% 24% 30

450 42 50% 73 8% 25 34% 500 17 39 52 23% 44% 55% 500 39% 52 57 4 15 28 550 8% 22% 31 22% 42% 53%

FIR 360 33 36% 44% 2 9% 14 (386) 390 18 18 27% 11% 23 27 th Felezon 460 21 32 41 4 10% 18% (474) 500 31% 12 20% 27% 32 40 Cadany Sch 463 44 46% -- 1% 11 - (533) 542 81% 16 -- 165 34% --

Cestiann Biac 850 54 561h 791h 22h 18 22h 1969 ) 700 17 571h 50 15 20 42h Galmansa 500 34 487h 57 6 191h 281h (1928 ) 550 7 291h 33 31 481h 54 55 655 330 141h 24 281h 4 9 181h (1939 ) 360 2 9 143h 23 281h 34

FT GOLD MINES INDEX

Airica (15) Australipsia (8) North America (11)

Jan % chg Jen Jen Yeor Bress div 52 week 28 on day 27 26 ago yield % High Low

1,55 0,52

Bariel Minnes Index (34) 2128.80 -2.0 2172.72 2196.78 1086.54 1.82 2367.40 1008.54

2782.10 -6.6 2368.04 2875.06 1130.36 2902.44 -0.6 2320.60 2857.82 1084.60 1818.76 -0.3 1823.88 1903.84 366.00

Figures in backets show mumber of companies. Base US Dollers. Base Valuer. 1000.00 31/12/92. Predecessor Gold Menes Index: Jan. 31: 223.4; day's change: +3.4 points; Year ago: 78.3 7 Partial Yields: Local maybe standard.

Hanson (\*288 ) Lasmo (\*126 ) Lucas Inds (\*213 )

#### **NEW HIGHS AND** LOWS FOR 1993/94

EXPLORATION & PROD (4) Ph. Borneo, Buta Ren., Edithurph QA, Soot Pecklerd, O'THER FEMANCIAL (21) O'THER SERVIS & BUSNES (5) Caldestum, Flore, U.O., PRITNO, PAPER & PACKO (8) Bosmore, Cropper (3, Falwey, Forguson, Porale, Rogent A, Smurit (1, Some, PROPERTY (26) RETAILERS, FOOD (1) Watson & Philip, RETAILERS, CENERAL (6) Beautia (1) A, Brown (4), Malsot, Partridge Fine Arts, Signet & 7/89 P. SUPPORT SERVIS (10)
TELECOMMUNICATIONS (5) TEXTILES & BURNES (2) TRANSPORT & INVANTO (4)

Machinery, PHARMACEUTICALS (1) Cellect, SUPPORT SERVS (1) Selveson (C), TEXTILES &

issue. The group said the rump of the issue is to be auctioned at a minimum tender price of 100p a share. The strong market trend heiped English China Clays

recover from an earlier retreat

Option Apr Jul Oct Apr Jul Oct

BAA 1050 67 841 104 231 41 494
(\*1000) 1100 39 57 761 456 64 724

Russes Wr 550 691 67 719 74 16 21
(\*987 ) 600 2514 3514 43 23 41 45

Option Mar Jun Sep Mor Jun Sep

Above Mar Jun Sep

Blue Circle 380 28 38 42 1214 24 324 (371 ) 390 11 2004 29 29 42 4994 Brillin Bass 330 30 30 30 39 4 9% 1314 (7354 ) 390 18 17 2314 14 25 2814 Diagres 200 22 3004 3514 5 9% 1834 (7214 ) 220 11 1814 25 1414 18 2614

ments from Hoare Govett. The shares closed 3 ahead at 505p.

Extractive inds .

Diversified Inda

Mineral Extraction .

Oil, Integrated .....

Airports operator BAA was in demand ahead of third-quar ter figures today and the shares put on 31 at 1081p on volume of 1m. Oil major BP benefited from encouraging research from two securities houses. Following

that followed cautious com-

publication of a review of the sector last week. Lehman Brothers upgraded its recom-mendation to "outperform" from "underperform". The house argues that investors are taking a more long term view on stock valuation and, reaching out to 1998. BP offers stronger dividend growth than its UK rival Shell Transport.

Meanwhile, NatWest Securi-ties published a hefty overview which concluded that BP will produce average annual earnings growth of 24 per cent over the next five years. BP shares rose 111/2 to 3781/2p, while Shell gained 9 at 734p. BT made good progress as

Hoare Govett turned a trading buyer of the stock. The fullypaid shares put on 7 at 4741/4p in turnover of 4.5m, with dealers attributing some of the rise to weekend media reports of the company's cable video

Eleswhere, Vodafone firmed 31/2 to 5851/2p ahead of new subscriber figures due today. Stores stocks were a big beneficiary of the new account, with rises being seen across a wida spectrum.

Among the majors, Marks and Spencer climbed 71/2 to 444p, Kingfisher 11 to 639p, Boots 91/2 to 5521 ap and GUS 16 to 604p. Dixons slipped 2 to 215p as a weekend press report highlighted continued worries over extended warranties. Regional retailer Upton and Soutbern edged up to 41:p on talk of an imminent deal.

Positive comments accompa nying fourtil-quarter figures from Xerox Corporation in the US helped Rank Organisation shares rise 24 to a record 1098p. The two companies' joint venture, Rank Xerox, contributes around half of the UK group's pre-tax profits.

The buying pressure seen on meetings in the City, contin-ued and the shares added 4 at 2691/2p. Analysts said that Forta was confident of a successful autcome to its bid for the Ciga hotel group in Italy within the next two weeks.

The day's biggest volume was recorded in British Steel, which traded 30m as overseas buying continued in the stock. The shares improved 4 to 144p. Engineering group Vickers eased 6 to 178p after sugges-tions that BMW may buy its Rolls-Royce Motor Car subsid-

iary appeared to be dashed by BMW's decision to buy Rover. The Rover deal cheered the motor distributors and Lex Service jumped 20 to 549p, while Lookers moved 19 ahead to 259p.

**MARKET REPORTERS:** Christopher Price Peter John. Joel Kibazo.

■ Other statistics, Page 25

#### With the range having been around £170m. James Capel was said to be now forecasting £189m, while Hoare Govett,

total of £1.7bn.

end of the range, Smith New Court raisad Its estimate by £20m to £210m, while Strauss

making it the second most EQUITY FUTURES AND OPTIONS TRADING

houses making the running. On the first day of the new Traders reflected on tha overnight strength of the contract on the FT-SE 100 Tokyo market and the US opaned at 3,477. But for a market later in the day, but

brief retreat which saw the

first half-hour of trading,

there was strong upward

session, with the blg US

momentum for most of the

contract dip to 3,475 in the

# FT-SE 100 INDEX FUTURES (LIFFE) 625 per full index point Open Sett price Change High Low Est, vol. Open Int. 3478.0 3488.0 +20.0 3505.0 3602.5 +18.5 3621.0 +21.0 3505.8 FT-SE 100 INDEX OPTION (LIFFE) ("3484) £10 per full index point

| S300 | S350 | S400 | S450 | S500 | S550 | S600 | S650 |

M EURO STYLE FT-SE 100 INDEX OPTION (LIFFE) \$10 per full index point  renewed talk on Interest rates was also heard, bringing a large premium to March for most of tha day.

The advance in the market gave dealers the opportunity to arbitraga positions between the cash and the futures market. Further strength in the afternoon ensured that March broke through the 3,500 mark to finish at 3,502 in after-hours' dealing, around 18 points above its estimated fair value, which has fallen to zem this account. However. volume, at 8,994 lots, was below averaga.

Traded options were activa but the final volume of 47,110 was down from Friday's end of the account figure of 54,074 lots. Among the Index options, the FT-SE 100 option traded 11,984 contracts, while the Euro FT-SE 100 option attracted

business of 4,854 lots.
HSBC was the most active
stock option with a total of
3,200 trades. This was
followed by Hillsdown at
3,000 contracts. J. Sainsbury,
BTR, and British Aerospace
were also actively traded.

FT - <b>SE</b> Actuaries S	nare in	CHOOS	;						ne t	JK S	eries
	Jan 31	Day's chge%	Jan 28	Jan 27	Jan 28	Year	Div. yield%	Eem. yieki%	P/E ratio	Xd adj. ytd	Total Return
SE 100	3491.8	+1.3	3447.4	3427.3	3436.1	2851.8	3,37	5.03	24.68	2.59	1280.00
SE Mid 250	4084.3	+0.5	4065.8	4076.4	4079.7	2988.6	2.98	4.67	26.33	8.87	1484,59
SE Mid 250 ex Inv Trusts	4087.8	+0.3	4075.4	4088.8	4093.4	3004.7	3.08	5.01	24.79	6.68	1480.98
SE-A 350	1760.6	+1.1	1741.6	1734.8	1738.6	1403.1	3.28	4.95	25.04	1.87	1322.24
SE SmallCap®	2050.48	+0.9	2032,59	2028.19	2023.86	1494.18	2.66	3.35	38.24	2.70	1557.21
SE SmallCap ex Inv Trusts®	2012.58	+0.7	1997.78	1994.07	1990.18	1504,37	2.82	3.71	35.36	2.91	1631.26
SE-A ALL-SHAREO	1745.95	+1.1	1727.31	1720.79	1723.99	1384,44	3.24	4.84	25.64	1.68	1334.47
FT-SE Actuaries Ali-	Share	n-4-				V	Div.	Eam	P/E	Xd adi.	Total
		Day's				Year	DIV.	Carr	F/C	AU MAJ.	Determina

1 11-50	: Actuaries Ali-S		Day's chock	Jan 28	Jan 27	Jan 26	Age.	Div. yield%	Earn ylekt%	P/E ratio	Xd adj. ytd	Total Return
10 MINER	L EXTRACTION(18)	2670.71	+2.1	2615.27	2597.83	2610.02	2033.40	3.30	4.77	25.95		1041.7
	ne industries(4)	4091.34		3684.03				3.05		26.46		1101.0
	grated(3)	2581.33	+2.0	2529.52	2511.32	2534,75	1885.30	3.39		25.19		1026.4
	oration & Prod(11)	1957.18	+1.5	1928.45	1927.27	1927.14	1922_70	3.05	3.87	35.01	0.00	1109.7
	ANUFACTURERS(263)	2194,68		2169.58						44,06		1088.7
	& Construction(31)	1480.69		1475.21						80.001		1132.9
22 Building	Matte & Merche(28)	2352.33	+0.1	2350.12	2333.36	2380.54	1478.30			55,21		1077.8
3 Chemic		2463.24		2434.65						#		1058.3
	ed Industrials(16)	2194.43		2144.79				4.05		31.08		1085.3
	io & Block Equip(34)	2221.18		2196.61						22.26		1055.4
26 Enginee		1964,05		1935.35						80.001		1097.2
	ring, Vehicles(12)	2403.52		2398.06				4.31	3.20	43.72		1129.6
28 Ponting	Paper & Pokg(27)	2926.67	-0.2	2934.06	2940.52	2930.38	2273.90	2.78		28.12		1124.4
	& Apparel(22)	1985.04	+1,1	1963.06	1984.42	1873.40	1879.60	3.29	5.00	25.11	0.14	1093.0
	MER GOODS(84)	3032.35	+0.6	3015.18				3.68		18.24		1010.4
31 Brewerk		2388.15				2425.92		3.61		17,23		1046.4
	Wines & Ciders(10)	3201.62		3152.79				3.31	6.01	12.89		
	anufacturers(24)	2544.74		2533.18				3.57	8.50	17.99		1035.5
	ald Goods(12)	2839.97		2811.54				3.02		17.83		991.8
38 Health C		1694.75	-	1895.75				2.83		29.61		1073.2
	ceuticals(10)	3174.53		3181.69				3.79		18.22		974.0
35 Tobacco		<u>4500.75</u>		4412.65				4.47	7.07	18.49		969.2
40 SERVIC		2180.90	+1.8	2139.16	2152.61	2170.79	1806.30	2.74	5.20	23.44		1897.3
41 Distribut		3261.38	+0.8	3232.50	3272.88	3244.43	2473.00	2.57	4.79	25.29 23.79		1102.2 1132.3
	& Hotels(22)	2340.32	+1.1	2313.67	2302.19	2309.65	1749.20	3,47	5.18 3.77	31.67		1113.7
43 Media(4)		3272.68	+1.3	3231,37	3224.96	3207.08	2241.30	3,73	8.72	12.77		954.9
	Food(17)	1644.58	-0.6	1654,25	1757.68	1/60.60	2227.80	2.61	5.02	25.09		953.0
	General(43)	1824.88	+1.6	1795.95	1795.81	1817.12	1549.20	2.14	6.25	18.31		1089.6
	Services(40)	1827.38		2738.01	1820.13	0704 50	2020 18	3.01	3.27	34.56		1065.5
19 Transpor	1(16)	2779.26	+1.5	1335.15	2/10/00	4994 66	1235 70	3.55	3.21	44.29		1127,4
51 Other Se	envices & Business(12)	1339.83									S.18	
O UTILITIE	Section .	2732.26	+0.8	2709.92	2659.48	2659.18	2008.18	3.64	7.79		14.85	1021.6
52 Electricat		2578.53		2577.27	2539.20	2521.96	1536.30	3.21 4.97	9.60 7.21	17.34		1041.5
	hibution(2)	2357.38	+0.6	2344,35	2323.83	2296,42	1924.00	3.26	5,84	20.98		1007.8
	munications(4)	2422,98	+1.4	2389.40	2351.78	2358.81	1917.50			10.16		1004.3
8 Water(13		2087,48		2066.87				4.45	10.85			
	NANCIALS(632)	1852.51	+1.0	1833.71	1827.41	1833.17	<u> 1523.88</u>	3.32	5.37	22.83	2.29	1272.8
		2698.83	+1.2	2666.69	2652.27	2643.36	1822.60	3.10	2.98	48.16		1032.8
70 FINANC		3497.19	41.4	3449.32	3437.66	3425.42	2268.50	2.71	3.54	37.84		1011.0
71 <b>Banks</b> (1)		1578.83	-10	1560.50	1651.71	1560.71	1297.80	4.21	ŧ	#		1038,9
73 Insuranc		2677.47	-1.4	2838.62	2804.62	2790.54	2428.00	4.06		29.77		1057.1
	mance(g)	3708.74	JO 2	3888.52	3691.94	3685.58	2088.50	2.39	5.89	20.79		1096.1
	( Banks(6)	2231.33	413	2203.50	2199.02	2194.72	1278.00	2.79		25.99		1161.2
	nancial(25)	1871.40	-0.9	1857.21	1834.15	1810,28	1083.60	3.29	2.97	46.14	1.76	1043.8
9 Property				3096.19				2.01	1.82	61.81	5.03	1042.8
INVESTI	MENT TRUSTS(119)	3150.28										
	ALL CHARGESSE	1745.95	+1.1	1727.31	1720.79	1723.99	1384.44	3.24	4.84	25.84	1.88	1334.4

 
 3458.1
 3467.2
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 4067.4
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 1745.9
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 Time of FT-SE 100 Fligh & 30pm Low 6.30

1816 At . 1 Am												
# FT-SE A	ctuarie	9S 350	indu	stry b	asket:	13.00	14.00	15.00	16.10	Close	Previous	Change
Bidg 6 Costron Phormaceuticis Water Banks	Open 1427 5 3133.4 2066.8 3515.6	9.00 1428.2 3139.9 2067.6	10.00 1432.1 3143.2 2069.4 3524.7	1433.8	1436.4 3143 6 2073.7	1437.3 3144.0 2074.3 3538.4	2074,3 3641.4	2073.7 3538.6	2085.8 3530.8	2005.0 3540.7	1430.5 3149.4 2065.4 3491.9	+6.5 -7,3 +20,0 +48.8

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18.10 High/day Low/day

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Val. Occur

Major Stocks yesterday ASDA Group† Abbey Nations Albert Fleiner Alled-Lyons† Anglan Water| Argos Argyll Group† Ario Wagner Assoc, Brit, Po Assoc, Brit, Po BaA† BAT Inds.† BECC 23,000 2,800 3,900 1,300 713 59-1<sub>2</sub> 566 558 559-1<sub>2</sub> 259-1<sub>2</sub> 259-1 BrCC BOC† BP† BPB Inds BT†PPaid) BT SYPaid
BTFH
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Booker 22,000 1,900 4,100 5,600 534 375

1,000 640 1,000 

### LONDON EQUITIES

RISES AND FALLS YESTERDAY			
	Rises	Falls	Seme
British Funds	49	18	19
Other Fixed Interest Harmannian Commence of the Commence of th	9	2	4
Mineral Extraction	93	42	72
General Manufactures	297	85	321
Consumer Goods	69	32	94
Services	219	62	261
Utilities	39	3	4
Financials	187	55	149
Investment Trusts	303	16	144
Others	40_	47	24
Totals	1,305	328	1,082

Deta	besed	on	those	companies	Voted	on	ιÞø	London	Shero	Service.	
_			~								

LON Issue price	Amt	Mkt.	19	83/94		Close		Net		Gra	P/E
P	цp	(Em.)	High	Low	Stock	P	.+/-	div.	COV.	yld	net
	F.P.	81.4	73%	6634	Baring Erring Euro	73%	+112			_	_
-	F.P.	10.6			Do Warrants	4234		-		-	-
100	F.P.	83.7	100	98	Fauthelm Eur Sm	98		-	-	-	-
-	F.P.	33.9	113	1012	Finsbury Under wrt	113		-	-	-	-
100	F.P.	48.2	121	100	For & Col Small C	12012	+2		-	-	-
60	P.P.	18.0	60	59	Friends Prov Eth	60		-	•	-	-
120	P.P.	38.1	127	121	Do. Units	127	+1	_	-	-	-
60	P.P.	18.8			Do. Zero Div P!	8212	ړنې	-	-	-	-
-	F.P.	5.63	93	83	Pantheon Wrts	83	-	-	-	-	-
540	F.P.	7.07	45	44	Rackwood	44	-1	-	-	-	-
518	F.P.	2.13	111/2	184	Rossmani	1112		-	-	_	-

3	Nati Power (*482 )	480 500			58 39		16%	31 52%	FIXE	D IN	TERES	T ST	ocks					
9	Scot Power (*476 1 Sears	460 500 120	26% 8% 11	30%	48	12	26)% 43 6%	3014 5214 8		Amouni paid up			3/94	Stock			Closing price £	+01-
2 4 7 H	(*125 ) Forte (*268 ) Tarone (*198 ) Thore EMI		18 6 16 121/- 361/-	24 14% 23 19	31 22 28% 84	8 18% 8 11 34%	28½ 14½ 16 47	23 88	90 : :	F.P. P.P. F.P. F.P.	18/2	95 88pm 110 <sup>3</sup> 4p 141p 131	99 up 127 cp	Budgens 5 Partheon ( Sun Alliand Trafalger H Wittan 8 <sup>1</sup> 4p	ov un 195. Se 7 <sup>3</sup> apo é Se Cv Rd	/97 Pl	94 <sup>1</sup> 2 88pm 109 <sup>1</sup> 4p 140 <sup>1</sup> 4p 128 <sup>1</sup> 2	
4	(*1102) TSB	1150 280	18 22		804 35%	85 8		971 <del>/</del> 181⁄2	RIGH	ITS C	FFERS	•						
<u> </u>	(*278 ) Tomkins (*270 1	260 260 260	9½ 18	10 25 15%	25	16	21½ 11	26%	fasue price p	Amount paid up			93/94 Lov	s Stock			Closing price p	+01-
6	Wellcome (*862 ) Option	700	43 20% Apr	-	58%	24% 54 Apr	72	55% 80 Oct	48 73 88	NII NII NII	17/2 31/1 9/2	20pm 15pm 19pm	8рл 11рг 9рл	n Cement	one		19pm 15pm 12pm	+2
7	(1684 ) HSSC 750 sls	850 700 950	26	47	51 59h 128		77%	8314	96 25	NA NA af a pre	24/2 9/2	7pm 13pm	3 <sub>4</sub> pn		,		3.pm 1.34pm	
	(*986 ) Resident (*1993) Option	1500 1550	47 115 921:	76 186 142	118	68 76 102	881/2 104 128	108 127 151				EC E/	MIIT	' INDIC	Ee			
2	Rolls-Royce	160	17	17	22	3	11	15h	FIRM	MCD1	Jan 31	Jan 28	-		Jan 25	Vr 200	"High	"Law
ł	(*186 )	220			74	29	3814	41										2124.7
1 2 1	* Underlying besid on d January 31 Puts: 21,010	losing Total	otter	price	10.				Ord. di	kd_%ifu konet	3.47	3.53 3.98 31.70	3.6 4.0 31.5	3.52 3.98 3.3 31.67	3.52 3.98 31.70	2207.5 2.29 5.84 21.83 20.13	2677.2 4.52 6.38 32.13 29.79	3.47 3.93 19.40 18.14
																	10 4 0000	

	lan 31	Jan 28	Jan 27	Jan 28	Jan 25	Yr ago	"High	"Law
Ordinary Share	2677.2	2639.8	2627.3	2641.2	2646 2	2207.5	2877.2	2124.7
Ord. div. yield	3.47	3,52	3.54	3.52	3.52	2.29	4.52	3.47
Earn. yld. % full	3.93	3.98	4.00	3.98	3.99	5.84	6.38	3.93
P/E ratio net	32,13	31,70	31.53	31.67	31.70	21.83	32.13	19.40
P/E ratio nii	29.79	29,39	29.23	29.36	29.38	20.13	29.79	15.14

Ordinary Share hourly	cuandes	•						
Open 9.00 10.00	11.00	12.00	13.00	14.00	15.00	16.00	High	Low
2647.7 2657.4 2659.5	2662.2	2685.2	2 <del>669</del> .8	2669.2	2667.9	2670.7	2677.2	2647.7
	Jan 31	Jan	28	Jan 27	Jan 2	6 Ja	n 25	Yr ago
SEAQ bergains	45.756	3 45,3	304	36,905	35,73	25 3	8,411	39,006
Equity turnover (Emir)		. 220	0.2	2019.2	1864	.9 2	004.8	1266.5
Equity bargainst		- 50J	867	43.137	40,8	51 4	3,294	39,134
Shares traded (mit)†		- 101	S.4	947.1	741	.5	857.8	361.2
1 Excluding intra-market be	spinege and	Dversead	turnow	er.				

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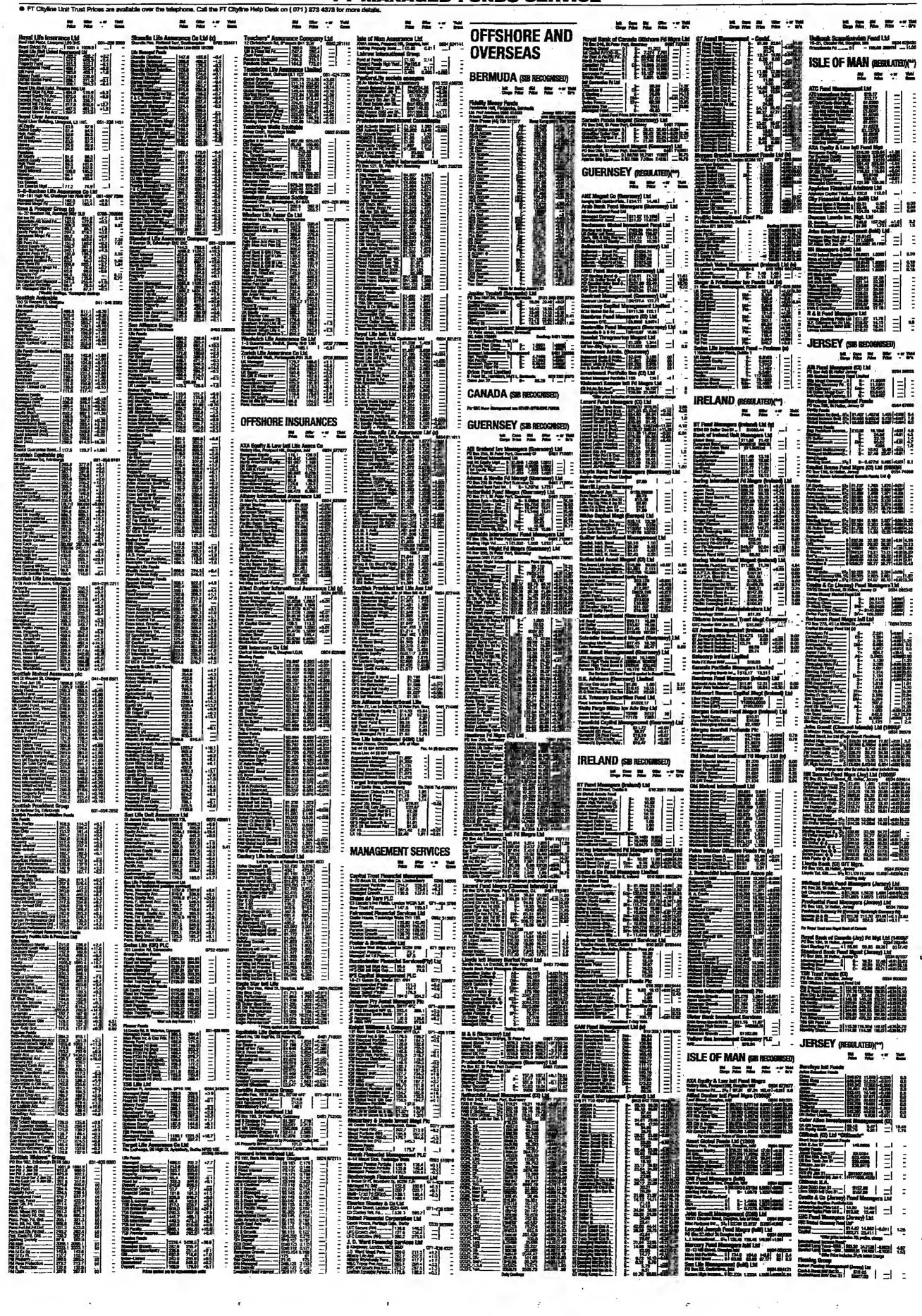
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### FT MANAGED FUNDS SERVICE • FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Deak on (071) 873 4378 for more details.

<b>AUTHORISED</b>	halt Come But Offer +xt Tabl Charge Palco Anton Anton - Brit	8 Help Deck on ( 071 ) 873 4378 for more deta list Com ski Other for lists Other Price Price - 674 Fidality investment Serve Ltd - Contol. Grammi	half Cook Mid Stiller +or Yolk Gloga Pides Price Price - Gifs	Int Case the Other or Year Chape Non-Prior Prior - Bry Lawrence Keen Lieft Trust Minaret (1300)\$	hit Case Mid Offer on This Carp Fine Mes Mes Mes - 8*2 Minreary Fand Managery Ltd - Coold. F	int Case the Other + or Yold Garge Price Price Price - Gris harpestual Unit Tat Mingart - Contd. Sch	hill time the Other +at They Chrys Mics Pales Mics - Bry grader Unit Trusts Ltd (1400)F	
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### **CURRENCIES AND MONEY**

### Yen rises against dollar

The yen yesterday gained ground on the back of a large ump in Japanese equity markets following the passage over the weekend of a compromise package of political reforms. writes Philip Gawith.

With the political impasse of recent weeks now removed, the Japanese government is expec-ted by the end of the week to announce a large fiscal stimu-lus of Y11-15trillion. Anticipation of the benefits of this package caused the Nikkei average to rise hy nearly 8 per cent with the benefits spilling

over into a stronger yen. The state of US-Japanese trade talks overshadowed the appearance of Mr Alan Greenspan, chairman of the US Federal Reserve, before the Joint Economic Committee of Congress yesterday.

• The yen closed at Y109.005 to the dollar in London yesterday, a rise of about half a yen on the day. Although the dominant view in the market is that the large fiscal package will be good for the Japanese economy, many observers believe the implications for the currency are less obvious.

Mr Jeremy Hawkins, senior economic adviser at the Bank of America, said the fiscal package could he a "dou-ble-edged sword". On the one hand, it will be good for the Nikkel, and hence for the yen. On the other, it should diminish any inclination on the part of the US to talk up the yen as a means of trying to curh the trade gap hetween the two countries

Analysts said there was quite a lot of positive market sentiment towards the yen. This creates the ironic situation that only now, when the US administration has less reason to talk up the yen, has the market decided to move the

anese currency higher. Mr Julian Callow, international economist at Kleinwort Benson, said two other seasonal factors lent strength to the yen: the large current account surpluses which normally occur in February and March; and the substantial capital repatriation which, for the past four years, has tended to take place at this time.

He predicts that when these factors disappear in April/May

CROSS RATES AND DERIVATIVE **EXCHANGE CROSS RATES** 

Lotest 0 67 19 0.5686 0.5662

III SWISS FRANC FUTURIES (IMM) SFr 125,000 per SFr

EURO CURRENCY INTEREST RATES

High 96.67 96.38 96.66 95.71

-0.02 -0.07 -0.06 -0.06

94.07 94.83 94.86 95.22

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Est. voi 18,050 15,692 8,363 3,628

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Open Int. 122,128 72,878 41,074 26,621

Strike Price 9600 9625 9650

WORLD INTEREST RATES

MONEY RATES

16.50 8.742 10 3.383 8.518 0.349 3.029 7.901 3.379 4.265 7.483 4.037 6.873 4.463 5.919 54.307 6.597

High 0.5729 0.5690

4.864 2.576 2.947 1 2.510 0.893 2.329 0.996 1.233 2.201 1.190 2.815 1.315 1.744 16.00 1.944

1.938 1.027 1.174 0.398 1 0.041 0.356 0.928 0.397 0.484 1.042 0.524 0.695 6.377 0.775

Est. vol Open Int. 66,365 130,452 434 8,590 3 286

5.25 5.25 5.75 5.75 5.75 6.00 5.25 5.25 4.00 4.00 3.00 3.00 1.75 1.75

7.78 7.76 6.00 6.00 6.75 6.78 8.92 8.92

Mer Jun Sep Dec

5.448 2.896 3.301 1.120 2.811 0.115 1.288 2.485 1.333 2.929 1.473 1.954 17.93 2.178

20.89 11.06 12.66 4.294 10.76 0.441 3.834 10 4.276 5.322 9.453 5.109 11.23 5.649 7.492 68.73 88.349

18.68 10 11.44 3.681 9.741 0.399 3.465 9.038 3.866 4.810 8.544 4.618 10.15 5.106 6.771 62.12 7.546

-0.0001 -0.0001

Against the dollar (Yen per 5)

the yen will weaken and this will be a truer measure of the currency's position.

With the political reforms now passed, the focus has turned to the fiscal package and trade talks. "The reason why Mr Hosokawa was so desperate to get the package through was the trade talks" said Mr Hawkins. "There would have been a lot of flak if he had gone to the talks without an economic package to

show. Mr Ron Brown, US commerce secretary said the reform package would have a "very positive" impact on US trade with Japan.

The importance the US attaches to the trade lasue was illustrated when President Clinton yesterday dispatched US trade representative Mr Mickey Kantor to Japan in an effort to hasten progress in the framework trade talks,

 Mr Greenspan's testimony yesterday had a mixed effect on the dollar. His observations that he considered real interest rates to he ahnormally low. implying a likely tightening of policy, caused the currency to rise initially.

When it became clear, however, that no early rate increase was imminent, the dollar lost ground. Mr Ian Gunner, international economist at Chase Manhattan, said the message of Mr Greenspan's appearance was that, although the Fed "has its finger on the trigger" to raise rates, inflation is the key indicator being watched and recent data shows

it is currently well contained. Mr Gunner said sentiment towards the dollar was "pretty sour now". Another observer noted "If I was a dollar bull I would he worried now." Mr Gunner said from a technical perspective the dollar had reached a point where inves-tors were saying that, if it was unable to move higher on good news, then it had to move lower. Accordingly, the cur-rency was being sold.

After rising above DM1.7440 during the afternoon, the dollar slipped back to DM1.7360 yesterday evening. Mr Gunner said the dollar had "hit a brick wall" and needed something beyond the string of recent strong data to take it higher. Sterling had a quiet day, underpinned by expectations of possible German rate-cut later this week. There was littie reaction to the release of M0 money supply figures which rose a lower than expected 5.3 per cent in the year to

January. It closed in London at

DM2.6145, nearly two plennigs up on Friday's close of Analysts said that the pound was trading surprisingly well considering the political pressure the government was under. One observer commented: "It is almost as if the market is trying to say the quicker we get rid of John Major, the better." A different gloss on the political angle is that international investors are

unconcerned by the current squabbles. • The Belgian franc breached its central ERM rate of 20.6255 francs per mark in a positive reaction to rate cuts announced earlier. Mr Hawk-ins said the currency's response to the rate cut confirmed the view that "at the moment, investers see interest rate cuts within the EMS as being hullish for growth and

for the currency. • The Bank of England provided the UK money markets with £295m of late liquidity at unspecified rates yesterday. This took total assistance for the day to £669m, compared with its final estimate of a £300m liquidity shortage.

392.5 207.9 237.5 80.69 202.5 82.28 72.04 187.9 80.35 100. 177.8 96.00 211.0 106.1 140.8 1291 156.9

STEPLING FUTURES (MM) \$82,500 por !

488.5 268.7 296.0 100.4 252.0 10.31 89.66 233.8 100. 124.5 262.6 132.1 175.2 1607 195.2

22.10 11.70 13.39 4.543 11.40 0.487 4.056 10.58 4.524 5.630 10 5.405 11.86 5.878 7.925 7.271 8.833

Change +0.0075 +0.0068

-0.01 -0.01 +0.01 +0.01

-0.01 -0.01

+0.01 +0.03 +0.03 +0.03

-0.01 -0.01

5ep 0.98 0.74 0.53

0.03 0.14 0.34

Mar 0.03 0.18 0.40

IN THREE MONTH ECU FUTURES (LIFTE) Equim points of 100%

Sett price 93.97 94.52 94.88 95.18

II US TREASURY BILL FUTURES (MAN) SIM per 100%

GA11.8 Jun 0.88 0.43 0.24

Jun 0.45 0.23 0.09

 Open
 Set price
 Change
 High
 Low
 Est. vol

 81.78
 91.84
 +0.05
 91.85
 91.79
 3272

 92.43
 92.44
 +0.03
 92.46
 92.40
 2259

 92.79
 92.84
 +0.05
 92.84
 92.78
 565

 93.05
 93.09
 +0.04
 93.09
 93.05
 391

 ( MONTH SURRO SWISS FRANC FUTURES (LEFFE) SFrim points

High 96,14 96.44 96.58

Est voi Open int.

0.02 0.04 0.10

Jun 0.02 0.05 0.18

	<u> </u>		TO BE ALL P	Condition.	THEP	30.10	_		_				_
Jan 31		Closing mid-point	Change on day	Bid/offer spread	Day's high	Mid	One mo	nth %PA	Three on Pale	onths %PA	One y		Bank of Eng. Inde
Europe				170	1.6		10.00						
Austria	(Sch)			719 - 904		18.1380			18.3944				113.0
Balgium	(EFr)			251 - 948		83.5330	53.818				54.275		
Denmark	DKY			434 - 525		10.1125	10.1565	-1.2	10,1695	~0.8	10.1707	-0.2	114.2
Finland	B-MO	8.3162		062 - 262		8.3045				- 0			82.3
France	(FFr)			683 - 774		8.8378	8.68	-1.0			6.9073		107.5
Germany	(DM)			132 - 158		2.6041	26159	-0.6	28174	-0.5	2.6162	-0.1	121.5
Greece	(Dr)			189 - 725		374.172		_ =					
neland	(Đ	1.0419		411 - 428		1.0411	1.0425	-0.7	1.0435		1.0467		104.2
taly	(L)			443 - 789		2538.54				-3.0	2612.66		76.1
<b>Lincotmourg</b>	(LFr)			251 - 949		53.5330	53.815	-1.2		-1.2	54.275		113.8
Valherlands	(FI)	2.9288		271 - 304		2.9068	2.9287	0.0		-0.1	2.9184		117.4
Vorway	(PAKY)			235 - 332		11.1647		0.5	11,2189	0.3	11.2257	0.0	84.4
Portugal	(Es)	282,599		370 - 827		260.887	263.874						
Spain	(Pota)			900 - 101			211.591	-34			216.821		95.4
Sweden	(SKI)	11.8775		684 - 885	11.9784		11.901	-24	11_032	-1.9	12.0495		77.5
Switzerland	(SFr)	2.1981	+0.0051	967 - 995	2.1993	2.1926	2.1983	1.0	2.1811	1,3	2.1875	1.4	117.4
ж	12	-	-					-					82.5
5cu	-	1.3448	+0.0058	439 - 456	1.3458	1.3398	1.346	-1.1	1,348	-1.0	1.3517	-0.5	-
SOR	-	0.921707	-	•	-	-	-	-	-	-			-
Americas													
Ingentina	(Peso)	1.4987		981 - 992		1.4981	-	-	-	-		-	-
Srazii .	(C)	687.455		241 - 669	689.000		4 44.5	. =					-
Carrecta	(CS)	1.9880		889 - 890		1.9766	1.6852	1.7	1,9797	1.7	1.9637	1.2	91.4
	Pasci	4.6539		510 - 568		4.6394						_ =	
ASI	_ (2)	1.4969	-0.0047	984 - 993	1.5015	1.4937	1,4962	22	1.4908	21	1.477	1,5	67.1
Pacific/Middle													
Letralia	(AS)	2.1133		119 - 147		2.0990	21118	0.9	2.1095	0.7	2.1075		-
long Kong	(HCS)	11.6764		721 - 805		11.5395	11.6547	2.2	11,5203	1.9	11,4202	1.3	-
ncia.	(Pts)			938 - 330	47.0910								
apen	m	163.383		266 - 499			162 863	29	162.093	3.2	156.643	2.8	180.6
delayela	(845)	4.1440		418 - 463		4.1248				- :			-
law Zaaland	(NZS)	2.5391		388 - 415		2.6250	2642	-1.3	2.6463	-1.1	2.6549	-0.6	-
	(Pesc)	41.5153		060 - 305	41,8305		-	-	-	-		-	-
Areida Areida	(SPR)	5.6212		160 - 234		5.6018	-	-	-	-	•	-	-
engapone .	(88)	2.3880		865 - 894		2.3828	-	-	-	•	-	-	-
Africa (Com.)		6.1295		268 - 321		6.0895	-	-	-	-	-	-	-
Africa (Fin.)	6-0	6.5287		192 - 382		8.8027	-	-	-	-	-	-	-
outh Kores	(Won)	1211.15		071 - 158	1213.21		-	-	•	-	•	-	-
awar.	(13)	39.5996	-0.1707	877 - 115		39.5000	•	-	-	-	-	-	-
heliend	(81)	36.1458	-0.1055	193 - 722	36.1980	36.0150	_		-		-	-	_

Jen 31		Clothing	Change	Blokoffer	Day's	. mid	One mo	orth.	Three m	eritre.	One y	200	J.P Morga
		mid-point	on day	spread	high	low	Rete	NPA	Rate	<b>MPA</b>	Plate	16PA	Index
Europe													
Austria	(Sch)	12.2635	+0.123	610 - 680	12.2670	12.2218	12,2585	-24	12.3265	-21	12,4336	-1.4	102.7
Beigham	19Fn	35.8875	+0.1875	350 - 800	35,9600	35.8000	35,9678	-33	36,1725	-3.4	38.7475	-2.5	103.2
Denmerk	(DKr)	6.7705	+0.0542	806 - 715	6.7814	8.7612	6,7892	-3.3	B.8202	-29	6.8905	-1.8	103.5
Finland.	(FM)	5.5484	-0.0013	434 - 534	5.8084	5.6372	5,5574	-1.9	5.5099	-1.5	5.8159	-1.2	78.7
France	(FFr)	5.9198	+0.0408	185 - 210	5.9290	5.9070	5,8352	-3.1	5.9646	-20	6.0308	-1.9	104.1
Germany	(0)	1.7444	+0.0171	440 - 447	1.7486	1.7385	1,7486	-28	1.7558	-26	1,7714	-1.5	103.8
Gragoe	(Dr)	250.500	+22	400 - 600	250.800	249.990	254	-16.8	261	-16.8	292	-16-0	71.5
ireland	00	1.4388	-0.0045	380 - 392	1,4413	1.4278	1,4352	28	1,4287	2.8	1.4108	1,9	_
taly	(L)	1896.68	+7,18	810 - 925	1704.00	1885.66	1705.68	-6.1	1720.68	-5.2	1768.93	-41	76.8
Linearchourg	(LFr)	35.8975		550 - 800		35.5000	35,9875	-3.3	36.1725	-34	36,7475		
Netherlands	(FI)	1.9540	+0.0184	536 - 546	1,2558		1.9575	-2.2	1.9638	-20	1.8759	-1.1	103.2
Norway	(NKn	7,4913		903 - 923		7,4574	7,5028	-1.8	7,526	-1.9	7.5883		
Portugal	(Est	175.200	+0.9	100 - 300	175,670		176.22	-7.0	178.29	-7.1	185.875	-61	84.1
Spein	Pto	140.775		780 - 800		140,350	141.425	-65	142.71	-5.5	146.6	-4.3	80.9
Sweden	(SKA	7.9244		194 - 294	6.0098	7,9088	7.9524	-12	8.0044	-40	6,1614	-30	
Switzerland	(SFn)	1,4865		660 - 670	1.4712	1,4020	1.4678	-1.1	1,4897	-00	1.4875	-0.1	104.2
UK	(0)	1,4989		964 - 993	1.5018	1.4937	1.4962	22	1,4908	21	1.477	1.5	
Ecu	~	1.1146		142 - 160	1,1188	1,1133	1,1110	3.3	1,108	3.1	1.0928	20	
SOR	_	1,38210							.,,,,,,	~!	1-4-50		
American					_	_	_		•	-	_	•	_
Argentina	Peed	0.9999	-0.0001	998 - 999	0 0000	0.0008							_
Brood	(C)	458.855		860 - 860	468.675					- :			
Cornecto	(CS)	1,3263		260 - 266	1,3268	1,3221	1.3260	-0.5	1,3279	-0.6	1.3295	-0.2	67.8
	Pesch	3,1050		040 - 060		3.1040	3.1066	-0.6	3,1094	-0.6	3.12		97,4
JSA UVER	(5)	0.1030	- Warren		4.1000	3.10-0	2.1000	-0.0	O. 1024	~~0	4.12	-4,5	101.9
Paulific/Middle		Miles		-	•	•	•	-		•	•	-	101,8
Australia	(AS)	1,4000	0.0024	894 - 104	1,4115	1,4041	1,4109	-0.9	1,4138	-1.1	1.4213	-0.8	89.4
Hong Kong	HKS	7,7235		230 - 240		7,7230	7.725	-0.9	7.7275	-0.2	7.7385	-0.0	OGL4
racing roung	(First	31,3663		526 - 700		31,3626		-25	31.5863	-2.8	7.7.000	-0,2	-
hanan		109,0050		800 - 500							407 415	٠.:	
	33				110.420		106.94	0.7	108.75	0.9	107.416	1,8	141,3
Malaysia	(MS)	2,7648		840 - 856		2.7540	2.7583	2.6	2.7573	1.1	2,7798	-0.5	-
New Zeoland	(NZS)	1,7807		596 - 618	1.7616	1.7562	1.7823	-1.1	1.7668	-1,4	1,781	-1.2	-
hilippines	(Pego)	27.7000		000 - 000	27.9000							-:	-
Sauci Arabia	SP	3,7504		500 - 507	3.7507		3.7528	-0.8	3.7572	-0.7	3,7759	-0.7	-
Singepore	(55)	1,6932		927 - 937	1,5957	1,5927	1,5921	0.9	1.5899	0.6	1,0022	-0.0	-
S Atrice (Com.)		3,4223		218 - 230		3.4215	3,4383	-8.0	3.4683	-5.4	3,6758	-4.5	-
S Africa (Fir.)	6-0	4,4225		175 - 275		4,4050	4.4535	-8.4	4.5125	-8.1		-	-
South Korea	(Work	806,050		000 - 100	808.200		811.05	-4.5	614,56	-32	853.05	-3.1	-
airean	(12)	28,4200		500 - 500			25.5225	-4.7	26.67	-3.6			-
hetard	<b>€3</b> 0	25,4500	+0.01	400 - 800	25,4700	26 4400	25.52	-3.3	25.88	-3.3	25.79	-1,4	-

en 31	Ecu cer.	Rate against Ecu	on day	% +/- from	% sprend v weekset	Div.
pland	0.808628	0.776192	-0.00044	-4.01	6.15	27
tetherlands	2.19672	2.18012	+0.00242	-0.78	. 2.67	•
Bolghunt	40.2123	40.0702	-0.0673	-0.35	2.25	3
Der HIRETY	1.94964	1,84613	+0.00283	-0.18	2.07	•
TUTOR	6.53888	6.60648	+0.00197	1.07	0.82	-9
Deramerk	7.43879	7.55111	+0.00381	1.54	0.35	-11
Portugal	192.854	195.898	+0.147	1.58	. 0.31	-11
Spain .	154,250	157.195	-0.14	1.89	0.00	-13
NON ERM M	<b>EMBERS</b>					
	264.515	279,562	+0.353	5.69	-3.80	_
Greece		1885.00	+0.353	5.69 5.73	-3.60 -3.63	Ξ
Percentage char ratio between to	264.513 1793.19 0.788749 seet by the Burges are for Ex-	1865.90 0,744823 open Commissi x a positive the percentage diffe	-2.28 -0.002402 on. Currencies age cances a v	5.73 -5.33 are in decours!* weak currency, D the actual marks	-3.63 7.63 og relative etner fvergence ahon frænd Ecu sent	es the
Graece Italy UK Eou Central relative Percentage char- resto between the for a correccy, a Sour Central reto. (17/5/62) Swiffing	264.513 1793.19 0.788749, i set by the Sar yee are for for or agreeds; the and the maniful g and itselen United	1885.90 0,744823 open Commissi 4 a positive their percentage differ in permost per-	-2.28 -0.002402 Ion. Chremoses are denotes a virginos between centage deviation or ERM. Adjustin	5.73 -5.33 are in decountly walk currency, E the actual music on of the currency ment calculated in	-3.63 7.63 og relative atred fvergence ahor vi end Ecu sent y'e mærket rafe	es the tel rates from to
Graece Italy UK Eou Central relative Percentage char- resto between the for a correccy, a Sour Central reto. (17/5/62) Swiffing	264.513 1793.19 0.788749, i set by the Sar yee are for for or agreeds; the and the maniful g and itselen United	1865.90 0.744823 open Commissi c a positive that percentage diffe in permead per	-2.28 -0.002402 Ion. Chremoses are denotes a virginos between centage deviation or ERM. Adjustin	5.73 -5.33 are in decountly seath currency. If the actual marks on of the currency ment calculated it to per pound)	-3.63 7.63 og relative atred fvergence ahor vi end Ecu sent y'e mærket rafe	es the tel rates from to
Greece Italy UK Equi central rates Percentage char ratio between to lor of control rate. (17/9/82) Steffing III PHILADES	264.513 1793.19 0.788749, i set by the Sar yee are for for or agreeds; the and the maniful g and itselen United	1885.90 0.744823 open: Commissi & a positive char percentage diffe in permand per a suspended has \$ OPTIONS \$	-2.28 -0.002402 Ion. Chremoses are denotes a virginos between centage deviation or ERM. Adjustin	5.73 -5.33 are in decountly seath currency. If the actual marks on of the currency ment calculated it to per pound)	-3.63 7.63 og relative stren hvergence shon r and Ecu cent y'e market rate by the Phancial	es the tel rates from to
Greece Italy UK Sou dented rates Percentage char ratio between to ler a control rate Sou dented rate (17/5/22) Steffing PHILADES Strike Price	264.515 1793.19 0.788749 s ext by the Surges are for Each or aproach; the market of a proach; the market of and the market of and the market of and the market of and the market	1885.80 0.744823 open Commissi & a positive char percentage diffe in periodid per E suspended hos S OFTIORS : — CALLS —	-2.28 -0.002402 lon. Chromoles pe denous a menor between menor between menor between menor between 5704. Adjustra 231,250 (cent	5.73 -5.33 are in decountly seak currency. E the actual muston of the currency ment calculated it is per pound)	-3.63 7.63 7.63 rg relative strenderprop should be used to used to used by market rate by the Financial PUTS Mar	es the leaf rates from to
Greece Hady UK Gou dernisel relate Perchitage char ratio between for 3 corroncy, a Gou derivel (17/8/92) Serling PHELADES Strike Price 1,460 1,4625	264.515 1793.19 1793.19 1798749 19 exe by the Sarges are for Sarge	1865.90 0,744829 0,744829 0, a positive that percentage differ in permission per is superided for "S OPTIONS 1 — CALLS — Mar	-2.28 -0.002402 for. Currencies are renor batteriage deviation of ERM. Adjustra 231,250 (cert)	5.73 -5.33 are in decountly the actual marker on of the current ment calculated it is per pound)	-3.63 7.63 7.63 7.63 7.63 7.63 7.63 7.63	is the tell research from to
Greece Ruly UK  Cou dermal rules  Feromitage char  ratio Statemen in  Cou dermal rules  Cou dermal rule  Cou dermal rule  Cou dermal  Cou	264.515 1793.19 0.769749 is set by the Sis specials for specials of the red the maximum g and itselfer Lin LPHIA Set S. Feb 9.51 7.07 4.59	1865.00 Q.744623 propen Commission 2. a positive that percentage dela in permetal per in suspended hor 3 OPTIONS 5 CALLS — Mar 9.26 5.90 4.54	-2.28 -0.002402 on. Currencies records a virgo dentes a virgo dentes on ESM. Adjustn 231,250 (cent) Apx 9.15	5.73 -5.33 are in decorational currency, is the actual market on all the currency ment calculated its per pound) Feb	-3.63 7.63 rg relative street freegence short in and Eou bent y's market rate by the Rhandel FUTS	is the self rates from to
Greece Hady UK Eou certral relative Perchalage char antib between the sit corrector, as four certral relative Eou	264.515 1793.19 0.789749, see by the Barges are for Early or approach; and the maximum of and the maximum of and the maximum of and the maximum of the maxim	1865.00 0,744623 0,744623 0, a positive char percentage defer in permead per a suspended kee S OPTIONS 5 CALLS — Mar 9.28 5.00	-2.28 -0.002402	5.73 -5.33 are in decorational currency, E the actual market not at the currency are per pound)	-3.63 7.63 og relative athers frængence afson in and Ecu pen y'e market rafn by the Financial CUTS	Apr 0.40
Greece Italy UK Eou cernal relative Ferovirage characto between characto between characto between characto between characto between characto charac	264.515 1793.19 0.769749 is set by the Sis specials for specials of the red the maximum g and itselfer Lin LPHIA Set S. Feb 9.51 7.07 4.59	1865.00 Q.744623 propen Commission 2. a positive that percentage dela in permetal per in suspended hor 3 OPTIONS 5 CALLS — Mar 9.26 5.90 4.54	-2.28 -0.002402 into Currences a composition of contract and contract	5.73 are in decounting to the actual marks ourselve to the currency. If the actual marks of the currency mark calculated it is per pound)  Feb	-3.63 7.63 rg relative strengthee short and Ecu centre of the market rather by the Financial PUTS Mer 0.04 0.07 0.29 0.85	Apr 6.14

LOND	OM MO	NEY RA	TES				
Jan 31		Over- right	7 days notice	One	Three	Sibr. months	One
Interbank S	Renting	8-8	54 · 54	5½ - 5¼	512 - 51	54 - 54	58 - 68
Starling CO	*	-	-	5 - 80	533 - 53	5/2 - 54	52 - 54
Treasury B	Rs .	-	-	54 - 54	5 - 41	-	
Bank Bills				5A - 5A	54 - 614	5 - 4强	
Local author Discount m	mint gaber mint gaber	54 - 54 54 - 54	5% - 5% 5% - 5%	5/6 - 5/6	5% - 5%	54 - 54	5/2 - 5 <u>/</u>
UK dewing	bank base	lending rate	5½ per c	ng from No	wember 23,	1933	
			Up to 1	1-3	3-6	6-9	<del>9-</del> 12
			month	manth	months	months	months
					4	34	34
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Accounts Year ....

MONTHLY AVE	ERAGES OF STOCK INDICES					
	January	December	November	October		
# FT-SE Actuaries Indices						
100 Index	3431.3	3313.7	3111.9	3125,1		
Mid 250	3982.7	3662.1	3456.2	3493.1		
350 Share	1727.1	1649,5	1560.7	1559.8		
Non-Financials	1818.87	1733.10	1643.34	1653.67		
Financial Group	2619.71	1300.30	1192.41	1202.11		
All-Share	1710.30	1626.88	1535.11	1544.81		
Eurotrack 100	1484.84	1423.55	1349.68	1339.43		
Eurotrack 200	1559.83	1496.00	1414.20	1412.29		
■ FT indices						
Government Securities	106.50	105.56	103.12	102.80		
Fixed Interest	132,32	130.14	123.87	124,22		
Ordinary	2620.1	2492.5	2357.9	2363.6		
Gold Mines	246.7	245.3	238.5	210.2		
SEAQ Bargains	40,838	33,916	29,057	32,100		
	Highest Jan	close	Lowest Jan close			
FT-SE 100	3491.8 (31		3360.0 (130)			
FT-SE Mid 250	4148.9 [19		3799.4 (4			
FT-SE A 350	1760.6 (19	th)	1689.4 (13	(th)		

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### helps lift Dow to new heights

#### **Wall Street**

US stocks again surged into record territory yesterday morning after reassuring remarks on inflation by the chairman of the Fedsral Reserve Board, writes Frank

McGurty in New York.
By 1 pm, the Dow Jones Industrial Average was 34.33 ahead at 3,979.76, well above Friday's all-time high closing of 3,945.43. The more broadly based Standard & Poor's 500 kept pace with the beliwether index, adding 3.59 to 482.29. In the secondary markst, the American SE composite climbed 1.37 to 484.59 while the Nasdaq composite, up 3.12 to 799.65, was flirting with the 800

Mexican stocks achieved new highs for the third consecutive trading day, the IPC index climbing 40.59, or 1.5 per cent, to 2,783.79 by mldsession. The market had early help from Telmex on positive earnings expectations and a US broker's npgrade, bnt mining issues took over later, showing a gain of 5 per cent.

mark for the first time. Volume on the NYSE was heavy, with 182m shares traded by 1 pm.

Stocks had several developments working in their favour. The powerful advance staged by the Nikkel index overnight, amid optimism over the progress of Japanese political reform, set an upbeat tone for the session's opening.

The positive sentiment was reinforced by Mr Alan Greenspan, the Fed chairman, who told a Congressional committee that the central bank was committed to stamping out inflationary pressures in the

The vigilant tone of his remarks brought firmer prices to longer dated US Treasury bonds, which are particularly sensitive to inflation. By midday, the 30-year benchmark aluminium-producing countries announced a deal to cut global production. The agreement gave a big lift to the share prices of US suppliers of the basic metal.

Alcoa, a component of the Dow industrial index, surged \$3% to \$79%, a new 52-week high for the stock. Reynolds climbed \$2% tn \$53%, Alcan \$1% to \$24% and Phelps Dodge \$1% to \$54%.

The market received at least one piece of unwelcome news. The Purchasing Management Association of Chicago revealed a modest downturn in its January index of economic activity, which may be a pre-view of today's national survey. In spite of the indication of a slowdown, stocks closely linked to broad economic trends continued to gather strength. Caterpillar was \$1%

higher at \$105, a 52-week high. Fourtb-quarter results released by Xerox impressed investors. With revenues generated by the company's core processing activities somewhat better than expected, the stock was marked up \$5 to \$97%, well above its previous 52-week high mark of \$931/4.

#### Canada

Toronto mirrored New York, supported by a rally in banks and base metals. The TSE 300 composite index rose 44.28 to 4,536.49 in volume of 43m

Base metals, driven higher by Alcan Aluminium, led the advance. The sub-index rose by 100.66 or 2.7 per cent to 3,799.92 as Alcan jumped C\$1% to a 52week high of C\$321/4.

#### SOUTH AFRICA

Shares closed generally firmer, helped by strong performances from equity markets worldwide. The golds index was up 32 at 1,937, the industrial index 33 at 5,536 and the overbond was 3 ahead at 10011. alf index 29 at 4,754. A put on R2.55 at R193.55. ali index 29 at 4.754. Apglos

### Mr Greenspan BMW in the lead as automotive stocks climb

A gond day for several car stocks took in the Rover/BMW deal, bullishness in Francs weekend measures to boost consumption, specific hopes for Fiat in 1994 and a new high in Volvo, writes Our

Markets Staff.
FRANKFURT, excited by Interest rate hopes and the BMW/Rover deal, saw the Dax index rise 43.98 to 2,177.45 on the session and threaten 2,200 in the post hourse, closing another 15.15 higher at 2,192.60. In financials, Allianz ross DM72 to DM2,829 on talk of US huying and, in a generally lucrative banking sector, Bav-ernverein emerged from its rights issue complications with

cent to DM546. These gains were dwarfed by BMW's DM56.50, or 8.3 per cent rise to DM739.50, with a further climb to DM748 after hours. Mr Horst-Kaspar Greven at Merck Finck in Düsseldorf said that BMW had paid a relatively keen price for a deal which nearly doubles its car produc-

a rise of DM23.50, or 4.5 per

Aluminium production cuts led to above average markups in Degussa, DM16.80 higher at DM488.80, and Thyssen, DM7.40 better at DM261.90. Mr Greven said that the implications of the news had not been thought through and that Viag, with big productinn capacity in the metal, looked the prime benefi-ciary; Viag sbares rose

DM10.50 to DM485.50. PARIS swept through its pre-vious record close as the market took heart from the governmsnt's annuncement at the weekend of measures to boost the sconomy. The CAC-40 index closed 21.19 ahead at 2,334.36 as turnover hit FFr6.5bn.

Turnover in the market has been consistently high over January – avsraging about FFr5bn a day – driven largely by inflows of foreign money. The car sector outperformed the market, helped by propos-als outlined by Prims Minister to assist new car sales. Peugeot, up FFr19 or 2 per cent to FFr874, also said that it would issue ADR's in the US.

to a third consecutive high of record L1,420bn: at one stage, screen hased trading was balted when the system

Flat surged L242 or 5.3 per cent to L4,843 as the market awaited the annual letter to shareholders from the chairman, Mr Glovanni Agnelli. improve strongly, following the lira devaluation and the intro-

Sip, a recent undsr-performer, added L362 or 9.1

MILAN continued to power ahead, in the lull after recent political storms. The Cnmit index rose 20.28 or 3.2 per cent 662.11. Turnover swelled to a became nverloaded.

UBS, an aggressive buyer, fore-cast that the group's competi-tive position was set to duction of new models.

per cent to L4,353, helped by a government ruling that the winner of the country's second celiular telephone licence would have to use Sip's FT-SE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close Hourty charages FT-SE Eurobrack 100 1528.50 1528.73 1530.10 1631.90 1533.82 1537.67 1537.62 1540.19 FT-SE Eurobrack 200 1593.37 1596.14 1596.69 1538.47 1595.77 1602.75 1603.34 1604.26 Jan 25 Jan 25

AMSTERDAM'S AEX index closed 8.93 or 2 per cent higher at 438.71. A notable exception to the positive trend was Fokker the aircraft manufacturer. which silpped 80 cents to F123.90 following the resignation of the chairman.

While the news was some thing of a surprise to the market, some analysts commented thet in the tong term It could benefit the troubled group as It wrestles with a rationalisation programme.

Among financials, ING added Fl 2.50 to Fl 60.80 as the insurer improved after a recent period Some of the day's biggest gains were recorded by Elsev ier. up F1 5.80 at F1 193.80 and

Nedlloyd, Fl 4.50 higher at Fl 72.60. Polygram added Fl 2.50 to Fl 81.70 as it announced a new joint venture in the US. ZURICH finished at a fifth con-secutive all time high, amid strong demand for Nestle and the banking sector which is expected to report sparkling results in the coming month. The SMI index added 37.7 or 1.2 psr cent to 3,178.4. Nestlè added SFr21 to SFr1 426 while among the banks, CS Holding

rose SFr18 to SFr754. Roche began quietly but the certificates later put on SFr40 to SF17.140 after news that the

tion had authorised third phase clinical trials of a new anti-Aids treatment.

MADRID hit another new high, the general index putting on 15.97 to 358.31 as it waited for Banesto to resume trading today. STOCKHOLM's domes. the Affärsvärlden Genera index 29.3 or 1.9 per cent higher to a new peak of 1,603.9. Volvo B shares rose SKr13 to SKr695 amid expectations of strong US sales in January.

ISTANBUL rose hy more than 8 per cent as investors were encouraged by reports that the capital markets board was to altow mutual funds which keep at least 25 per cent of their portfolio in stocks, to trade on the stock exchange. The composite index closed up 1,542.86 at 20,104.84 while turnover dipped to TL1,640bn after Friday's TL2,150bn.

Written and edited by William Cochrane, John Pitt and Michael

### Nikkei powers 7.8% ahead after reform agreement

#### Tokyo

Share prices soared on the passage of the political reform bills through parliament over the weekend, and the Nikkei average jumped 7.8 per cent, rising above 20,000 for the first time in three months, writes Emiko Terazono in Tokyo. The Nikkel rose 1,471.24, the

third largest gain on record, to finish at the day's peak of 20,229.12. The index opened at the day's low of 18,790.78, with shares failing to trade until the afternoon session because of a flood of buying orders from overseas and domestic investors. The Topix index of all first

section stocks advanced 101.40 to 1,629.22, its fifth blggest single day's rise. In London the ISE/Nikkel 50 index moved ahead 18.08 to 1,373.12 as strategists said that this year's rally had much further to go. Investors were cheered by prospects of the imminent announcement of an economic

income tax cut now that the govsrnment has political reform out of the way. The announcement of a package of tax cuts and fiscal stimulus, estimated at around Y13,000bn is expected on Thursday.

Volume was 800m shares,

against 237m, with foreign and domestic individual investors actively buying shares. Almost all listed issues posted gains, with 1,109 advances, three declines and seven unchanged. A sharp fall in the bond market also supported sentiment raising hopes that it would cause a shift in funds to equities. The yield on the No 157 10-year benchmark rose 5 basis points to 3.54 per cent, the nighest since last November.

Some domestic and foreign hrokers believe that yesterday was a turning point for the market and the country's economy, but others have doubts. Many investors are still wary of corporate profit-taking ahead of the March book closing, and point out that buying by foreigners, who have been

#### were also supported, with Nomura adding Y250 at Y2,320. Japan Nikkel 225 Index (000) 20.5----Roundup

### January 1994 Source: FT Graphite

market since the start of the year, has started to slow down. "Economic fundamentals have not drastically changed," said Mr Jason James, strategist at James Capel, adding that he had not revised his year-end

target of 22,000 for the Nikkei. Nippon Telegraph and Telephone gained by its day's limit of Y100,000 to Y978,000, while East Japan Railway climbed

in Osaka, the OSE average surged 1,255.67 to 21,864.83 in volume of 41.8m shares.

The region did not emulate Tokyo, but its equity markets were mostly on the upgrade.

AUSTRALIA set a record high, helped mainly by over-seas news. The All Ordinaries index rose 50.9, or 2.25 per cent. to 2,310.8 in A\$1.0bn turnover One dealer said the March share price index futures con-

tract contributed to the surge, with the contract jumping 44 to 2,328.0 after an intraday high of 2,346.0.

Coles Mysr appreciated 12 cents to A\$5.47 after announcing a 2.9 per cent rise in halfyear sales to A\$8.16bn.

HONG KONG overcame some midsession seiling, prompted by worries about tougher mortgage policies, to finish almost 1 per cent higher. The Hang Seng index added

inary turnover down from HK\$8.57bn to HK\$6.28bn. Hongkong and Sbanghai Banking and Hang Seng Bank said late on Friday that they would lower the amount of financing svailable for mortgages and increase the lending rate

for flats worth more than HK\$5m, HSBC advanced HK\$2 to HK\$115 and its Hang Seng unit climbed HK\$1.50 to HK\$75.50 amid expectations of positive corporate results in SINGAPORE continued to

recover from the sharp losses

experienced in the second week of January, on selective domestic and European institutional demand. The Stralts limes Industrial index rose 39.03, or 1.7 per cent, to 2,339.10. KUALA LUMPUR closed higher, led by further institutional buying of selected blue chips. The composite index gained 16.93, or 1.6 per cent, at 1,106.99, but trading was subdued ahead of a mar-

ket holiday today. MANILA ended lower as

losses, slthough the fall was cushioned by renewed interest in Manila Electric and its affiliates, which are expected to benefit from a fuel and electricity price rise. The composite index fell 54.94, or 1.9 per cent, to 2,874.56. Manila Electric "B" put on 15 pesos at 445 pesos. KARACHI resumed its uptrend after a three-day cor-

rection, on support from local institutions and renewed jobbers' interest. The KSE 100 index rose 18.78 to 2,244.78. SHANGHAI's "B" share index drifted back on a disappointing dehut hy Shanghai

Shangling Electric Appliances, the first "B" share not to show a gain on its issue price on the first day of trading. The "B" index fell 4.21 to 81.07 in volume of 15m shares.

Shanghai Shangling opened at 78 US cents, but closed at its isus price of 75 US cents. NEW ZEALAND advanced 25 per cent, led hy a 6.5 per cent gain in Telecom. up 30 cents at NZ\$4.90. The NZSE-40 index rose 59.64 to 2,397.92 in

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### London signposts high hopes for Tokyo

### By William Cochrane

Expectations and events have moved out of alignment in Japao, bnt recently international investors bave had a chance to get ahesd of the

For example, last Friday the London ISE/Nikkel 58 index of Japanese stocks rose 3.3 per cent after a drop on the week In Tokyo's domestic coulty market. UK-based investors were able to move on news of the government's deal oo political reform, signposting the exceptional gains in Tokyo

yesterday.

A week earlier the situation was reversed, Tokyo's Nikkel index taking a Monday fall of 4.9 per cent after a hullish week in the domestic market was followed by the rejection nf the government's refnrm hill in the upper house. Again, London was able to signal the

drop in Friday trading. Last week, Mr Nichnlas Kulght and Ms Allison Southey, Namura's global strategy team, told investors not to panic, saying the Mon-day fall had provided a "poten-tially brief" window of opportunity and that the Nikkei. 8 little nbovc 18,000 at the time,

t994. Yesterday, they put their target in a bracket between 24.000 - "and the 20 per cent possibility that the market might go straight to 28,000".

In Europe, the strategists last week were underweight ing Germany, expecting that It would produce a positive capltal return this year hnt that there would be more to go for elsewhere. Mr Ollver Kamm, James Capel's European strategist, liked France, Sweden

and Spain in particular. In the event, the European markets which moved most were Spain and Italy, the latter leading the Continental pack with a rise of 5.9 per cent latest European equity monitor picks ont two senior European bourses, Milan, in Italy, and Stockholm, In Sweden, which are expected to receive huge carnings boosts from devaluation in 1994 and 1995.

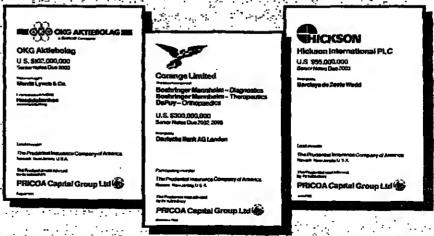
Italy's new alliance in the pulltical centre has boosted market sentlment further, writes UBS Global Research the valume of trading hitting record highs, with the greatest interest in industrial stocks. Spain set all-time peaks last tors, says the Swiss group. The

MARKETS IN PERSPECTIVE							
	% change in local currency ?				% change sterling †	% change in US 3 †	
	1 Week	4 Wooks	1 Your	Start of 1993	Start of 1899	Start of 1993	
Austria	+0.55	+3.43	+48.47	+46.73	+38.03	+37.09	
Belgium	+1.18	+1.86	+29.31	+35.22	+26.81	+25.93	
Denmark	+1.34	+7.90	+41.05	+55.19	+45.98	+44.99	
Finland	-0.13	+15.40	+119.05	+126.14	+114.60	+113.13	
France	+3.17	+3.33	+35.78	+32.03	+24.93	+24.07	
Germany	+2.56	-5.07	+34.77	+37,20	+29.53	+28.64	
Ireland	-2.89	+7.21	+63.56	+68.43	+50.80	+49.78	
ttaly	+5.91	+5.09	+40.99	+52.62	+33.87	+32.95	
Netherlands	-0.23	+2,67	+42.60	+44.19	+36.43	+35.49	
Norway	+2.21	+10.87	+57.71	+57.25	+47.17	+46.16	
Spain	+4.06	+8.14	+49.04	+81.23	+32.81	+31.90	
Sweden	+0.81	+8.71	+62.18	+51.96	+35.63	+35.69	
Switzerland	+3.21	+6.48	+53.42	+52.92	+54.71	+53.64	
UK	-1,22	+1.69	+24.20	+23.79	+23.79	+22.94	
EUROPE	+1.01	+2.34	+34.70	+35.30	+30.21	+29.32	
Australia	+0.34	+3.45	+42.68	+39.84	+44.87	+43.86	
Hong Kong	-0.68	-4.62	+101.72	+110.27	+112.20	+110.74	
Japan	-2.79	+5.63	+18.17	+16.99	+34.78	+33.85	
Malaysia	+2.19	-15.08	+100.27	+97.89	+88.72	+87.43	
New Zealand	+2.71	+6.28	+59.85	+54.62	+71.95	+70.79	
Singapore	+1.57	-7.19	+55.47	+56.79	+62.84	+61.53	
Canada	-0.71	+3.48	+28.45	+26.53	+22.32	+21.48	
USA	+0.96	+2.54	+8.64	+9.34	+10.10	+9.34	
Mexico	+1.81	+4,14	+52.13	+50.22	+S1.98	+50.92	
South Africa	-1.28	-4.03	+46.04	+52.97	+68.52	+67.36	
WORLD INDEX	-0.14	+2.80	+20.68	+20.89	+25.21	+24.38	

nnexpected cnt in the interthe rally, but it was the excelvention rate, the strength of lent performance of hank in bond yields contributed to

### Selected transactions from 1998. These armouncements appear as a matter of record only and are not an offer of these Securities. Smurfit Packaging Corporation PERKINS FOODS PLC U.S. 5352.000.000 erkins Foods Nederland BV EPM Dragon Trust p U.S. \$288,000,000

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